

# FINANCIAL TIMES

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up the mess  
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**Today's surveys**  
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World Business Newspaper <http://www.FT.com>

THURSDAY NOVEMBER 28 1996

## Battle likely over tighter pollution standards for US

The US Environmental Protection Agency proposed stricter standards for air emissions in a move likely to spark a battle between industry and public health advocates in Congress and the White House. EPA administrator Carol Browner proposed tight standards for emissions of the chemicals and particles that form smog and soot, saying the measures would save at least 20,000 lives a year. Page 14

**Générale des Eaux seeks higher returns:** French utilities, construction and communications group Générale des Eaux aims to lift its return on equity to 15 per cent by 2000, company president Jean-Marie Messier said. Page 15

**Scandinavian merger clouded:** A proposed merger between Scandinavian insurer Skandia and Swedish mortgage bank Stadshypotek was clouded when the Swedish government said it would go ahead with an auction of its 34 per cent stake in Stadshypotek. Page 15

**UK seeks reform of fisheries policy:** The British government set out plans to reform the Common Fisheries Policy and drive mainly Spanish fishing boats from British waters. The plans included a requirement that fishermen on UK-registered boats should speak English. Prime minister John Major discussed the proposals with Spanish premier José María Aznar (above) in London. Page 8

**IBM to invest \$500m in Thailand:** International Business Machines of the US will next week announce an investment worth as much as \$500m to build two factories in Thailand. Page 14

**Vietnam closer to US air deal:** Hanoi broke a two-year impasse in talks with the US aimed at establishing air links between the two former enemies by saying it might allow US airlines to pick up passengers on route to and from Vietnam and America. Page 5

**Disney defies Beijing warning:** Walt Disney said it would distribute a film on the life of the Dalai Lama despite warnings from Beijing that its links with the feature could imperil the entertainment group's expansion in China. Page 7

**Syria rejects talks from scratch:** Syria says it is ready to resume peace negotiations with Israel, but only from the point they had reached under the former Labour-led administration. New Israeli prime minister Benjamin Netanyahu wants to start talks from scratch. Page 4

**South Africa breaks ties with Taiwan:** South Africa is to sever diplomatic ties with Taiwan in order to establish full diplomatic relations with China, President Nelson Mandela said. Page 4

**Recovery slow in Latin America:** Latin America's recovery from the economic setback brought about by the 1995 financial crisis in Mexico has been too slow to affect poverty and unemployment, the Inter-American Development Bank says. Page 8

**Iberia plans cuts at Viasa:** Spanish airline Iberia presented an emergency cost-cutting plan to shareholders at Viasa in an effort to stem losses at the financially troubled Venezuelan airline in which Iberia has a 45 per cent share. Page 15

**Japan's recovery remains slow:** Japan's economy has recovered from a summer slowdown, but the revival is stubbornly slow, a survey by the Bank of Japan shows. Page 7

**China and India to cut border troops:** India and China are expected to cut troop numbers along their disputed border to mark a four-day visit to the sub-continent by Chinese president Jiang Zemin. Page 7

**Westpac in Asian debt:** Australian commercial bank Westpac is to move back into the Asian region through an alliance with UK-based bank Standard Chartered. Page 15

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<b>STOCK MARKET INDICES</b>	
New York: Dow Jones 3000.47 (+33.54)	London: FTSE 100 21,348.22 (+12.97)
NASDAQ Composite 1953.15 (+1.35)	FTSE 100 21,348.22 (+12.97)
Hong Kong: Hang Seng 12,227.77 (+43.1)	FTSE 100 21,348.22 (+12.97)
Singapore: Straits Times 2,727.88 (+13.6)	FTSE 100 21,348.22 (+12.97)
Osaka: Nikkei 12,227.77 (+43.1)	FTSE 100 21,348.22 (+12.97)
Tokyo: Nikkei 12,227.77 (+43.1)	FTSE 100 21,348.22 (+12.97)
<b>US LONG-TERM RATES</b>	
3-mth Treasury Bill 5.13%	10-yr Treasury Note 6.62%
5-yr Treasury Note 5.34%	30-yr Treasury Bond 6.62%
<b>OTHER RATES</b>	
UK 3-mo interbank 5.5%	US 10-yr US 6.62%
US 10-yr US 6.62%	Japan 10-yr JGB 5.13%
Germany 10-yr Bund 5.13%	Japan 10-yr JGB 5.13%
Japan 10-yr JGB 5.13%	Japan 10-yr JGB 5.13%
<b>NORTH SEA OIL (per barrel)</b>	
Brent 22.13	Dated 22.77

Alaska 15K 275	Chile 10K 100	Denmark 10K 100	France 10K 100	Germany 10K 100
Italy 10K 100	Japan 10K 100	UK 10K 100	US 10K 100	World 10K 100

## Talks raise hope of end to French truck strike

Parts shortages starting to affect vehicle production

By David Buchan in Paris

An end to the 10-day French truck drivers' dispute appeared to be in sight last night after partial agreement was reached on the drivers' demands and the threat of broader French strikes failed to materialise. But after the French government mediator convened more negotiations yesterday afternoon with representatives of the truckers and their employees, the two sides still seemed deadlocked on the outstanding issue of pay. The strike has drawn angry protests from France's neighbours and is taking a mounting toll on European industry. Volkswagen said it could trigger short-time work from next week at its German plants because the company is running short of vehicle parts from France and Spain. Spanish motor manufacturers, including subsidiaries of France's Peugeot Citroën, and



Truck stop: lorries blocked by the 10-day-long strike of French drivers line up on a road leading to Dover Harbour, south-east England, waiting for ferries to the continent

Channel tunnel operator Eurotunnel said total costs of the fire that forced closure of the tunnel rail link 10 days ago could run to more than FF72m (\$360m). Full repairs were likely to take five months. The company said it was insured for all but the first FF55m. Report, Page 15; Observer, Page 13

Renault groups, also risk being badly hit by component delays, and Swedish truck producer Scania said the strike had already forced it to halt production at its truck plant in Angers. Companies have been avoiding the blockades by air-freighting shipments to France. One British company moving urgent hospital supplies to Paris is now flying them in, while Teeco and other UK retailers are considering air freighting lemons, oranges and tomatoes from France despite the high costs.

Mr Alain Juppé, the French prime minister, said the government was keeping up "pressure on both sides, so that we can reach a final deal as soon as possible". But Mr Bernard Pons, his transport minister, cautioned that pushing less profitable haulage firms into conceding higher pay and shorter hours might endanger jobs. Earlier yesterday agreement was reached on the drivers' demand for their retirement age to be cut from 60 to 55. The state and employers are to share the cost, with companies

## GEC head casts doubt on French purchase

By Ross Tremain and David Owen

Strong doubts about the proposed acquisition of the French nuclear plant builder Framatome by the UK's General Electric Company and France's Alcatel Alsthom were expressed yesterday by Mr George Simpson, GEC's managing director.

"It is difficult to be very optimistic about the outcome at this stage," Mr Simpson said. "There are some difficult issues of shareholding structure and shareholders' agreement to be resolved."

Talks with directors of Framatome and its investors, including the French government, have been under way since August. GEC and Alcatel have proposed that Framatome be purchased by GEC Alsthom, their 50-50 power engineering and transport joint venture. But it seems GEC is determined to retain its 50 per cent interest in any larger group, and is willing to spend part of its enormous cash pile to maintain its stake. Only if a very strong shareholder agreement is drawn up to protect its interests will GEC accept dilution of its GEC Alsthom stake.

Mr Simpson's remarks appear more downbeat than those of GEC's chairman emeritus and former managing director, Lord Weinstock, in a French newspaper interview published yesterday.

He seemed to suggest that GEC would accept dilution of its stake in GEC Alsthom provided its interest was no smaller than Alcatel's. However, it may be that GEC is less willing to dilute its holding because the prospects of merging its defence business, GEC Marconi, with Thomson CSF of France in a parallel deal have diminished. Mr Simpson's remarks came as GEC Alsthom, the French nuclear technology group, said it expected the three big French state-controlled

## T&N scheme aims to cap asbestos claims

By Tim Bart in London

T&N, the UK engineering group, yesterday announced an innovative insurance scheme aimed at making it the world's first former asbestos company to cap all future liabilities. The company, which has paid out more than £260m (\$288m) in compensation in the past decade, said it had secured cover in excess of £1bn against asbestos-related claims - most arising in the US. The move follows several months of talks with three leading reinsurers - Centre Re, Munich Re and Swiss Re - which have agreed to provide up to £500m of cover, while the

## UK engineering group secures \$1.68bn cover

"These proposals are intended to bring an end to the uncertainty surrounding the asbestos issue that has overshadowed the group for so many years," said Sir Colin. The deal was welcomed by some of T&N's largest institutional shareholders. Others suggested that resolving the asbestos issue could prompt a bid for the company, but added they were unlikely to sell their stakes in the medium term. T&N claimed it was able to draw a line under its asbestos legacy following test cases in the US courts, where judges have begun to accept actuarial

assessments of the liabilities faced by asbestos companies. That has enabled the group, advised by insurance brokers Sedgwick, to draw up a scheme setting an upper limit to its future asbestos exposure. Sir Colin yesterday said T&N would set up a special balance sheet fund of almost £328m - taken as a provision against this year's profits - to meet its foreseeable liabilities. That asbestos fund, the first of its

kind for a UK company, will be invested in fixed interest securities and equities to generate a return of at least 7 per cent - thereby lifting T&N's "internal cover" to £550m. As part of the scheme, T&N shareholders will be asked to approve a recapitalisation cutting the nominal value of the company's shares from 100p to 40p, which will offset the impact of asbestos provisions on the group's reserves.

T&N escapes maze of liability, Page 23

## Cancelled pensions hit assets of Japan's assurers

By Owen Robinson in Tokyo

Japan's eight leading life insurers reported their first fall in combined net assets in the six months to September 30, largely because of mass cancellations of group pension assurance contracts. The cancellations - of as much as ¥600bn-¥700bn (\$5.2bn-6.6bn) - were prompted by the cut that life insurers made in their guaranteed yield on these plans in April from 4.5 per cent to 2.5 per cent, following the lowering of domestic interest rates.

The life assurance industry is dominated by mutual companies, but their investment power is so large that their cash flow difficulties constitute a heavy drag on the Japanese stock market. Combined assets of the top eight slipped to ¥242,820.6bn at the end of September, 1.3 per cent lower than they were at the end of March. Nippon Life, the world's largest insurer, reported a slight net increase in assets, of 1.1 per cent, to ¥39,440.6bn. The others, Dai-ichi Sumitomo, Meiji, Asahi

and weak asset and liability management," she said. The combined total of non-performing loans at the eight firms fell 8.3 per cent in the six-month period to ¥2,147.3bn, but debt is likely to become a greater problem as the companies are forced to restructure more loans. Sumitomo Life, for example, said it had exempted or reduced interest payments on loans worth ¥240bn out of a total of ¥650bn in lending to affiliated non-bank finance companies.

Mr Andrew Smithers, a London-based capital markets consultant, said Japan's life assurance industry would remain unprofitable for the foreseeable future. "As Japanese life assurance is dominated by mutual companies, there's a natural tendency to reinvest profits in growth. In the 1980s, the rapid and consistent increase in share and property prices gave the illusion of high profits and these were used to encourage new sales rather than reward existing policyholders," he said. Editorial Comment, Page 13; Japanese results, Page 20

## Cancelled pensions hit assets of Japan's assurers

Withdrawal of group pension contracts causes first assets fall

Yasuda and Chiyoda, all suffered declines. Their combined income from asset management fell 15.4 per cent to ¥2,832bn, and combined premium income fell 6.3 per cent to ¥10,628.8bn. Refunds to policyholders soared 72.3 per cent to ¥13,142.6bn, partly because of mass cancellations by pension fund operators. The government's Pension Welfare Service Public Corporation, which manages welfare, pension and other public funds, made the biggest cancellations. "The results were as poor as we expected, and we've already downgraded quite a few of the life insurers," said Ms Keiko Mizoguchi of Standard & Poor's credit rating agency in Tokyo. "This is an industry facing very stiff challenges - a slow economy, a market that has virtually matured, diminished capital

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Brussels firm on car parts market

By Emma Tucker in Brussels

The European Commission has refused to withdraw its proposals for creating a single market in car spare parts...

At a meeting in Brussels on Tuesday, Mr Mario Monti, single market commissioner, insisted the market for parts such as wing mirrors and windscreens had to be opened up for the benefit of consumers.

"I am aware difficulties can arise when adapting to new rules necessary to ensure the single market becomes a reality; I was ready to agree to a transitional period for the entry into effect of the new design rules," Mr Monti said.

The draft legislation, which would allow independent spare parts dealers to sell their parts in all 15 EU member states, forms part of a wider draft EU law aimed at harmonising the legal protection of industrial design.

The rules protecting design of car spare parts differ greatly between member states, which throws up barriers to trade. No design protection for spares exists in the UK and car owners can seek repair parts wherever they like.

By contrast, carmakers in France have a monopoly on spare parts, forcing consumers to return to the original manufacturer when replacing one.

Germany closer to strike over sick pay

By Wolfgang Münchau in Frankfurt

The leader of Germany's engineering employers took a hard line yesterday after trade union leaders threatened strike action next year in a row over sick pay.

Mr Werner Stumpfe, president of Gesamtmetall, the engineering employers' federation, said the future of the regional wage bargaining system in Germany was at stake.

His comments followed the breakdown of the engineering wage round in North Rhine-Westphalia, Germany's most populous state. IG Metall, the engineering

union, had hoped that the negotiations on behalf of 850,000 employees would act as a blueprint for the rest of the country.

Negotiations had previously broken down in Baden-Württemberg, another centre of the German engineering industry. In both cases, the two sides had come close to reaching a framework agreement but failed because of sharp differences over sick pay.

German union leaders, anxious to retain payments at 100 per cent of wages, are now threatening wide-scale industrial action after Christmas. In North Rhine-Westphalia a strike could begin in late

January, at the end of an obligatory "peace period" during the negotiating process, when unions are not allowed to call industrial action.

Mr Stumpfe yesterday warned IG Metall that a strike would endanger the system of collective bargaining.

"If IG Metall pursues a course of conflict to force a decision through industrial action, it will have to carry the responsibility for an economic downturn and the destruction of the regional wage bargaining system in the German engineering and electrical industries," he said.

He also warned that a strike would end any hope of a nationwide deal on sick pay. A recent change in German law cutting minimum statutory sick pay from 100 per cent of wages to 80 per cent has given rise to a legal dispute between trade unions and employers over the status of existing labour contracts.

The talks in North Rhine-Westphalia collapsed after employers rejected a complicated formula which would have tied the level of Christmas bonus payments to the level of absenteeism through sickness.

the difficulties associated with an industry-wide formula because it was almost impossible to agree a solution that would not lead to cost increases for some groups of employers. The change in the sick pay laws means some employers only pay the 80 per cent statutory minimum, while others continue to pay the full level.

If employers were to agree to a compromise figure, such as 90 per cent, some employers would be penalised, he argued. Gesamtmetall is determined to prevent another wage cost rise in 1997, after two years during which costs rose by 11 per cent.

Italy is pressed to rethink Euro-tax

By Robert Graham in Rome

Italy's centre-left government is under growing pressure to rethink proposals to introduce a special one-off "Euro-tax" as part of next year's budget.

The tax, unveiled eight days ago, was attacked by the rightwing opposition for hitting the middle class hardest. Members of the ruling Olive Tree coalition also voiced reservations over elements in the fiscal package.

Yesterday, one of the small partners in the coalition proposed a series of changes to the measures. The move, by Italian Senator (RI), the small centrist party formed by Mr Lamberto Dini, could help establish a bridge with the opposition to rewrite the Euro-tax.

The existing proposal is to raise L5,500bn (\$3.66bn) next year by applying a progressive tax on incomes. The levy will begin at 1.5 per cent on employees with a minimum annual salary of L25m, rising to 3.5 per cent on incomes over L100m. For the self-employed, the levy begins on declared incomes of L10m. The government has pledged that up to 60 per cent of this tax will be repaid, beginning in 1999.

One objection from within the government coalition was over the different treatment for the self-employed and wage earners. Several jurists said the absence of equality in paying taxes could be challenged in the constitutional court.

Yesterday's proposal by RI sought to remove this problem by fixing a minimum contribution level of L20m for both categories. The RI also proposed to reduce the amount paid by those on annual incomes below L100m.

The 1997 budget is now in a committee in the Senate, where the government has a majority, making it comparatively easy for any revision of the Euro-tax.

Dutch in an EU tangle over drugs

Liberal policy on soft drugs may impede the Netherlands' presidency, reports Gordon Cramb

The Dutch government is worried that its presidency of the European Union for the first half of next year may be impeded, even before it starts, by attacks from other member states on its tolerant policy towards "soft" drugs.

The outgoing Irish presidency, at the strong urging of France, is preparing a draft policy document aimed at combating the traffic in illegal drugs within the EU's increasingly open internal borders. This is to be put to EU justice and home affairs ministers meeting in Brussels today and tomorrow.

Unless the text of the draft joint action is watered down to the point where the Netherlands can continue to sanction the use and small-scale sale of cannabis, the conflict threatens to spill over to the Dublin summit next month, and beyond.

The problem for France is that the Netherlands' liberal policies towards soft drugs has led to a stream of French couriers buying cannabis in the Netherlands without penalty and importing it into France, where it is outlawed. This has led France to hold back on implementing fully the Schengen agreement on removing border controls.

France would like drugs laws in the 15 EU states to be brought into line with each other to stop this cross-

border trafficking. The Dutch and French yesterday appeared still far apart as earlier optimism waned that a formula acceptable to both could be found. As part of a work programme carried over when it assumes the presidency in January, The Hague may thus find itself embroiled with the issue.

Although measures to combat drug addiction form part of its own agenda for the six months, as outlined last week by the foreign minister, the Dutch authorities would prefer that the agenda addresses less specific goals like "the exchange of experience among member states about research methods, information and provision for specific target groups".

Above all, they do not want it to deflect their efforts to conclude the inter-governmental conference on economic and monetary union with a Treaty of Amsterdam next June. This would secure the foundations of the single currency project and crown their presidency in a similar way to the Maastricht treaty of 1991, when the Dutch were last in the chair.

Since then, full implementation of the Schengen agreement, allowing borderless travel for people and goods across continental European countries which subscribe to its principles, has been stalled by Paris mainly because



Amsterdam coffee shops: municipalities have been given greater powers

of the Netherlands' drugs policy. The French government has maintained controls on its frontier with the Benelux customs union in order to stem what it says is a southward stream of couriers conveying cannabis and other hallucinogens of Dutch origin into France.

The Hague is happy to harmonise policy on international trafficking, including a closer alignment of penalties available to the courts for those convicted. But an otherwise largely Europhile government is resisting externally wrought changes to domestic legislation.

It maintains that the decriminalisation of cannabis use in the 1970s, tolerating home growing of the plant and its availability for sale in urban "coffee shops", has put a healthy distance between young people and street dealers who in other countries may seek to lead them on to more addictive - and thus lucrative - substances such as cocaine and heroin.

Dutch officials say the number of recorded hard drug addicts, at 0.15 per cent of the population, is significantly below average compared with other EU countries, including France and the UK. Nonetheless, the authorities have recently acted to tighten several aspects of drug policy. Mr Wim Kok, prime minister, last week secured greater powers for municipalities to shut coffee shops deemed to be a public nuisance. Under a 1985 initiative, the maximum amount of cannabis per sale was cut to 5 grams, a sixth of its former level, and the number of permitted outlets was intended roughly to be halved.

curb availability at source - such as the introduction of a scanner for containers entering Rotterdam port - has been diluted by advances in greenhouse cultivation technology. Under strong lights in the Netherlands' otherwise inhospitable climate, this allows larger scale production domestically.

Under one idea which has received renewed currency, coffee shop purchases of cannabis could be restricted to Dutch nationals. Police inspecting such establishments are already entitled to demand identification from customers. France might then be satisfied in the knowledge that its citizens were forbidden to buy the drug.

This would shift the burden of enforcement from French customs officers on to Dutch police. The Hague would get no guarantee that the rancour would thereby abate.

Mr Kok retains a veto in Dublin but will be reluctant to use it directly ahead of the Dutch presidency, and especially on this issue. Questions of cross-border crime form part of the so-called third pillar of the Maastricht treaty which the Commission wants to become more subject to qualified majority voting among EU member states. On drugs the Netherlands can, as before, expect to find itself alone among the 15.

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# Uncertain future for Asian cars

By John Griffiths  
in London

Car sales in the Asia-Pacific region will grow much more slowly than many industry analysts have predicted, resulting in a huge over-capacity problem as early as the year 2000, according to research by the Economist Intelligence Unit.

Sales growth will still be considerably faster than in the saturated car markets of the developed world. But although Asia-Pacific countries have large populations and relatively few cars per head, there are still many barriers to car sales growth, the research points out. Notable among these is that average incomes are still below the normal take-off level for car purchase in every country other than Taiwan and South Korea; that the infrastructure of most countries is unable to cope with very high growth rates and will take time to develop; and that, for many individual buyers, light commercial vehicles will remain a more practical purchase than conventional cars.

Against this background, the EIU is forecasting that car sales in the region will grow from an estimated 3m units this year to 5.2m in 2005 - "little more than half that expected by many in the industry who predicted a market of 10m units or more".

In the year 2000, car registrations are forecast by the

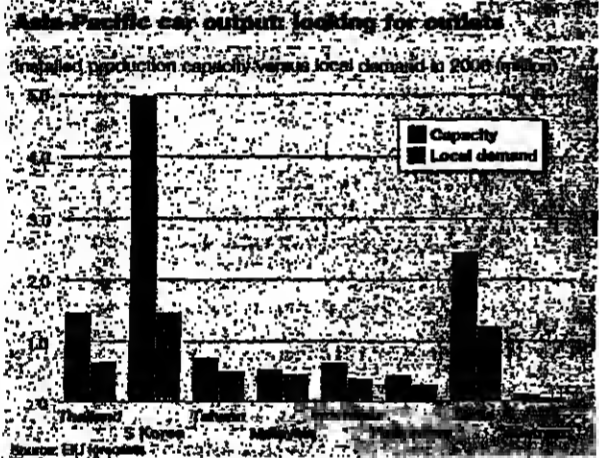
EIU to reach 8.9m, with a further 3.5m registrations of commercial vehicles. By this time, the research warns, total vehicle manufacturing capacity in the region will have reached 13.8m - 84 per cent more than the regional market will be able to absorb.

The consequence of this over-capacity is not likely to be welcomed by western vehicle producers: an intensified export drive into developed markets by companies such as Daewoo, Hyundai and Samsung of Korea, and other rapidly expanding players such as Proton of Malaysia.

Proton last month bought UK sports car and engineering concern Lotus with the aim of using its expertise and technology to develop a broader range of vehicles, to be pitched at European and other export markets.

At the start of the 1990s Asia-Pacific was the world's fastest-growing vehicle market. However, in the last two years the rate of growth has slowed by two-thirds, with vehicle sales estimated to have increased by just 2.8 per cent this year - less than Germany or Japan. Demand for cars in China, the region's second-largest market after South Korea, has been lower this year than in 1995.

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## WORLD TRADE NEWS DIGEST

### Vietnam nears US air deal

Hanoi has broken a two-year impasse in talks with the US aimed at establishing air links between the two former enemies by saying it might allow US airlines to pick up passengers en route to and from Vietnam and America.

Mr Pat Murphy, deputy assistant secretary at the US department of transportation, said so-called "fifth-freedom" rights were mentioned as a possibility in a draft aviation agreement handed over in Washington last week by the country's top aviation official, Gen Nguyen Hong Nhl.

"We have seen a lot there that we find to be helpful and forward looking," he said.

The negotiations have been stalled for two years by Vietnam's refusal to grant fifth freedom rights and insistence that the US designate one carrier on routes to the communist-ruled country.

Hanoi fears that allowing more than one US airline into Vietnam will threaten Vietnam Airlines' lucrative grip on most international routes out of the country.

Washington has said that restricting fifth freedom rights renders the Vietnam route uneconomical. Delta Airlines, United Airlines and Northwest Airlines are interested in a US-Vietnam route. Federal Express is also thought to be considering it.

However, Gen Nhl's document did not address the issue of the number of carriers. Mr Murphy said. The US government would study it further before moving ahead, possibly in "one or two months". *Jeremy Grant, Hanoi*

### Turkey cancels helicopters

Turkey said yesterday it had cancelled an order for 10 Cobra helicopter gunships from Washington that would have been used against Kurd guerrillas.

"We informed the US officially that we have decided not to buy the Cobra helicopters," foreign ministry spokesman Mr Sermet Abacanli said.

No reason was given for the cancellation of the order from Textron Bell Helicopter. Turkish officials have often complained about a delay in handing over the helicopters. US-Turkish relations came under increasing scrutiny and criticism in Congress earlier this year, particularly because of Ankara's treatment of Kurds seeking autonomy.

A coalition of Democrats and Republicans has blocked the normally routine sale of the attack helicopters to Turkey, saying they might be used to attack Kurdish rebels. More than 21,000 people have died in the conflict since 1984. *Reuters, Ankara*

### Koreans win power contract

South Korea's Hyundai Heavy Industries said yesterday it had won a \$200m contract from GMR Vasavi of India to build a diesel power plant in Madras.

The plant, with a capacity of 200MW, will employ a new sewage treatment system, according to a Hyundai official. The new system would allow the power plant to use sewage after it was purified, he said.

Construction is scheduled for completion in late 1998. Hyundai Heavy Industries is the shipbuilding and heavy machinery arm of South Korea's leading conglomerate Hyundai Group. *AP-Del, Seoul*

# Rich and poor head for WTO summit clash

By Frances Williams  
in Geneva

Wary trade diplomats were yesterday evening making a last effort to agree the draft declaration that will wrap up the World Trade Organisation's first ministerial meeting in Singapore next month.

But officials said the thorny issues of labour standards, textiles, investment rules and competition policy would almost certainly be left for ministers to haggle over when they meet

between December 9 and 13.

The apparent failure of WTO ambassadors to break the deadlock after three days of round-the-clock negotiations increases the risk of a damaging North-South split in Singapore, which will bring together ministers from the WTO's 125 member-nations.

No further talks on the declaration are planned in Geneva.

Developing countries have been implicitly opposed to WTO involvement in promoting basic worker rights, as

urged by the US, the European Commission and Norway.

A hardline group of about a dozen countries, led by India, Malaysia and Indonesia, has objected to any mention of labour standards in the ministerial declaration, even though the latest draft makes no reference to further WTO work on the issue.

These countries argue that the WTO has no business discussing worker rights, which they say are a matter for the Interna-

tional Labour Organisation.

However, the US and EU maintain that some sort of political declaration on labour standards is needed to maintain support for the multilateral trading system in industrialised countries where many workers feel threatened by low-wage competition abroad.

The same developing country group is also resisting the inclusion of any new issues such as investment and competition policy on the WTO's future work programme, arguing

that the world trade body should focus for now on implementing the Uruguay Round global trade agreements.

They and other Third World nations are particularly angry at decisions by Washington and Brussels to postpone to the last possible moment the lifting of restrictions on textile and clothing imports which are subject to a 10-year phase-out.

However, the US and the EU have blocked their demands for stronger language on textiles in the

ministerial declaration.

Trade officials said yesterday that agreement appeared to have been reached on the wording of the declaration relating to trade and the environment, but that Argentina had come up with last-minute objections to the text on agriculture.

Earlier this month Argentina held up agreement on the report to ministers of the WTO's agriculture committee because it did not go far enough in preparing the ground for planned negotiations in 1999-2000.

# Taiwan plan to restore China shipping link

By Laura Tyson in Taipei

Taiwan has unveiled a three-stage plan designed to restore direct shipping links with China, severed since 1949.

The Mainland Affairs Council, the cabinet-level agency charged with shaping the island's China policies, said an "offshore" shipping centre would be established first, followed by a special economic and trade zone and finally direct shipping.

A plan for designated "off-

shore" shipping centres in key Taiwanese ports was first announced by Taiwan's transport ministry in May 1996, but the new plan is the first government mention of a phased resumption of shipping links involving special economic zones.

The chances of a positive response from China look slim in the short run, since Beijing rejected the original offshore shipping centre proposal. However, analysts said the promise of a phased resumption of direct links appeared to be an effort to

narrow the gap between the two sides.

Beijing recently released its own version of guidelines for the eventual re-establishment of direct shipping ties between the old foes, but these were unacceptable to Taipei because the mainland insisted on the routes being designated as domestic under its one-China policy.

This issue has become more pressing since Evergreen, the Taiwanese shipping concern which is also one of the world's largest,

began building up its mainland business.

Evergreen has been building container terminals in Chinese ports and this week its subsidiary, Evergreen Marine, announced plans to begin new routes next year for the transport of Chinese goods from the Chinese ports of Shanghai, Qingdao and Tianjin to US and European destinations on a weekly basis.

The routes will add to Evergreen's existing regular routes linking Japan's Osaka with ports in northern China

and Hong Kong with southern Chinese ports. The plan awaits Chinese government approval.

Taiwan's trade and investment ties with China have grown dramatically since the late 1980s, when relations between the two sides began to thaw. But the improvement in ties came to a standstill in June 1996 after China objected to a visit by Taiwan's president, Mr Lee Teng-hui, to the US.

Although significant political differences remain between Beijing and Taipei,

both sides would like gradually to open direct shipping across the Taiwan Strait but have been unable to agree on the terms.

Hong Kong's return to Chinese sovereignty next year has raised hopes among Taiwan's business community for a speedy resumption of direct shipping, but the Mainland Affairs Council indicated that the issue of Taiwan's shipping links with Hong Kong would be treated separately from cross-strait links.

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NEWS: THE AMERICAS

Brazil signs São Paulo debt refinancing deal

By Geoff Dyer in São Paulo

Brazil signed an agreement yesterday to refinance the R\$37bn (US\$5.9bn) debts of the state of São Paulo...

economists, who said the federal government had taken a decisive step towards reducing the country's budget deficit.

state's debts by issuing 30-year bonds with the relatively low real interest rate of 6 per cent.

in Banespa to the national government for one year. The stake will then be valued independently.

nor of São Paulo state] would have to justify to his voters why he was spending R\$7bn-R\$8bn on buying a bank instead of building houses," said one.

ful loans advanced to São Paulo state. At the time it was Brazil's second largest bank in terms of net assets.

ations over the need for fiscal reforms. However, economists said yesterday the new deal represented a victory for the central bank and finance ministry in their bid to free the banking sector from political interference and to control public borrowing.

Recovery slow in Latin America

By Stephen Filler in Montevideo

Latin America's recovery from the economic setback brought about by the 1995 financial crisis in Mexico has been insufficient to bring down high rates of poverty and unemployment...

In its annual Economic and Social Report in Latin America, the bank's chief economist's office sees a 3 per cent growth rate this year...

It notes the increasingly different behaviour of economies within the region in contrast with the 1990s when most Latin countries went through common cycles of recession and recovery.

According to the report, when governments open and liberalise economies, a temporary boom usually follows. After three years of recovery, however, a period of stress or crisis emerges...

In 1996, a greater number of countries are entering this stress phase, though there are strong signs governments will be able to manage it.

The report says the process of structural reform in Latin America "has proven to be durable". But though tax and trade reforms have been deep, reforms affecting financial systems, labour legislation or pension systems have "generally been slow and incomplete".

As a share of national income, Latin America spends more on health than any other developing region and comparable amounts on education.

Originally, according to a bank memorandum obtained by the Financial Times, the report was in parts "excessively doctrinaire" and carried an "unnecessarily neoliberal tone".

One section had to be changed "to eliminate references to the impact of trade unions and avoid whatever judgment that implies of an anti-trade union prejudice".

Battle for the eyeballs

The US is setting the standard and pace of the digital television revolution, reports Louise Kehoe

The US is set to establish the world's most advanced standards for digital television transmission and reception, leapfrogging the High Definition Television standards of Europe and Japan.

After more than a decade of technology trials, political debate and technical wrangling, the Federal Communications Commission is now expected to approve technical standards for digital TV (formerly called High Definition TV) before the end of the year.

Changing channels: what the deal will mean



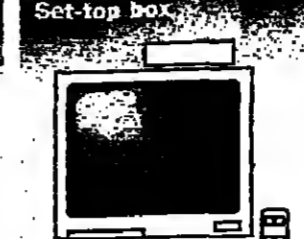
Standard (analog) TV sets will gradually be displaced by digital HDTV, but US broadcasters will continue analog transmissions for the foreseeable future.



The first digital HDTV sets, with wide screens, sharper pictures and CD-quality sound, are expected to go on sale in 1998 at prices between \$1,500 and \$3,000.



Personal computers are challenging TV's in the home entertainment market. PCs will also be able to display digital HDTV.



Computer driven set-top boxes will bring Internet and interactive services to the TV screen via cable or satellite.



A new generation of products will combine features of digital HDTV and the PC.

expected to come down as sales take off. It will, however, be about five years before most US broadcasters begin digital transmissions, according to an independent study conducted for Harris Corporation...

Television broadcasters, who had been opposed to any changes to the proposed digital HDTV standards, claimed that they got 85 per cent of what they wanted.

PC manufacturers are also claiming victory. "If the TV industry had had its way, we would have ended up with a standard created in the mid-1980s that would have been 20 years old by the time it reached mass markets," said Mr Stearns.

of consumers, Mr Andrew Grove, chief executive of Intel, the leading supplier of microprocessor chips to the PC industry, said last week.

The report argues that the region's investment in health and education has yielded disappointing results. As a share of national income, Latin America spends more on health than any other developing region...

US sees economy expansion falter

Weak consumer spending and reduced production for inventories slowed the US economy's expansion more sharply during the third quarter than previously thought.

Gross domestic product expanded at a revised 2 per cent annual rate in the three months from July to September instead of 2.2 per cent as estimated a month ago.

"This is slightly higher (than Wall Street estimates) but it really doesn't change the assessment of what's happening in the economy," said Mr Larry Chimerize, chief economist at the Economic Strategy Institute.

The Commerce Department cited several factors contributing to the downward revision in third-quarter GDP, including less inventory investment, fewer net exports to foreign markets and slacker consumer spending on costly durable goods such as new cars.

Castro still determined to resist pressure for change

Cuba's veteran president Fidel Castro has taken to wearing smart business suits on his international trips instead of his usual olive-green military uniform.

But as this week's diplomatic row between Havana and Madrid reveals, he has lost none of his fighting spirit and appears as determined as ever to resist foreign pressure for political change, whether from friends, leading trade and investment partners, or enemies.

The rejection on Tuesday by Cuba of a new Spanish ambassador, Mr José Codruch Planas, was portrayed by Havana as a strictly bilateral response to what it described as "unacceptable" Spanish calls for political change on the island.

This includes Spain's fellow-European Union members and Canada. Like Madrid, they strongly oppose recent US moves to curb their growing trade and investment links with Cuba.

for faster economic liberalisation, political reforms and human rights improvements on the island.

In a typically defiant speech last weekend, Mr Castro, who has ruled Cuba and resisted US pressure to oust him for more than 25 years, once again flatly rejected calls to scrap one-party communist rule.

Cuba indicated on Tuesday it resented a move by Spain's conservative government this month to persuade EU members to place political conditions on any future EU accord with Havana.

backed an overwhelming UN General Assembly vote calling for the lifting of the US economic embargo on Cuba.

The EU's Irish presidency has toned down the Spanish proposal, removing any directly stated conditionality linking political reforms in Cuba and future EU economic co-operation.

This position was also spelled out by the EU on November 12, when its 15 members, united in their opposition to the Helms-Burton law, unanimously

backed an overwhelming UN General Assembly vote calling for the lifting of the US economic embargo on Cuba.

Havana's response to more low-key diplomatic overtures, for example from Canada, seems initially more receptive. The head of Canada's Commission for Human Rights, Mr Max Yalden, visited Havana this week.

island. The only banks allowed to operate are the Bank of Bermuda, Bank of Butterfield and Bermuda Commercial Bank.



Fidel Castro: fighting spirit under a smart suit

Cuba's vice-president, Mr Carlos Lage. Whether low-profile Canadian pressure will produce any more results than the harsh Spanish line remains to be seen.

Cuba's trade and investment partners are hoping that US President Bill Clinton will in January again suspend for six months the full implementation of the Helms-Burton law.

Bermuda in new clampdown on money laundering

By George Graham, Banking Correspondent

The Bermuda government plans new legislation to tighten its controls on money laundering.

government's legislative agenda will require banks to report suspicious transactions by customers and will give the government the power to confiscate laundered money.

bill would put into law a number of codes of conduct that were already in place and enforced by the Bermuda Monetary Authority.

island. The only banks allowed to operate are the Bank of Bermuda, Bank of Butterfield and Bermuda Commercial Bank.

bill will impose on them, and are expected to lobby hard on its precise terms.

However, the local banks are already grumbling at the additional reporting burdens the new money laundering

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# Vietnam faces fall in oil output

By Jeremy Grant in Hanoi

Production at Vietnam's biggest oil field is likely to drop sharply in 2000 and taper off after then, threatening to punch a large hole in the country's already fragile balance of payments, analysts said yesterday.

Crude oil is the country's largest single source of foreign exchange revenue, earning the government about \$1.5bn last year. Any drop in output at the field, known as Bach Ho (White Tiger), would seriously affect currency inflows as it accounts for about 85 per cent of Vietnam's total crude oil production.

The communist-ruled country can ill-afford any worsening of its debt profile. Official figures released yesterday show that its trade deficit widened to a record \$3.59bn from January to November 15, against \$2.3bn in all of 1995.

The current account deficit is expected to reach 12 per cent of gross domestic product from 10 per cent last year, a level which the World Bank has said is unsustainable in the medium term. It put foreign exchange reserves at end-1995 at about \$1.4bn, enough to cover 2.3 months of imports.

A PetroVietnam official yesterday said output was

expected to dip but the company hoped to rescue the field by installing new technology that would maintain current levels until about 2005. Hanoi is expected to pump 181,000 barrels a day this year, up from 164,000 b/d last year.

PetroVietnam is in talks with Mobil Oil of the US about a deal under which they are expected to and next month, and are centred around financing the \$100m-\$200m project.

"We are finding ways of keeping production up. We'd like to increase it to keep the same production of some years ago," said the official, who requested anonymity.

Even if the Mobil plan works, some say this would not be enough to stem what they fear could be a gradual decline in Vietnam's output.

Foreign explorers flocked to Vietnam in the early 1990s, drawn by the prospect that it would be south-east Asia's next oil bonanza. However, only Mitsubishi Oil of Japan and Malaysia's Petros have commercially viable finds and there is little prospect of oil coming on stream soon elsewhere.

"They don't have that much in the way of immediate reserves that can be put on stream quickly," said Mr Al Troser, managing director of Kuala Lumpur-based Asia Pacific Energy Consult-

ing. Earlier this year Anglo-Dutch giant Shell, Lasso and British Gas of the UK pulled out of oil exploration after finding nothing.

Vietnam might be able to rely on production at Mitsubishi's Rang Dong field were it not for uncertainty over its potential. It is thought to contain about 500m barrels and could be Vietnam's only hope for sustaining current output levels. However, its geological complexity casts doubt over forecasts.

Some analysts point out that PetroVietnam made no mention of the possibility of a drop in production at Bach Ho until now. They worry that this implies the government may not be taking the



drop into account when planning the economy. "We don't mind as long as their estimates about the whole economy aren't based on that, because we think there's uncertainty," said one senior foreign oil company executive.

# India, China likely to cut border troops

By Mark Nicholson in New Delhi

India and China are expected to agree a series of "confidence-building" measures to cut troop numbers along their disputed border and improve cross-border military communications during the four-day visit to Beijing by the former prime minister, Mr Rajiv Gandhi.

The late Mr Gandhi's visit marked a clear shift towards improved relations between the two countries after India's heavy military defeat by China in the 1962 war.

Joint commissions of the two countries have met eight times to discuss the "line of actual control", as the 3,000km border is termed, most recently last August. But relations remain cautious.

"There has been little progress in relations, though somehow the atmosphere remains positive," Mr Salman Khursid, former minister of state for external affairs, said.

He points out that only two remote border trading posts are open between the countries, while neither nation offers direct flights between respective capitals, a route which is served only by Ethiopian Airlines.

While India's ambiguous nuclear posture is perceived

in the Indian public's mind as a response to Pakistan's similar stance, officials say privately that China is seen as a far greater strategic threat.

Indian officials cite Chinese military and nuclear co-operation with Pakistan, allege that China has posted nuclear-capable missiles in Tibet, and point to Beijing's military support for Burma, India's eastern neighbour.

"The fact is, the Chinese have increased their military presence around India," one official said. India had the perceived threat from China on its mind when refusing recently to sign the UN's comprehensive test ban treaty, he added.

China's ambassador to India this week denied China had any missile co-operation with Pakistan, or that there were any missiles in Tibet. But both issues are likely to be raised by Mr E.D. Deve Gowda, India's prime minister, and Mr L.K. Gujral, foreign minister, in talks with Mr Jiang.

Mr Jiang, in turn, is expected to raise the issue of India's support for the Dalai Lama, the Tibetan spiritual leader now living in northern India.

Walt Disney will distribute a film on the life of the Dalai Lama in spite of several warnings from Beijing that its links with the feature could imperil the entertainment group's expansion plans in China.

"We have an agreement to distribute the film domestically and intend to honour that agreement," the company said.

Disney, which had earlier repeatedly denied any connection with the work, Kung-fu, directed by Martin Scorsese, is now known to have participated in the financing of the film through its Touchstone Pictures subsidiary.

The entertainment group's statement, obtained late on Tuesday, came after a news blackout on the issue after the disclosure of Beijing's anger in the Financial Times on November 22.

Prospects for the film, coming close to completion in Morocco, seem cloudy. Implementing the group's US distribution contract will depend on finding cinema chains willing to risk Beijing's ire.

# Disney risks Beijing's ire over Tibetan film

By Christopher Parkes in Los Angeles

China," an official at the ministry of radio, film and television told the FT in Beijing.

Beijing regards the Dalai Lama, the exiled spiritual leader of Tibet and a relentless campaigner for human rights in the Himalayan region, as a divisive influence seeking to remove Tibet from China's control.

"It [the film] is intended to glorify the Dalai Lama, so it is an interference in our internal affairs," a Beijing official told the New York Times.

No decision had yet been made on specific retaliatory measures, he added.

The events suggest Beijing may be ready to punish Disney as a warning to other international media and entertainment groups pressing for access to the Chinese market.

Mr Michael Ovitz, Disney president, was warned to be sensitive to Chinese culture when he met President Jiang Zemin last April.

The company's products, mainly toys and films, are already widely familiar and popular, and it has ambitions to open theme parks, co-produce films and set up animation facilities.



Ovitz: warned to be sensitive

According to other reports, UGC, the French company which has bought the international distribution rights, has been finding the work hard to sell, even though Mr Scorsese is renowned as one of the world's leading film-makers.

Disney's decision to resist Beijing's pressure followed two direct, private warnings to the company, and the threat of possible economic sanctions.

"Our attitude is that we resolutely oppose such a plan... as far as we know the film is going to be anti-

ASIA-PACIFIC NEWS DIGEST

# Elections in Sri Lanka war zone

Sri Lanka yesterday announced local elections for the first time in 13 years in the embattled north, as the Tamil separatists' leader rejected conditional peace talks. The separatists are fighting a war for an independent homeland. Mr Velupillai Prabhakaran, the country's most feared Tamil guerrilla leader, asked his followers to continue their struggle in spite of intense military pressure against them in the island's north-east.

Mr Dayananda Dissanayake, elections commissioner, said nominations would open on December 11 to elect members to 27 local authorities in four districts where security forces are fighting Tamil rebels in a bid to restore civil administration. Voting must take place in January or February.

The Tamil Tigers have consistently opposed elections in the island's north-east, where they are fighting for an independent Tamil homeland. Yesterday Mr Prabhakaran ridiculed President Chandrika Kumaratunga's offer of talks to end the war.

Amal Jayasinghe, Colombo

# Bangladesh-India Ganges deal

Bangladesh and India are expected to sign an accord next month ending a dispute over sharing water from the river Ganges, a Bangladesh foreign office spokesman said yesterday. Prime Minister Sheikh Hasina will visit New Delhi next month, Mr Ahmed Tareq Karim said.

"Obviously the visit will take place for the signing of an agreement," he said after talks between Mr Abdu Samad Azad, Bangladesh's foreign minister, and the visiting chief minister of India's West Bengal state, Mr Jyoti Basu. Mr Basu arrived in Dhaka yesterday for talks on the issue. The Ganges, which flows into Bangladesh through West Bengal, has been a irritant between the two countries since 1974, when India built the Farakka barrage about 15km from Bangladesh's northern border.

Dhaka claims more than 40m people in north and north-west Bangladesh have faced gradual desertification of their land because the dam dries up rivers fed by the Ganges.

Reuters, Dhaka

# Australian budget holed

The first significant hole in Australia's conservative federal government's budget for 1996-97 emerged yesterday when the Senate voted down plans to delay certain social security benefits to new migrants by two years. The measures were set to raise around \$400m (US\$325m) over the next four years. The government does not have a majority in the Senate and depends on support from minor parties and independents.

The government's first budget had gone fairly smoothly in parliament, with the appropriations bills, paving the way for public service cutbacks, passing unscathed. A number of other revenue-raising measures, including a proposed increase in higher education charges, have yet to be put to a Senate vote.

Nikki Tai, Sydney

# Megawati supporters released

An Indonesian court has ordered the release of all 124 supporters of the ousted opposition leader, Ms Megawati Sukarnoputri. In 10 separate verdicts, the judges acquitted nine of the accused and sentenced the other 115 to time already served in custody, allowing them to walk free. All were originally charged with provoking riots in July this year.

Marnela Saragosa, Jakarta

# Tankan company survey points to a gradual lifting of the gloom

# Japan's revival remains slow

By William Dawkins in Tokyo

Japan's economy has recovered from a summer slowdown, but the revival is stubbornly slow, according to an influential Bank of Japan business survey published yesterday.

The bank's quarterly Tankan review of about 10,000 quoted and unlisted companies, the most authoritative guide to Japan's short-term economic outlook, showed the balance of big manufacturing company managers who thought conditions were getting worse was 3 per cent. That is better than the balance of 7 per cent gloomy in the August survey, but it brings confidence back to the level of six months ago, when a recovery began, only to falter in the summer.

The survey, used by the central bank as a guide to monetary policy, suggests the Bank of Japan will keep its official discount rate at 0.5 per cent, the lowest in any advanced economy in post-war years. Tokyo economists said. Rates were halved to that level in September last year, in a bid to pull the economy back from the brink of a slump.

In response to expectations of continued low interest rates, bond yields fell in Tokyo and the dollar rose above ¥118 for the first time in three weeks, reaching a level at which the finance ministry had earlier warned the yen's decline had gone far enough. The Nikkei 225 share index fell a fraction, by 0.34 per cent to 21,845.28.

The survey found the bal-

ance of non-manufacturers who thought conditions poor had improved from 4 per cent in August to zero this month. Small manufacturing companies, especially subcontractors, are still in trouble; a balance of 14 per cent of these were gloomy, a small improvement on 17 per cent in August.

All the main cyclical indicators improved slightly, with the balance of all respondents who reported excessive inventories of unsold goods and materials down from 15 to 14 per cent over the same period.

Those with surplus production capacity fell from 15 to 12 per cent; those with surplus labour dropped from 19 to 17 per cent.

The survey also contained clear negatives in the shape

of lower-than-expected capital spending plans and evidence of a squeeze on profit margins. Large companies planning to increase investment on plant and equipment accounted for 7 per cent this year, up from 1.2 per cent last year but well below market expectations.

The big manufacturers expect pre-tax profits to rise by 14 per cent this year, after revising downwards profits forecasts for the second half of this year, a sharp fall from the 35.4 per cent profits rise they reported in the whole of 1995.

Small producers are forecasting faster earnings growth of 23.2 per cent for all of this year against 15.2 per cent in 1995.

Editorial Comment, Page 13; Investors cool, Page 20

# Bosses ponder women's role

A landmark ruling could send shivers through corporate Japan, Gwen Robinson writes

Japanese corporate executives, overwhelmingly male, have barely begun to come to terms with the issue of *seku hara* - sexual harassment - following Mitsubishi Motors' well publicised ordeal at its Normal car plant in the US.

Now, they will also have to think more carefully before bypassing women for promotion, even at home, after a landmark ruling by a Tokyo court yesterday.

The Tokyo District Court ordered a company to pay 12 women a total of about ¥100m (\$890,000) compensation for wages which would have been paid had they been promoted with their male counterparts.

In a ruling that could send shivers through corporate Japan, the judge determined that all 12 women would have been promoted had they not suffered sexual discrimination, in violation of the labour standards law.

The judgment has highlighted glaring inequalities in employment and promotion procedures among Japanese companies, and could prompt a re-examination of personnel policies, particularly at branches abroad.

The Mitsubishi Motors case, in which hundreds of women at the company's Illinois car plant complained of sexual harassment, has

already prompted leading Japanese companies to introduce handbooks and seminars on *seku hara*. But discrimination in employment practices has been a little publicised issue up to now.

Yesterday's judgment ended a nine-year court battle against female employees.

They cited the company's policy of promotion according to duration of service, and an in-house exam for promotion which they claimed ran "counter to public order and morals" under Japan's civic code, as it discriminated against women.

The court heard that 10 female employees of the company had ever passed the exam, although nearly every male employee who sat the exam passed it and gained promotion in line with his seniority at the firm.

The judge rejected the company's argument that no woman had ever passed the exam because they were incapable of doing so and said the firm had violated

the labour standards law as the women were fully entitled to promotion to the post of section chief.

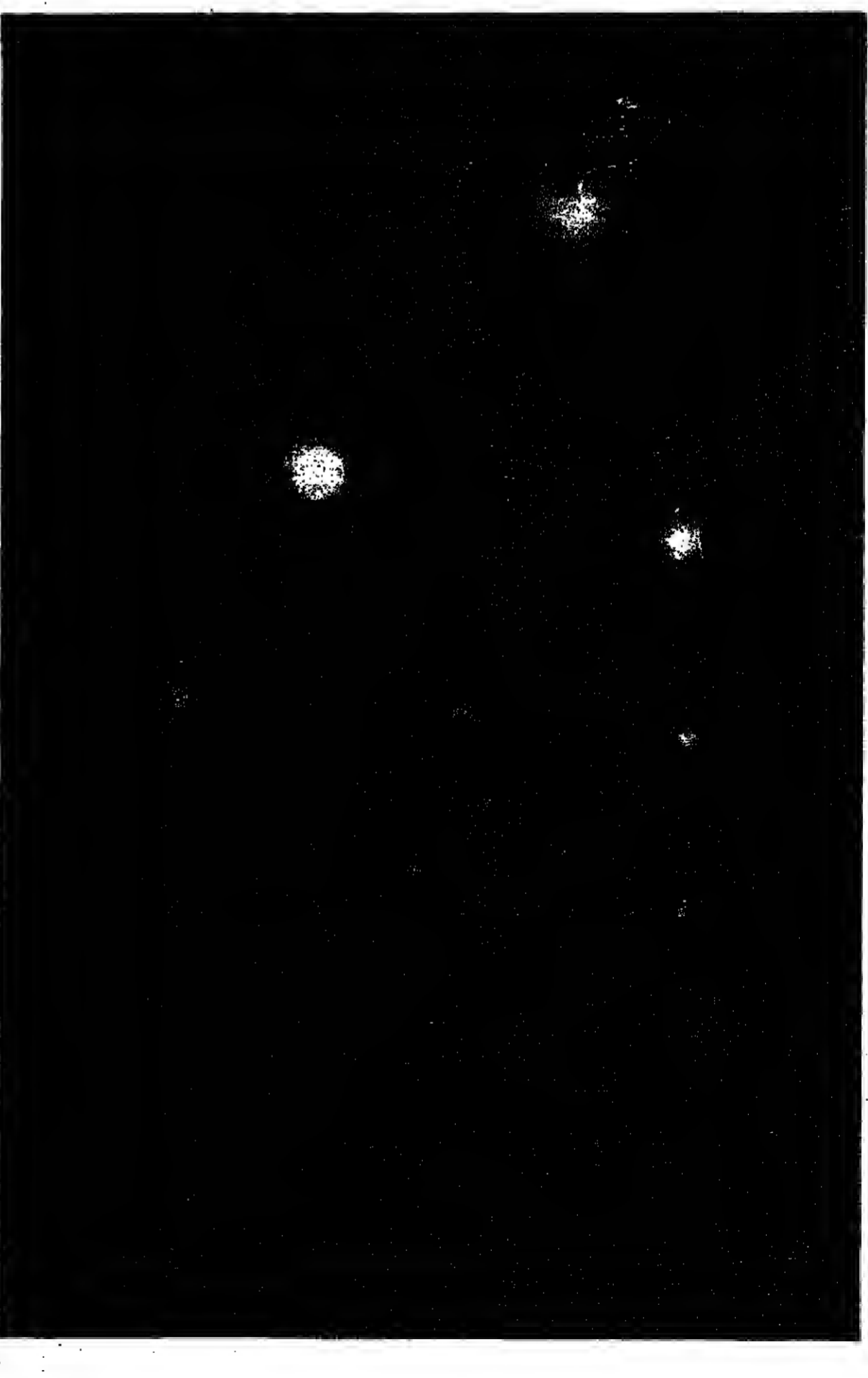
But one plaintiff's claim was rejected on the grounds that 80 per cent of male employees who joined the company in the same year as she joined had also not been promoted to section-chief level.

The case has underlined a gaping hole in the government's much vaunted Equal Employment Opportunity Law, and may encourage many more women to file suit against Japanese companies.

The law, often referred to by Japanese companies as evidence that women are given equal opportunity, has no provision banning sexual discrimination in employment. It merely urges employers to "make efforts" to ensure equality in recruitment and promotion between men and women.

An advisory panel to the Japanese labour ministry this week proposed that the law be overhauled, particularly to outlaw sexual discrimination in promotion and recruitment.

A labour ministry official was quoted as saying: "It will take a long time to coordinate views on this issue between labour and management."







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## TECHNOLOGY



In 1910 a missionary on the remote south Atlantic island of Tristan da Cunha witnessed the death of a 12-year-old girl from asthma and noted many other cases of the disease. Fifty one years later the island's interbred people - all 300 inhabitants are cousins - were evacuated to the UK after a volcanic eruption. Medical checks showed, among other things, that 29 per cent of them wheezed and half had a history of asthma.

These extraordinary figures, at least three times the asthma rates in normal populations, triggered a series of medical expeditions to the island that have identified strong family links between the asthmatics there.

This kind of evidence may help explain why gene-hunters are turning their attention to asthma even though popular debate on the disease focuses on atmospheric pollution, the droppings of dust mites, central heating and whether children are too molly-coddled these days.

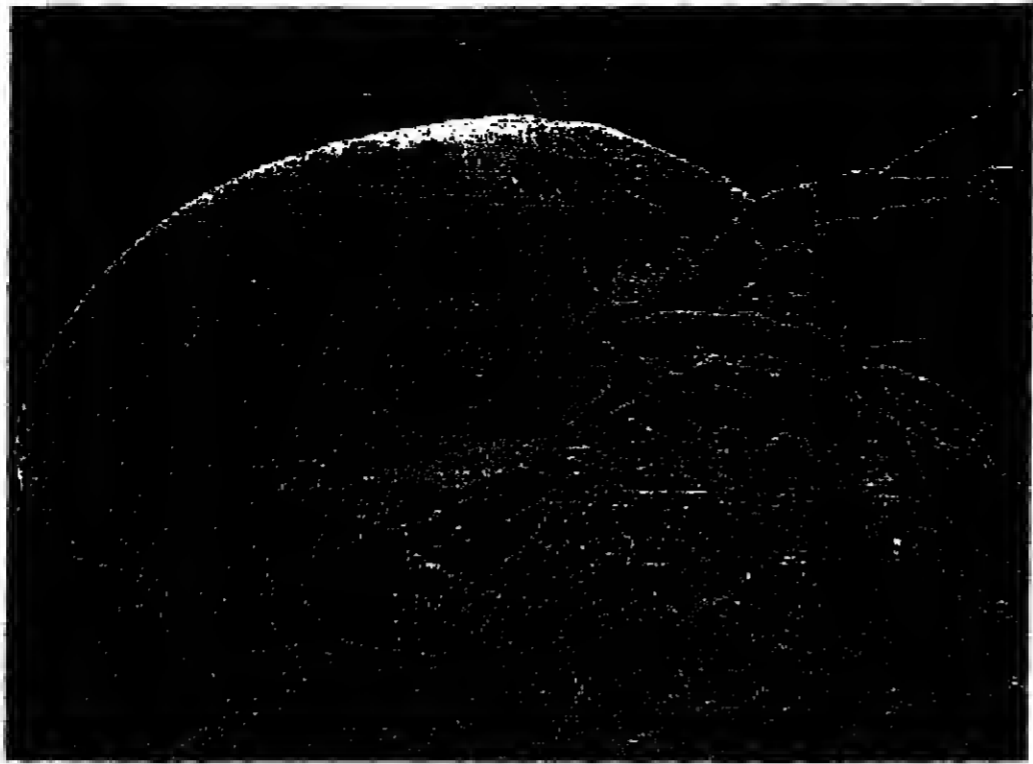
The debate is driven in part by the complexity of asthma. Few simple facts have been established - other than that there is a lot more asthma than 30 years ago. Asthma seems to be worse in richer countries than in poorer countries and in cities than rural areas. However, it is not always clear whether this represents more sufferers or more frequent asthma attacks. Pollution may be a factor, but a German study showed more asthma in squeaky-clean Munich than in the dirtier east German city of Leipzig - where bronchitis is a greater problem than in Munich.

The damp warmth of northern European houses in winter seems to encourage asthma, perhaps by allowing insects and mould to thrive, which in turn lead to higher levels of dust in the air.

Fears that dust causes asthma have created a lucrative business in the US in mite powders and mite-proof covers for mattresses and pillows.

The dust theory is bolstered by evidence that pets or passive smoking may trigger the condition. But it is undermined by those who swear that cutting dairy produce from their diets cures their asthma, and by studies that show that some Tristan da Cunha inhabitants are allergic to cats - even though there are no cats on the island.

The route through this mess to effective treatments starts with the knowledge that there are symptomatic links between



A mile unfair: It is now thought that sufferers' genes may share some of the blame for asthma with the dust mite

**Daniel Green looks at how attention has been turned to families in the hunt for a cure for asthma**

## New wheeze for gene-hunters

allergy and asthma. Most medicines that are given for one also offer relief for the other.

There are two main classes of treatment. Short-acting bronchodilators, which widen passageways in the lungs, and longer-acting inhaled steroids, which reduce inflammation. The biggest-selling bronchodilator is Glaxo Wellcome's Ventolin. Top-selling steroids include Glaxo Wellcome's Becotide, and Pulmicort, made by Sweden's Astra.

But alleviating symptoms is not enough. Asthma mortality rates have stayed roughly constant since 1960 and hospital admission have risen, according to the World Health Organisation and the US National Heart, Lung and Blood Institute.

The goal of genetic research in asthma, therefore, is to try to identify a simpler cause, one that might offer a more promising

route to new treatments than the many possible environmental possibilities.

"We believe that asthma is the result of both genetic and environmental factors", says Ulf Hak-

**'We believe asthma is the result of both genetic and environmental factors'**

sell, president of Astra Draco, the company's respiratory medicines division. "Around 60 per cent is genetics and the rest environmental."

The methods that companies such as Astra are using are "functional genomics" and "linkage analysis". They differ from the work of gene sequencing

companies which are trying to identify every component of the human genome.

The idea is to start with families, such as the inhabitants of Tristan da Cunha. By genetic analysis of blood samples from relatives with asthma, the scientists hope to pinpoint visible features on the chromosomes that asthma sufferers have in common. By continually refining the comparisons, they hope to move from microscopic feature to molecular biology and find the genes themselves.

Astra has an alliance with Millennium, a Massachusetts biotechnology company, with which it is collecting "several thousand families" to analyse. The same method is being pursued by Germany's Boehringer Ingelheim through a partnership with California's Sequana. Unfortunately, the work is

progressing slowly, partly because the genetics of asthma seems to be almost as complicated as its external causes.

Unlike cystic fibrosis and other diseases, there is no single gene for asthma. There seem to be many genes and perhaps many groups of genes involved.

"A number of international research groups have discovered loci [regions] on chromosomes that are associated with asthma," says Jonathan Knowles, research director of Glaxo Wellcome Europe. "They have not yet discovered the genes, but they seem to be getting there."

There will still be a long way to go once the genes are identified. Because there are many genes involved, it will be difficult to devise a single simple treatment to "correct" them.

Instead, research will then focus on what the genes do and what happens next. Each gene triggers the production of a protein in the body. Each protein is the first step in a series of chemical reactions that are the workings of the human body.

"We hope that in asthma we will find that the genes are interconnected through what happens downstream [ie that the chemical reaction sequences overlap], says Astra. "There might even be an intersection."

If his hopes are realised, the intersection could be the weak point of the disease. Asthma may be cured by designing a drug to act on the intersection.

That possibility is remote enough for Knowles to express some doubt about genetics as a route to new asthma treatments. "The genetics of asthma is important for the future, but perhaps not as important as some other things," he says. "We have a number of different mechanistic processes, such as in inflammation, to follow up."

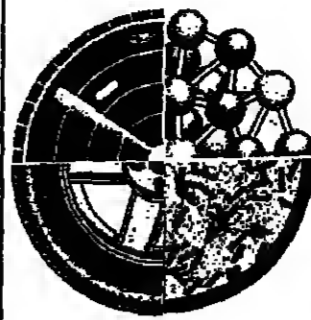
Glaxo has not signed gene-hunting partnerships with companies such as Millennium and Sequana, and perhaps has a vested interest in playing down the possibilities opening up to its competitors.

But Knowles says: "The issue is the degree of unmet medical need. It's not worth spending a lot of money if there are more serious conditions around." Asthma is a dangerous, he concedes, but the cause may be partly because patients do not take today's drugs properly.

Such are the obstacles facing asthma gene hunters that Knowles is unlikely to be proved wrong for several years, if ever.

The series on human genes continues next month with a look at depression

### Worth Watching - Andrew Baxter



#### Petrol refining feels the burn

Catalysis based on uranium oxide could transform the way in which the toxic emissions from petrol refining are destroyed, writes Carol Jones.

Polychlorobiphenyls (PCBs) and other chlorine-containing hydrocarbons are currently incinerated at 1,000°C, costing European companies close to \$600m a year. Although very efficient, this process can lead to highly toxic by-products such as dioxins.

In Nature magazine today, scientists from Liverpool University and BNFL group research laboratories, describe a new process which involves passing polluting gases through a uranium oxide catalyst bed at much lower temperatures, around 260°C.

This form of catalytic combustion is just as efficient as high-temperature incineration but is much more cost-effective. It also does not result in any harmful by-products.

Unlike previously tested precious metal based catalysts, uranium oxide does not seem to lose its activity with time - an essential requirement for a commercial catalyst.

Depleted uranium oxide and uranium hexafluoride, which can easily be converted to the oxide, are by-products of the uranium enrichment process. Until now they have had little commercial value and are considered by many as an environmental burden - approximately 30,000 tons are stored at BNFL sites in the UK alone. Using uranium oxide as a catalyst may solve the problem.

Ian Hudson, BNFL: tel UK (0)1772 763929, fax (0)1772 763470; Tim Bullough, Department of Materials Science and Engineering, Liverpool

University, tel UK (0)151 7945999, fax (0)151 7944675 e-mail: timbull@llo.ac.uk

#### Cool line in superconductors

Another milestone has been passed in the development of industrial applications for superconductors, which transmit electricity with no resistance when cooled below a certain temperature.

Ases Brown Boveri has announced the successful installation, in a Swiss hydro-electric power plant, of the world's first commercially operational high-temperature superconducting device for electrical utilities.

High-temperature superconductors do not have to be cooled to such low temperatures as earlier devices to be effective.

ABB's "fault current limiter" is designed to protect power system equipment and personnel from the effects of short circuits. When a short circuit occurs, the electrical current in the system immediately rises above the level at which the superconductor can function. The limiter's resistance then instantly increases, blocking the current surge.

Michael Robertson at ABB, tel Switzerland 1 317 7304, fax 1 312 1543

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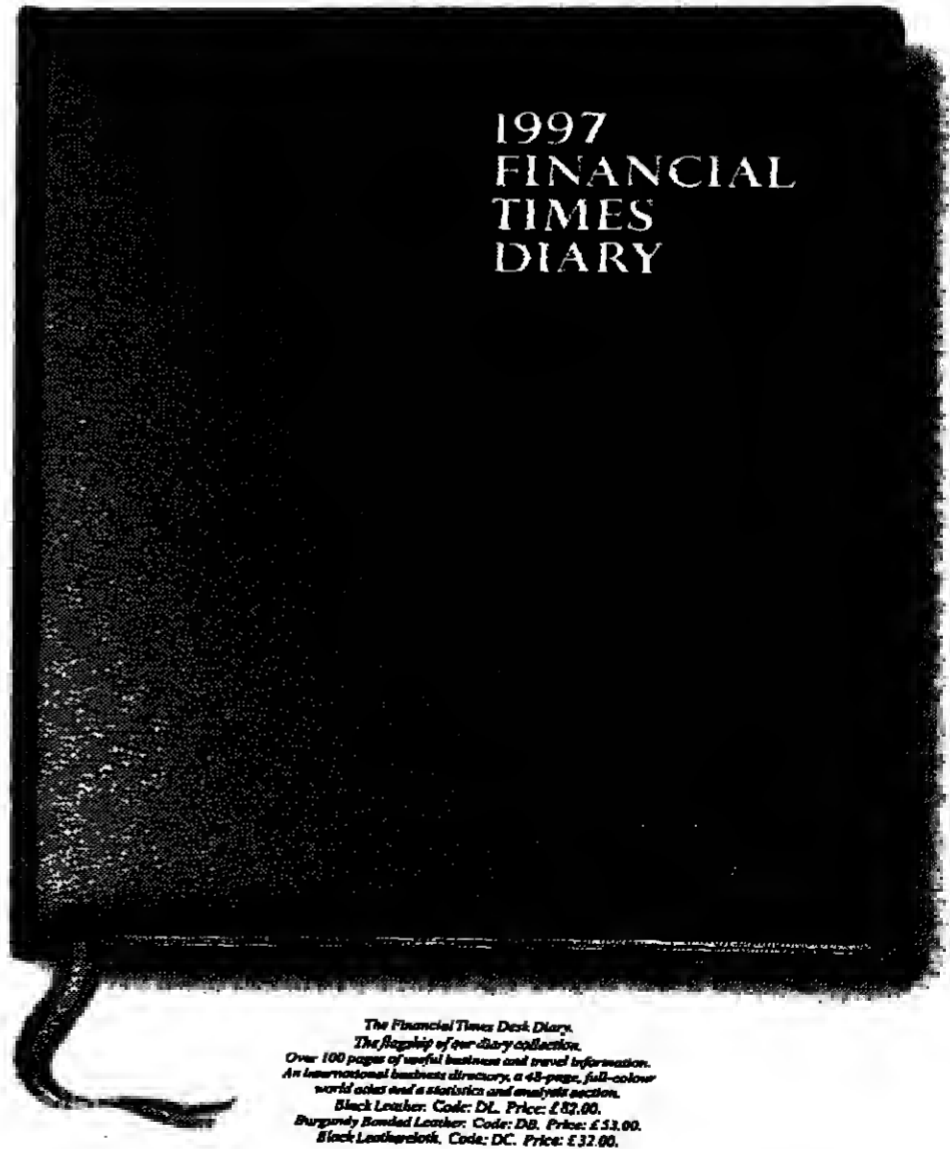
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INTERNATIONAL ARTS GUIDE

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Surpassing the Perils of Pauline: Geena Davis in 'The Long Kiss Goodnight'

**N**oe! Coward once cooed about the potency of cheap cinema. But can even that compare with the potency of cheap cinema? By cheap, in these action-obsessed 1990s, we do not mean "cheap". The *Long Kiss Goodnight* must have cost a million dollars per scenery-shaking set piece, of which there are many, and we shudder at the likely bill for wrecked cars and bandaged stuntpersons.

All is well that unspools well, though, and it is hard not to enjoy this film's hard-driving, one-damning-after-another insolence. The husband-wife duo of director Renny Harlin and star Geena Davis, rebounding from *Outbreak Island*, have learned the value of judicious flamboyance. Almost as much money has been spent on the script as on the stunts: four million dollars to writer Shane Black, beating even his previous experiments in daylight robbery (*The Last Boy Scout*, *Last Action Hero*).

A preposterous premise — demure housewife Davis falls victim to sudden recall seizures suggesting she was once a hired killer — is capped by an outrageous development. Escorted across America by a low-life private detective (smokily underplayed by *Pulp Fiction*'s Samuel L. Jackson), she investigates such past acquaintances as Brian Cox (dodgy CIA man), Craig Bierko (ditto) and David Morse (corpse-for-hire).

During an average day she is thrown about, blown up, half-drowned and subjected to menaces while in a state of scanty clothing. Even Pauline, of "Perils" fame, never stayed in such constant jeopardy; we assume that man-eating alligators were left out only because Herr Schwarzenegger got to that franchise first in *Eraser*.

Eraser, though, like many post-modern thrillers, was silliness without logic or momentum. *The Long Kiss Goodnight* is as neat as a game of dominoes. Each piece of unreason is allowed to swim its distance. At one point Davis, astonished at her newfound onion-chopping skill, assumes that the past life trying to reassert itself was as a chef. When she later throws a knife within finely-judged inches of a friend, she pipes out self-mitigatingly, "Chefs do that".

The movie is a hodge-podge of promiscuous influences, from *Marnie* to *Nikita* to *The Big Sleep*. But right from our heroine's sonorous opening voice-over — "Fatal retrograde amnesia, it's no picnic" — we feel we are in the hands of film-makers who know when a joke is a joke and when to get serious as the need comes.

*Beautiful Girls* is all about bemused men. This blithe comedy of small-town manners is directed by Ted Demme, nephew of Jonathan Seltzer (*Silence of the Lambs*), and scripted by Scott Rosenberg, of the mordant murder romp *Things To Do In Denver When You're Dead*. As five male twenty-somethings re-bond for a high school reunion in a snowy New England town, a fire-at-will essay in social observation sharpens into a satire on sex, sexism and the prema-

ture menopause that attacks overgrown school-leavers feeling the pressure to "settle down". The dialogue is crunchy, the plot of spiraling accidents (from jealous fights to ill-fated romances) is beautifully worked out, and the cast is good enough to eat, whatever your tastes. Matt Dillon, Timothy Hutton and the funny, hyperactive Michael Rappaport lead the men. Uma Thurman (dreamy demigoddess), Mira Sorvino (earthy beauty) and Rosie O'Donnell (acidic party-pooper) lead the women.

What could have been a soap opera with star names ambushed us with subtlety and surprise: from the plump ex-schoolmate who sidles flatteringly up to O'Donnell before delivering the Partisan valediction "You were as mean as a snake" to the poignantly unresolved attraction between revisiting, Ivy-leaguer Futton and the beautiful, spiky-tongued 19-year-old girl who now lives next door. Every character lives; every scene breathes; and like all good small films *Beautiful Girls* grows large in the memory.

*I Shot Andy Warhol* shrinks and is still shrinking. One longs to redistribute this film's dialogue and dramatic emphases. There is too much of Lili Taylor as Valerie Solanas, the Factory groupie who harangued everyone with her feminist ideals before putting a bullet into the century's most beloved pop artist. And there is too little of Warhol himself, played with icy virtuosity by Jared Harris.

The ash-blond wig, the permanent

**Cinema/Nigel Andrews**  
**All-action heroine**

mask of fragile surprise, the bobbing, tight-bipped walk: all are perfect. So is Stephen Dorff as Candy Darling, the Warholian actress-transvestite who took her body-swap deadly seriously. How often does she get a period? Andy asks her. "Every day," coos Dorff. "I'm such a woman."

BBC Arena co-produced the film, which may account for its passages of grim seriousness. A lighter touch in addressing Valerie's fanaticism — as well as writing a play called *Up Your Ass*, she founded SCUM, the Society For Cutting Up Men — might have saved Taylor's performance. So would heavy re-editing. With less of her and more of Andy we could have celebrated, not merely mourned in passing, a great icon-maker whose greatest icon was himself.

Stephen Frears's *The Van*, brought to us from the director of *The Snapper* and the producer of *The Commitments* (Lynda Myles), is a Roddy Doyle comedy too far. We have already had some 200 minutes of uproarious Irish realism on screen, delivered by actors competing for a golden mugging award. We know from scene one here that we do not want any more; at least as directed by Frears and performed by Colin Meaney and Donald O'Kelly as two best mates who start a mobile hamburger and fish-and-chip shop.

That everything goes wrong we could have expected. (Otherwise no comedy). That everything goes wrong without wit, pitch or moment

is least easily passed off. Blood on the chips, nappies in the cod tray, World Cup fever distracting the punters. So much wasted effort and perspiration for so little reward, and we are not talking merely about the burger van.

Adrian Noble's *A Midsummer Night's Dream*, another spasm of Bardolatry in a busy year, is better than *Twelfth Night* but worse than *Richard III*. For 20 minutes we are almost enchanted. A magical house tucked in a cloudbase, a boy tumbling into a dreamworld; a cast dressed in workaday civvies with subtle, apothecising splashes of colour.

I kept being reminded of the Pountney-ENO *Hansel And Gretel*: which is like being reminded of an evening in Paradise. Soon, though, it starts to go wrong. The love plot is confusing — perhaps we need the wide-angle geometry of a proscenium stage to "get" the configurational misunderstandings. The mechanicals are mechanical, and Lindsay Duncan and Alex Jennings, as Titania/Hippolyta and Oberon/Theseus, come on like the King and Queen of Kitsch, ministered to by a bare-torso'd Puck who might be moonlighting for the Chippendalees.

What to say of Etienne Chatiliez's *Le Bonheur Est Dans Le Pre* It's French, it lasts 105 minutes and it is meant to be funny. But Michel (Cage Aux Folles) Serrault leads the cast, like an unhappy pied piper, through the tale of bigamous wish-fulfillment involving mistaken identity, foie gras and a supporting actor called (yes, it is) Archie Cantona.

**Huddersfield Music Festival/David Murray**  
**Women of the future**

**L**ast weekend, while Karlheinz Stockhausen's troupe dazzled and bemused audiences at the Huddersfield Contemporary Music Festival, two other composers got closely sympathetic attention — both women, and both notably prolific at fairly advanced ages: Sofia Gubaidulina and Betsy Jolas. The Russian Gubaidulina has been winning a great international reputation over the last 15 or 20 years; Jolas, five years older, is still best known in her native France, but specialist musicians and audiences elsewhere have admired her work since the early 1960s.

Several quite different enthusiasms mark Gubaidulina's music, often simultaneously. A reverence for mystical Christianity in the Eastern Orthodox style (not the rites, like John Tavener, but the anguished symbols); a pure love of experiment with new sounds and ancient native ones; a delight in ingenious construction, often mathematical; and as a onetime film-composer she reveals also in sheer *Affect*, direct emotional impact.

Huddersfield managed to display Gubaidulina's variety and depth to advantage. The largest work was her 1993 cantata *Now Always Shady*, on visionary poems by the Chuvash modernist Genadi Algi. Markus Stanz and the London Sinfonietta had performed it to great effect on the South Bank a week

before, with the small choir compounded of fine solo voices (muscany snow-swirls by overlapping sopranos, soaring up and down), and they repeated it here.

In London it went with Gubaidulina's stark, schematic *Seven Words* — i.e. the "seven last words" of Christ, His soul represented by solo violin and His body by dense, impacted sounds from an accordion. Visceral impact, first time round, though after a second hearing one might think a third one redundant. In Huddersfield the Sinfonietta followed *Now Always Shady* with Morton Feldman's *For Samuel Beckett*, nearly an hour's worth of gently poignant chords in slow alternation.

The Firebird String Trio were vividly convincing in Gubaidulina's 1988 trio, which dramatises the partners' distinct personalities. The double-bass virtuoso Alexander Skulin tackled six of her "preludes" for cello — 15 pawky, laconic *études* in different bow-attacks — with astonishing fluency. I regretted missing her new *Gulgenhiesler* cycle, wry "gallows-songs" after Christian Morgenstern; before them, two colourful but musically rapid pieces by her percussionist, Maria Ptaszynska took so long that the *Gulgenhiesler* began well after the concert should have ended, and I had to leave.

In Lyon last year I was

entranced by Betsy Jolas's music for her opera *Schiemann*. Huddersfield let us hear much more of her range. The 1964 *Quatuor II* that sealed her reputation in France, with the first violin replaced by a wordless soprano as *prima inter pares*, sounded seamless and utterly seductive in the Firebird performance with Elizabeth Parcells, a singer of luminous intelligence and subtlety.

We heard much more besides, all of it at a slight angle to what anybody else is composing now: *O Wall*, a "puppet opera" for quiet after Shakespeare's *Drum*; some short but seriously expressive duos for tuba and piano; a *Quatuor IV* that squeezed five characterful movements into two-and-a-half minutes. Best of all was Jolas's *Quatuor V*, nine quartet-movements that fill almost a half-hour with acute feeling and pregnant brevity.

I do not believe that there are distinct categories of "masculine" and "feminine" music in general; but somehow Jolas's music is unmistakably feminine, with its penchant for decorative arabesques and free individual lines, and an extreme disdain for overriding climaxes. The music of the (immediate) Future may become more and more like that.

The Huddersfield Festival continues until December 1, with Feldman featuring large at the weekend.

**O**ne of the most telling scenes in Jane Austen's *Mansfield Park* occurs when Fanny has been reading to her Aunt Bertram. Her suitor, Henry Crawford, enters, takes the volume from her, sees that it is Shakespeare, expresses his delight, and begins to read scenes from *Henry VIII*, a play he does not know. Fanny, determined to show him no kind of admiration, busies herself with needlework. Soon, however, she finds herself attending to nothing but his reading, such is his natural actorly skill in bringing the characters to life.

Most of us are like Henry Crawford in one respect: namely, that we do not know *Henry VIII*. The new Royal Shakespeare Company staging at Stratford-upon-Avon is the first that I have seen. It plays well, with a single unrolling plot that carries a number of important historical characters along, some of them — the Duke of Buckingham, Queen Katherine (of Aragon), and Cardinal Wolsey — to their respective ends; and has a number of strikingly effective scenes.

And yet it feels to me less Shakespearian than any other Shakespeare play. We almost always know very simply what we should think about each character. And, although we react differently about some of them when Shakespeare shows them falling from glory, none of them seize us with those conflicting feelings that, in other Shakespearean plays, even minor characters make us have. It is a handsome, well-paced, but, by Shakespeare's standards, remarkably simple-minded play.

**Theatre**  
**Court life on the surface**

King Henry himself, imposing and often unamiable, is always shown from outside, and the drama is all about the pearl of the inner politics of the court about him.

The great speeches for Queen Katherine and Cardinal Wolsey are immensely stirring, but they are more obviously set pieces than most Shakespeare speeches. We seldom if ever see their inner selves.

Gregory Doran, directing, makes a handsome case for the play. Ungratefully, however, I wish he had made a better one. The play's subtitle, "All Is True", is emblazoned on Robert Jones's set, but we might as well be watching historical fiction. Truth, in the human sense Shakespeare has made us feel so often, is not really important here. Almost all the acting is eloquent, sensitive, accomplished, intelligent; but, even in the wonderfully intimate auditorium of the Swan Theatre, we remain aloof from it.

Jane Lapotaire applies to Queen Katherine her customary and canny sophistication of elaborate gesture and rhetoric. Impossible not to be interested, but impossible to believe. And a pity

that the laboriously cultivated Spanish accent she employs keeps reminding me of Manolito in *High Chaparral*. Ian Hogg, by contrast, gives Cardinal Wolsey the plebeian Suffolk accent of his upbringing. (The RSC should know from its own history that Suffolk boys who rise to administrative eminence tend to lose their Suffolk accents.) Again, good pacing, real force. But, as with Lapotaire, we are shown only surface. Paul Jesson does slightly better with the less rewarding role of the King; he is commanding, with gruff charm.

Jason Carr has composed good fanfares here and there. I wish his Latin anthems were less like the *War Requiem*. And the attractive Spanish song he gives to Katherine and her ladies — with its overlapping vocal lines and vivid rhythms ("Piaf of Aragon," said my companion) — has nothing to do with the songs known from the court of Ferdinand and Isabella, Katherine's parents. Jones's designs make a strong impression of court brilliance upon the eye, but they do little to suggest the passage of time (16 years in fact).

And as the Old Lady, Cheryl Morris is bristly of sheer human essence. By some strange link, Shakespeare is at his best in the few lines he gives to this minor character. Listening to her, we are keenly alive in the moment as nowhere else in the play.

Alastair Macaulay  
In RSC repertory at the Swan Theatre, Stratford-upon-Avon.



**AMSTERDAM**  
**CONCERT**  
Concertgebouw Tel: 31-20-6718345  
● Borodin Quartet: with viola-player Gérard Caussé and cellist Michail Milman perform Tchaikovsky's String Quartet No.3 in E minor, Op.30 and Souvenir de Florence, 8.15pm; Nov. 30  
**EXHIBITION**  
Stedelijk Museum Tel: 31-20-5732911  
● The Unbelievable Truth: works by young artists living in Amsterdam and Glasgow. Central theme is the way in which these artists deal with the "truth". Included are works by Fanni Niemi-Junkola, A.P. Komen & Karen Murphy, David Shrigley, Job Koelewijn and John Sharidae; to Dec 8  
**BARCELONA**  
**EXHIBITION**  
Fundació la Caixa Tel: 34-3-4588907

● William Klein: William Klein was born in New York in 1928 and moved to Europe shortly after finishing his studies to dedicate himself to painting. He returned to New York in 1954, intending to produce a photographic journal of his return. He decided simply to shoot whatever appeared in front of his lens. This lack of inhibition resulted in a series of unorthodox photographs to be found in "New York, 1954-55", one of the most epoch-making books in the history of photography; to Dec 1  
**BERLIN**  
**DANCE**  
Staatsoper Unter den Linden Tel: 49-30-20354438  
● Ballet der Staatsoper Unter den Linden: perform Michail Fokine's Les Sylphides to music by Chopin, Le Spectre de la Rose to music by Von Weber, and The Dying Swan to music by Saint-Saëns, Vaslav Nijinsky's L'Après-Midi d'un Faune to music by Debussy and Bronislava Nijinsky's Les Nocees to music by Stravinsky; 7pm; Dec 1  
**OPERA**  
Deutsche Oper Berlin Tel: 49-30-3438401  
● Il Trovatore: by Verdi. Conducted by Paolo Olini, performed by the Deutsche Oper Berlin. Soloists include Gyöngyi Lukács, Ulrike Heize and Roberto Servile; 7.30pm; Nov 29  
**BONN**  
**OPERA**  
Oper der Stadt Bonn Tel:

49-228-7281  
● Die Fledermaus: by J. Strauss. Conducted by Baldo Poello and performed by the Oper der Stadt Bonn. Soloists include Turid Karlsen, James Wood and Brigit Beer; 8pm; Nov 28  
**COLMAR**  
**EXHIBITION**  
Musée d'Unterlinden Tel: 33-89 20 15 50  
● Otto Dix et les Maitres Anciens: exhibition focusing on the work of Otto Dix (1891-1969) and that of 15th- and 16th-century German painters who were a main influence on his work. Specially the work of Matthias Grünewald was a source of inspiration for Dix; to Dec 1  
**DRESDEN**  
**OPERA**  
Sächsische Staatsoper Dresden Tel: 49-351-49110  
● Die Frau ohne Schatten: by R. Strauss. Conducted by Giuseppe Sinopoli, performed by the Sächsische Staatsoper Dresden. Soloists include Ben Heppner, Deborah Voigt and Hanna Schwarz; 8.30pm; Dec 1  
**DUBLIN**  
**CONCERT**  
National Concert Hall Tel: 353-1-6711889  
● Mozart Festival Orchestra: with conductor/harpist/chorist Ian Watson, soprano Eirian Davies, violinist David Juritz and trumpeters Crispian Steele Perkins and Edward Hobart

perform works by J.S. Bach, Handel, Clarke, Stanley and Hachel; 8pm; Nov 30  
**DUISBURG**  
**OPERA**  
Theater der Stadt Duisburg Tel: 49-203-30090  
● Don Giovanni: by Mozart. Conducted by Zoltán Pesko, performed by the Deutsche Oper am Rhein. The cast includes Stephen Bronk and Inessa Galante; 7.30pm; Nov 29  
**LINZ**  
**CONCERT**  
Brucknerhaus Tel: 43-732-7612  
● War Requiem, Op.66: by Britten. Conducted by Franz Weiser-Möst, performed by the Symphonic Ensemble Aktuell and the Mozartechor des Linzer Musikgymnasiums. Soloists include Vivian Thierney, Anthony Rolfe Johnson and Halván Hagegard; 7.30pm; Nov 29  
**LOS ANGELES**  
**EXHIBITION**  
Los Angeles County Museum of Art Tel: 1-213-857-6000  
● Ancient Art from the Shumel Family Collection: this exhibition features over 290 works of art from a broad geographical area, including China, Afghanistan, Iran, Egypt, and Greece. Highlights from the collection include an inlaid silver image of the Egyptian god Horus, a gold vessel adorned with heads of bulls from the Marlik region of Iran, a gilt-bronze and jade Chinese pendant from

the 3rd-2nd century B.C., a selection of 12th-13th-century Persian ceramics, and a rare late 16th-century Islamic carpet; to Feb 9  
**MUNICH**  
**DANCE**  
Nationaltheater Tel: 49-89-21851920  
● Giselle: Choreography by Ekkehard Krippner, performed by the Bayerisches Staatsballett. Soloists include Beate Volzack, Norbert Graf and others; 7.30pm; Dec 1  
**NEW YORK**  
**CONCERT**  
Alice Tully Hall Tel: 1-212-875-5050  
● Chamber Music Society of Lincoln Center: with conductor David Schiff perform works by Schubert, R. Schumann and Chung; 5pm; Dec 1  
**OPERA**  
Metropolitan Opera House Tel: 1-212-362-6000  
● A Midsummer Night's Dream: by Britten. Conducted by David Atherton, performed by the Metropolitan Opera. Soloists include McNair, Gustafson, Sennell, Kowalski and Streit; 8pm; Nov 29  
**PARIS**  
**CONCERT**  
Théâtre des Champs-Élysées Tel: 33-1 49 52 50 50  
● Symphonisches Rundfunkorchester Baden-Baden:

with conductors Michael Gielen and Heinz Holliger, violinist Thomas Zehetmeir and the Edinburgh Choir perform works by Holliger and Kurtág. Part of the Festival d'Automne; 8.30pm; Nov 28  
**EXHIBITION**  
Musée d'Orsay Tel: 33-1 40 49 48 14  
● L'Origine du Monde - autour d'un chef d'oeuvre de Courbet: exhibition seeking to retrance the history of Gustave Courbet's painting "L'Origine du Monde". Other major works included in the exhibition are Ingres' "Le Bain Turc" from the collection of the Musée du Louvre, "Le Sommeil" from the collection of the Musée du Petit Palais, and Courbet's "La Source de la Loue" from the collection of the Albright Knox Art Gallery in Buffalo; to Jan 5  
**ROME**  
**CONCERT**  
Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064  
● Petits Messes: by Rossini. Performed by the Coro dell'Accademia di Santa Cecilia. Soloists include pianists Michele Campanella and Stefanias Cafaro, soprano Eva Mei, contralto Bernadette Manca Di Nissa, tenor José Bros and bass Michele Pertusi; 8.45pm; Nov 29  
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Thursday November 28 1996

# Japan's slow recovery

The latest reports from corporate Japan - along with the Tankan, the Bank of Japan's survey of business - confirm that the economy is returning slowly to health. But it remains frail. Both the Bank of Japan and the Ministry of Finance must avoid complacency if the recovery is not to abort.

Overall, the pace of profits growth slowed in the six months to September. But aggregate profits, before tax and extraordinary items, still rose 15.7 per cent above the corresponding period of last year. Five percentage points more than companies forecast.

Profits of manufacturers rose slightly less, at 14.7 per cent. The modest outlook for profits in manufacturing was underlined by the Tankan, with a balance of 3 per cent of producers judging the economy weak. This does not seem particularly encouraging, but it is less gloomy than in August. Big exporters are doing particularly well, helped by their success in reducing costs and the 29.7 per cent depreciation of the yen between April 1995 and October 1996. Outstanding examples are Toyota and Matsushita.

Not only have profits improved, but the labour market is strengthening and industrial output has recovered. Yet the picture remains mixed: gross domestic product in the first half of 1996 was 4.7 per cent

up on the same period of 1995; but industrial output has oscillated this year and is below its peak of 1991.

Albeit helpful to the economy, better trade performance is a potential source of external conflict. This is particularly true when the authorities have themselves worked hard to weaken the currency. Between March 1995 and October 1996, Japan's official net purchases of gold and foreign exchange amounted to US\$75bn, bringing the reserves to \$216bn.

Large official purchases of foreign assets, a discount rate at only 0.5 per cent and a budget deficit of 7 per cent of gross domestic product represent an extraordinary effort at priming the economic pump. Yet broad money is growing at only 3 per cent to 4 per cent a year, while GDP declined 0.7 per cent in the second quarter, though after 2.9 per cent growth in the first.

Heroic efforts - but, at least by historic Japanese standards, modest results - remain the picture, in an economy still burdened by weak financial institutions and high private savings in relation to opportunities for investment, monetary and fiscal stimuli must not be withdrawn prematurely. In the longer run, however, the only effective solution remains what it has long been - deregulation aimed at raising propensities to consume and invest at home.

# Europe's shame

Algerians are bidden to vote today on a revised constitution proposed by Lamine Zoualou, the president. The exercise bears some resemblance to last weekend's referendum in Belarus, except that the Algerian leader is pre-empting the powers of a future parliament rather than abolishing those of an existing one. Like Mr Alexander Lukashenko he is using control of the media to railroad through changes which confirm his monopoly of power, without giving voters a chance to hear the opposition's case.

In another respect Algeria is more like Chechnya than Belarus: the civil war raging there since 1992 has now claimed between 80,000 and 100,000 victims, according to the chairman of the Algerian human rights league, Mr Abdennour All Yahia. Yet events in Algeria, which is much closer to western Europe than Belarus or Chechnya, get less coverage than either in most western media.

Western governments are on the whole happy to leave public opinion in the dark. Most of them are secretly relieved that the Algerian army, from which Mr Zoualou emanates, has kept what is left of the state out of Islamist hands.

But for many Algerians rule by the Islamic Salvation Front, if it had been allowed to win power through the ballot-box in 1992, might have been preferred.

Algerians are bidden to vote today on a revised constitution proposed by Lamine Zoualou, the president. The exercise bears some resemblance to last weekend's referendum in Belarus, except that the Algerian leader is pre-empting the powers of a future parliament rather than abolishing those of an existing one. Like Mr Alexander Lukashenko he is using control of the media to railroad through changes which confirm his monopoly of power, without giving voters a chance to hear the opposition's case.

In another respect Algeria is more like Chechnya than Belarus: the civil war raging there since 1992 has now claimed between 80,000 and 100,000 victims, according to the chairman of the Algerian human rights league, Mr Abdennour All Yahia. Yet events in Algeria, which is much closer to western Europe than Belarus or Chechnya, get less coverage than either in most western media.

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# Easy tax victims

The Tories are the friends of private enterprise, oh yes. So why do they think, as Labour does, that business is not paying enough tax?

In his Budget on Tuesday, Mr Kenneth Clarke, the UK chancellor, hit the sector with a bill for £3.3bn over the next three years. He is also recruiting a small army of inspectors to scoop up another £2bn by clamping down on avoidance and evasion. In this he has stolen one of Labour's best lines. In the search for revenue, neither party has spent much time considering whether such an effort would be sufficiently rewarding.

Certainly, company profits are buoyant. But as a result the sector has been paying more corporation tax. Revenues are up 11 per cent this year, and 75 per cent on 1993.

Nor can it be argued that UK companies pay less than their fair share compared to those in other countries. Taxes on company profits raise a larger share of revenues in the UK than in Canada, France and Germany, a similar amount compared to the US, and less than in Japan and Italy.

There are more fundamental reasons why taxes on companies should not be too high. Any tax levied against a company must be borne in the first instance by shareholders, either as lower dividends or a lower share price. This reduces the return on capital and so tends

to squeeze investment, in such circumstances, some companies will shift production to countries with lower taxes, and this would be bad for economic growth and jobs.

Second, shareholders will want companies to try to offset the burden of extra corporate taxes by firing workers or putting up prices. So although companies pay tax in the sense of writing the cheque, the burden will fall on consumers, workers and shareholders.

Even so, in practice, some large companies do appear to pay little or no corporation tax. The Treasury has also found a swerving £6bn shortfall in value added tax revenues compared to the past pattern. After searching in vain for explanations, the Treasury is left with tax evasion and avoidance.

Some of the loopholes closed by Mr Clarke on Tuesday were well worth attacking. But in general there are reasons why profitable companies may pay little tax - for example if they have invested heavily in the past. And where companies are exploiting international loopholes to minimise their tax bill, it is hard for any individual state to bring them into the net.

Too often in the past, tax-raising politicians have seen the corporate sector as an easy victim. They should remember that, in this context, there is no such thing as the company; only shareholders, employees and consumers will pay.

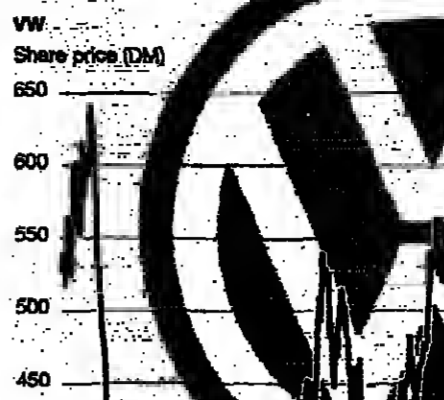
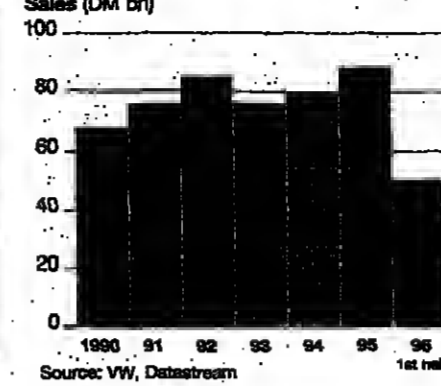
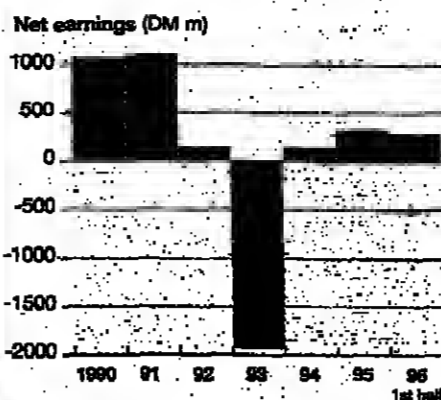
# Volkswagen: performance boosted under new management



David Herman chairman, Adam Opel



Jack Smith chairman, General Motors



Ferdinand Piëch chairman, VW

# Driven on to the defensive

VW is under pressure to settle with GM over accusations of industrial espionage, say Haig Simonian and Wolfgang Münchau

In the press office at Volkswagen's vast headquarters at Wolfsburg, northern Germany, Mr José Ignacio López is known as an unguided missile. No one can predict which way he might veer, but all know that when he lands, the impact is usually explosive.

This week has brought the high-flying Spanish executive, renowned in the motor industry for his visionary style of management, closer to earth. A US federal judge in Detroit ruled on Tuesday that General Motors can pursue a civil court case over accusations that Mr López stole secret documents on a new car and factory when he left Opel, its German subsidiary, to join VW in March 1993.

has been to help VW reduce the prices it pays to suppliers - a skill he developed while working for GM's Spanish subsidiary, and boned as the group's head of worldwide purchasing at its Detroit headquarters.

There he acquired a reputation as a tough cost-cutter - largely as a result of his ability to negotiate discounts with components suppliers whose products account for about 60 per cent of the value of a vehicle. Any action that can be taken to cut costs by gaining discounts on parts has an immediate impact on product prices - and consequently on competitiveness and profitability.

Since joining VW, Mr López has applied similar methods. He has also broadened his supplier base beyond high-cost Germany - including many suppliers from southern and eastern Europe. VW plans to raise the value of Hungarian-sourced components to DM200m (£78.10m) by 2000 from next to nothing before Mr López's arrival.

Mr López's reputation goes beyond his ability to cut purchasing costs. He is also a leading exponent of a new way to make cars. Part of his approach entails involving workers more closely to improve quality and productivity - much along the lines pioneered by the Japanese.

VW has given Mr López a broad canvas to test his theories. The group, which includes Audi

in Germany, Skoda in the Czech Republic and Seat in Spain, has added more capacity in the 1990s than any other car company.

In Europe, it has new car and engine plants at Mosel and Chemnitz in the former communist eastern Germany and a big paint and assembly facility for Skoda in the Czech Republic. Expansion has been even greater in South America where VW is market leader, with the opening of a new Brazilian engine plant and Argentina car factory in the past year.

All the new facilities reflect Mr López's views on "empowering" workers to perform more productively and pay more attention to quality. Most also involve closer links with suppliers in which the latter work in partnership with VW to build vehicles.

shares in VW are held by the state government of Lower Saxony. Mr Gerhard Schröder, the Social Democrat state premier and a member of VW's supervisory board, has accused Opel and Mr Herman of "waging a war" against the German car industry.

GM yesterday denied reports in the German press that VW had sounded it out earlier this year about an out-of-court agreement. The company maintained VW would have to issue a public apology and fire Mr López before it let up the pressure. It would also demand substantial damages - with rumours that the figure sought may be as high as \$2bn.

But even if VW and GM were to reach agreement, there are still serious criminal issues to be addressed. The long-running German criminal investigation is expected to culminate in an indictment of Mr López before the end of the year.

The "López affair" now threatens the career of the man who - with Mr Ferdinand Piëch, VW's chairman - has revived the fortunes of Europe's largest car manufacturer.

One of his main contributions

to VW was to help VW reduce the prices it pays to suppliers - a skill he developed while working for GM's Spanish subsidiary, and boned as the group's head of worldwide purchasing at its Detroit headquarters.

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The new Skoda plant and VW's Pacheco factory in Argentina use ready-assembled component "modules", such as entire dashboards or front bodies built at or near the factory by suppliers.

of Frankfurt, to begin criminal investigations. Their inquiries have taken three and a half years, with charges expected soon. Within two months of starting the inquiries, a police raid on a Wiesbaden apartment rented by aides of Mr López found documents relating to GM's new car.

VW denies any involvement in industrial espionage or conspiracy, and Mr Piëch has defended Mr López throughout. But the dispute now highlights the careers of both men and may lead to the departure of Mr López.

# The long march south

It's perhaps no big deal that a British law firm is closing its office in Hanoi, except that the firm's fairly extraordinary background to this tale, as the firm - Sinclair Roche & Temperley - played a crucial part in aiding Vietnam's independence struggle.

events that triggered the dispute between the two car companies began in late 1992 when Mr López met Mr Ferdinand Piëch, who had just taken over as chairman of VW. He had an ambitious brief to restructure the ailing group and wanted Mr López to play a central role in improving productivity and cutting costs.

On December 2, according to Opel, Mr López asked for 150 charts detailing Opel's purchasing strategy to be translated into German (even though he barely

spoke the language). Several meetings then took place between Mr López and senior VW executives.

On March 8 1993, while other managers were busy test-driving cars at a two-day seminar on Opel's future model strategy, Mr López requested a special briefing from Mr Fritz Indra, head of the future projects department, and asked for copies of the presentations given. Hours later, he

resigned from GM. Three days later, on March 13, Mr López agreed to postpone his move to VW for a year in return for becoming president of GM's North American operations. The US company scheduled a news conference on March 15 to announce the news.

But before it was held - and after a telephone conversation with Mr Piëch - Mr López changed his mind again and

resigned, this time for good. He flew straight to Germany, starting work as VW's new head of purchasing and production optimisation the following day.

GM began searching Mr López's offices in Detroit and found various papers were missing. A week later, seven other GM employees resigned to join Mr López.

On April 30, Opel asked state prosecutors at Darmstadt, south

of Frankfurt, to begin criminal investigations. Their inquiries have taken three and a half years, with charges expected soon. Within two months of starting the inquiries, a police raid on a Wiesbaden apartment rented by aides of Mr López found documents relating to GM's new car.

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# OBSERVER

## The long march south

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Back in 1953 a young revolutionary named Ho Chi Minh was hiding illegally in Hong Kong, plotting the next stage of the overthrow of the French colonial regime in what is now Vietnam.

Police in the British colony arrested him - but without a warrant. A lawyer from Sinclair, bearing of Ho's arrest and sympathetic to his plight, eventually secured a writ of *habeas corpus* against the colonial authorities, though not until the case went all the way to the privy council in London.

Once free, Ho sneaked across the border into south China, again with the help of Sinclairs. The rest, as they say, is history.

Sinclair Roche & Temperley's action did not go unnoticed in a country that still reveres Ho as a national hero. When the firm applied to open an office in Vietnam in 1992 it was quickly approved, making Sinclairs the first British firm to do so.

## Pyrotechnical

Sir Alistair Morton, the outspoken and recently departed joint chairman of Eurotunnel, had the ill-luck to stage his little retirement party from the group just a day after the disastrous fire on Monday last week, a conflagration that has caused the costly temporary closure of the Channel tunnel link.

Still, it did provide one of his guests the chance to offer him an unusual leaving present - a large, hackheaded chunk of concrete, taken from the roof of the tunnel after the fire. Not the most pleasant of gifts perhaps; but given that the blaze may end up costing the company as much as £72bn, it was certainly a priceless gesture.

## Unplanned exit

Yesterday's abrupt resignation of Terje Rød-Larsen, Norway's planning minister (or deputy prime minister in all but name) over allegations concerning some personal financial transactions, is being seen by some in Scandinavia as yet further evidence that Norwegians don't take to fellow citizens who are thought to have got above themselves.

## Lick the rat race

Rats nurtured by loving mothers handle stress better, according to research from Montreal's McGill University. Plenty of grooming and licking in infancy helps rodents cope with everyday hazards of life, such as being confined in narrow plastic tubes; city commuters everywhere will certainly sympathise.

## 100 years ago

The Hungarian Reichstag Buda Pesth, 27th Nov. The newly-elected Hungarian Parliament was opened by the Emperor-King in the Castle of Ofen this morning. His Majesty declared in the speech from the Throne that the Diet would be called upon to renew the financial agreement with Croatia, and to carry out the reform of the administration of the country. The position of small landowners was the subject of the perpetual solicitude of the Government, and to promote their interests arrangements were being planned for the association of economic forces, the development of the agrarian bank system, the providing of proper means for the transport of animals and insurance against loss of cattle.

## 50 years ago

M. Monnet's Plan. Paris: The five-year plan drafted by the Monnet Committee and published to-day will, if carried out, modernise French industry and expand production by 1950 up to 25 per cent above the record year of 1929. M. Monnet wants first a 48-hour week, replacing the 40-hour week, equilibrium of the ordinary Budget and stability of prices and currency.

John, in the City

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# FINANCIAL TIMES

Thursday November 28 1996

"Remind yourself daily  
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KAZUO NAMIKI, founder of Kyocera  
**KYOCERA**

## VW shares decline after US court ruling in row with GM

By Wolfgang Münchau in Frankfurt and Haig Simonian in London

Shares in Volkswagen, Germany's biggest car manufacturer, fell by almost 6 per cent yesterday after a US court ruling which could significantly increase the damages the company might face should it lose its bitter legal battle with General Motors.

most strident demand to date that Volkswagen sack Mr José Ignacio López, its head of purchasing and production. GM alleges that Mr Lopez took confidential new product material with him when he defected to VW in March 1993.

for sales and marketing, is resigning on personal grounds. Mr Morris, who joined Audi in 1995, had left his family in north-west England and commuted regularly at weekends.

equity, based on the company's improving financial performance. Opel said: "No out-of-court resolution of this controversy is possible until the leadership of Volkswagen and its management board acknowledge the wrongful conduct that occurred and accept responsibility to remedy the wrongdoing by, among other measures, dismissing López and his collaborators and compensating for the severe damages caused."

## Row looms in US over plan to tighten clean air rules

By Patti Waldmeir in Washington and Richard Waters in New York

The US Environmental Protection Agency yesterday proposed stricter standards for air emissions in a move likely to spark a battle between industry and public health advocates in Congress and the White House.

stricter standards for the tiniest airborne particles of 2.5 microns, which can damage lung tissue. The announcement is a blow to business groups, state governors and city mayors who lobbied hard against the proposals.

dard, and then doing the research and gathering the information," the ASQC said. But the American Lung Association, which says tens of thousands die annually because of particle emissions, welcomed the proposals.

## GEC head casts doubt on purchase

Continued from Page 1

shareholders in Framatome - of which it is one - to get between 16 and 20 per cent of any merged entity. GEA acknowledged bankers' valuations of the assets to be pooled in the proposed merger have to be completed.

## THE LEX COLUMN Pride and Prejudice

In France, they call it "Thomsongate" - a document supposedly reporting a conversation in which Lord Weinstock, General Electric Company's former managing director, and Mr Georges Simpson, who now holds the job, plot to take control of the French electronics and nuclear industry.



that was knocked off VW's market capitalisation yesterday. More intangible, but probably more important, is the potential damage to the German group's management. The law suits pending between the companies threaten to turn Mr José Ignacio López de Arriortúa, VW's charismatic purchasing chief and the man at the centre of the row, into a lame duck.

A month ago, the sale of Thomson to Lagardère and Korea's Daewoo seemed a formality. But such has been the public backlash to the plan for the Korean group to receive billions of francs for taking Thomson's bankrupt consumer electronics business off the state's hands that all bets are off.

group to black investors. It also seems clear the new owners will be able to add value to JCI, as white bosses are finding it hard to motivate black miners. Black empowerment cannot happen overnight because black people simply do not have enough capital to buy big swathes of industry.

T&N  
T&N's deal to cap its asbestos liabilities transforms the UK engineering group. Shorn of its poisonous cocoon, T&N is more butterfly than moth and a plausible takeover target.

### Black empowerment

Anglo American's sale of its controlling stake in JCI, the mining house, to a black consortium for \$2.8bn (\$610m) has enormous symbolic importance.

### Wolswagen

The legal battle between Volkswagen and General Motors over allegations of industrial espionage has been dragging on for four years.

## IBM to build two plants in Thailand

By Ted Bardecke in Bangkok

International Business Machines of the US will next week announce an investment worth as much as \$50m to build two factories in Thailand to make hard-disc drives. The move will strengthen the country's role as a production base for medium-end computer parts.

Board officials said the plants would be wholly owned by IBM. They would be situated in Thailand's booming eastern seaboard region, and would export about 90 per cent of output.

sen Thailand for their production base for south-east Asia. IBM officials said it was the Japanese arm of the company that helped put the deal together.

countries have started to rise, Thailand is becoming the location of choice for companies manufacturing medium-end computer parts, such as keyboards, monitors and disc drives.

### Black empowerment

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## FLEMINGS

# strong first half

Reviewing the first six months of the financial year, John Manser, Group Chief Executive, said:

"We have had a very good start to 1996 with profits up 16% at the half year."

"These results indicate that many of the new businesses we have put in place in the last few years are now making a valuable contribution to our profitability. However, while the outlook for the year seems promising, flat Asian markets and heightened competitive pressures in other markets are factors we will have to contend with during the next six months."

Highlights of the first six months to 30 September 1996

	1996	1995
Profit before tax	£92.2m	£79.4m*
Capital resources	£1,026m	£880.8m
Interim dividend per share	8.0p	7.0p

\*Adjusted to include notional tax on the income derived from structured products. Profit after tax remains unchanged.

- Profit before tax advanced to £92.2m, our second-best interim result
- Strong profits growth from our fund management businesses
- Securities, particularly UK and European broking, reported a marked increase in profits
- Corporate Finance advised on 43 transactions, including over 30 cross-border deals. Capital Markets assisted companies to raise £13.4 bn of new capital in 70 equity or equity-linked deals

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### FT WEATHER GUIDE

#### Europe today

Mild and moist air will bring rain to eastern Europe, but the central area will have mainly snow. The Benelux and the western half of France will have sunny spells.

A low pressure system moving eastwards will bring rain to Italy and the Balkans. On higher ground, the rain will be mixed with snow.

A low south of Iceland will bring cloud and rain over Ireland this morning and later across the rest of the UK. On higher ground, the rain will be mixed with snow.

High pressure will bring sunshine to most of Spain but it will be showery in the north.

#### Five-day forecast

Rain mixed with snow will spread over the western part of the continent tomorrow. Much of the UK will have showers and sunny spells. Greece, the Balkans and eastern Europe will be rather wet. Conditions will remain unsettled during and after the weekend as low pressure continues to dominate.

#### TODAY'S TEMPERATURES

Maximum	Belling	sun 4	Cardiff	cloudy 30	Faro	sun 18	Madrid	sun 14	Rangoon	sun 32	
Abu Dhabi	sun 28	Belgrade	sun 4	Caracas	cloudy 30	Faro	sun 18	Madrid	sun 14	Rangoon	sun 32
Accra	cloudy 32	Beirut	sun 16	Chicago	sun 2	Frankfurt	cloudy 2	Manila	sun 15	Reykjavik	sun 25
Algiers	show 18 <th>Bombay</th> <th>sun 18</th> <th>Cairo</th> <th>sun 22</th> <th>Geneva</th> <th>rain 5</th> <th>Manchester</th> <th>cloudy 5</th> <th>Rio</th> <th>sun 25</th>	Bombay	sun 18	Cairo	sun 22	Geneva	rain 5	Manchester	cloudy 5	Rio	sun 25
Amsterdam	sun 5	Buenos Aires	sun 15	Havana	sun 26	Glasgow	cloudy 5	Melbourne	sun 22	Rome	sun 18
Athens	sun 18	Bangkok	sun 24	Hong Kong	sun 27	Hamburg	cloudy 1	Mexico City	sun 22	Sao Paulo	sun 24
Atlanta	sun 15	Beijing	sun 13	London	sun 16	Helsinki	sun 1	Moscow	sun 22	Singapore	show 31
B. Aires	sun 4	Berlin	sun 10	Luxembourg	cloudy 0	Hong Kong	sun 27	Mumbai	sun 28	Stockholm	sun 2
Bham	sun 17	Birmm	sun 10	Lyon	sun 18	Honolulu	sun 29	Nairobi	sun 22	Sydney	sun 27
Bangkok	sun 24	Bombay	sun 18	Madrid	sun 14	Jakarta	show 31	Paris	sun 12	Taipei	sun 27
Barcelona	sun 17	Brussels	sun 10	London	sun 16	Kuala Lumpur	sun 28	Perth	sun 22	Tokyo	sun 22
		Cape Town	sun 26	Lyons	sun 18	Kuwait	show 23	Prague	sun 22	Ulaanbaatar	sun 22
				Manila	sun 18	Los Angeles	sun 24	Rangoon	sun 32	Yokohama	sun 24
				Medan	sun 20	Las Palmas	sun 22	Reykjavik	sun 25		
				Miami	sun 24	Lima	sun 16	Rio	sun 25		
				Manila	sun 18	London	sun 16	Sao Paulo	sun 24		
				Manila	sun 18	Luxembourg	cloudy 0	Sydney	sun 27		
				Manila	sun 18	Lyon	sun 18	Taipei	sun 27		
				Manila	sun 18	Madrid	sun 14	Tokyo	sun 22		
				Manila	sun 18	Melbourne	sun 22	Toronto	sun 1		
				Manila	sun 18	Mexico City	sun 22	Vancouver	sun 8		
				Manila	sun 18	Moscow	sun 22	Venice	sun 7		
				Manila	sun 18	Mumbai	sun 28	Vienna	sun 1		
				Manila	sun 18	Nairobi	sun 22	Winnipeg	sun 1		
				Manila	sun 18	Naples	sun 22	Zurich	sun 1		
				Manila	sun 18	Nassau	sun 24				
				Manila	sun 18	New York	sun 22				
				Manila	sun 18	Niagara	show 20				
				Manila	sun 18	Osaka	sun 22				
				Manila	sun 18	Paris	sun 12				
				Manila	sun 18	Perth	sun 22				
				Manila	sun 18	Prague	sun 22				
				Manila	sun 18	Reykjavik	sun 25				
				Manila	sun 18	Rangoon	sun 32				
				Manila	sun 18	Rio	sun 25				
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				Manila	sun 18	Vancouver	sun 8				
				Manila	sun 18	Venice	sun 7				
				Manila	sun 18	Vienna	sun 1				
				Manila	sun 18	Winnipeg	sun 1				
				Manila	sun 18	Zurich	sun 1				

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# FINANCIAL TIMES COMPANIES & MARKETS

Thursday November 28 1996

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## IN BRIEF

### Russia plans bullion market

Russia's central bank is determined that an active gold bullion market should develop in Moscow, Mr Aleksandr Potemkin, the deputy chairman of the bank, indicated yesterday. With this in mind, he hoped that very shortly the central bank would be able to buy and sell gold from the private commercial banks which only recently had won the right to buy gold from Russian producers. Page 26

**Power transfer in S Africa mining**  
Next to the inauguration of President Nelson Mandela, this week's sale of mining house JCI is the most spectacular transfer of power in South Africa since it became a democracy in April 1994. Anglo American, the white-owned conglomerate, has sold its controlling stake to a consortium led by a former inmate of Robben Island, the notorious jail for political prisoners, producing South Africa's first black-controlled mining house. Page 17

**Vendôme hit by fall in tourist spending**  
A fall in tourist spending in south-east Asia dented first-half profits at Vendôme Luxury Group, the Swiss-based holding company that owns brands such as Cartier, Dunhill and Montblanc. Pre-tax profits at the group declined 2 per cent to SF1.214.7m (\$166.4m) on sales 3 per cent ahead at SF1.34bn. Page 22

**VW shares plunge by 5.1%**  
Volkswagen fell DM32.50, or 5.1 per cent, to DM608 following a judgment in Detroit that US federal racketeering laws could be invoked in General Motors' civil suit against the Volkswagen purchasing manager and former GM employee, Mr José Ignacio López de Arriortua, and others accused of fraud. Page 36

**Staley undermines Tate & Lyle results**  
Tate & Lyle's results for the year to September 23 were overshadowed by a halving of profits at Staley, its North American corn syrup business. Group pre-tax profits fell from \$211m (\$619m) to \$275m, although the previous figure involved \$25.5m of exceptional costs. Page 22

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Comp 2000	308 + 24	Ca. Dailo	1862 + 52
Evropa	280 + 21.5	Lombard Par	530 + 60
Hell Canada	223.5 + 11.5	SFIM	1070 + 41
M. Utilities	482 + 19	Soluto	2512 + 34
Alcoa	1238 - 20	Stalva	2510 - 270
Mitsui	1115 - 15	STET	6390 - 170
NEW YORK (\$)		TOKYO (Yen)	
America Online	3574 + 214	Ricco	3470 + 170
Frost Meyer	3314 + 14	Honda Motor	1270 + 100
Global Direct	4394 + 14	Paicor	940 + 80
Paicor	4394 + 14	Daif	320 + 70
Checkpoint	2294 - 114	Imagyn	1480 + 110
Ericc	448 - 2	Mitsui	820 + 35
Financial	2294 - 114	Mitsui	820 + 35
LONDON (Pence)		BANGKOK (Baht)	
British Helt	1914 + 12	Chay Pac	12.50 + 0.10
Standard Ind	81 + 5.5	Hym	18.10 + 0.10
Whitcroft	141 + 7.4	Saw Br	1.85 + 0.75
Paicor	221 - 10	Wharf	40.80 + 0.80
SRG Gas	594 - 5	Hess Wks	50.50 - 0.50
Mitsui	3544 - 30	S DAP	7 - 0.25
TORONTO (C\$)		BANGKOK (Baht)	
Bell	21.80 + 1.25	Authori Kerry	32.50 + 2.75
Global Smt	10.75 + 1.75	Lanay Ptd	280.00 + 18.00
MDS Media	21.80 + 1.45	Palgumny	23.00 + 2.00
Paicor	21.80 + 1.45	Westpac	45.25 + 3.25
Brookfield	12.05 - 1.45	Paicor	33.25 - 2.75
Canada Foods	17.25 - 1.25	RK Deat	21.25 - 2.25
Veritas Engr	25.50 - 2.00	Thomson Tel	21.25 - 2.25

New York & Toronto prices at 15.30

## Eurotunnel fire costs may top \$380m

Passenger service through Channel tunnel rail link could start again next week

By Andrew Jack in Paris and Jimmy Burns in London

Eurotunnel yesterday estimated that the total costs of the fire which forced the closure of the Channel tunnel rail link between England and France 10 days ago could run to more than FF2.2bn (\$380m). It said full repairs were likely to take five months.

However, the company said it was covered by its insurance policies for all but the first FF200m-FF300m of the costs. Shares rose 9.3 per cent to FF7.05 in France and 7.3 per cent to 81p in the UK.

Eurotunnel also predicted that, subject to approval by the safety authorities, a partial Eurostar pas-

senger rail service was likely to resume as early as the start of next week.

This was criticised by Mr Mike Fordham, the assistant general secretary of the English Fire Brigades Union, who said re-opening passenger services next week would represent an "unacceptable risk" to the public. He called the additional safety measures a "PR exercise" likely to have little practical effect.

Mr Patrick Fonsolle, Eurotunnel's chairman, said at a press conference in Paris that last week's events showed that the company's safety system - which placed the top priority on the preservation of human life - had worked. None of the 34 individuals in the burning train was killed

or seriously injured. "I have no doubt that the tunnel is at least as, and perhaps more, safe than all other forms of cross-Channel transport," he said.

He estimated that the costs of repairing the tunnel were likely to be FF200m-FF400m and that of the damaged train FF50m-FF100m. There could be a further "several dozens of millions" of francs for compensation for lorries and other material destroyed in the fire. In addition, he said there could be up to FF200m a month in lost operating revenues for the next half year.

However, he stressed that Eurotunnel was covered by its insurance policies up to a ceiling of FF4.5bn. This is more than twice the size of the likely total claim.

He added that the group had treasury reserves of more than FF500m, which meant that there would be no cash crisis caused by initial costs and the loss of revenue as a result of the fire.

In addition, he said the unaffected northern rail tunnel and two-thirds of the southern tunnel could be rapidly brought back into use, bringing total capacity - and turnover - to two-thirds of previous levels well before the fire damage was entirely repaired.

Even without the remaining third of the southern tunnel in action, trains could operate at a frequency of six an hour in each direction, close to the average of seven an hour which

were running before the fire took place.

Mr Georges-Christian Chazot, managing director, said additional safety measures would include stationing fire and ambulance trucks in the service tunnel that runs between the two rail tunnels and an empty Eurostar train at each terminal to help provide rapid evacuation in the event of future fires.

Mr Fordham expressed doubts about the measures. "If the fire engines are nowhere near the fire, if it breaks out, their presence in the central service tunnel could actually delay rescue operations, not help them," he said.

Observer, Page 13

## Swedish merger plan clouded by state decision

Skandia's proposed link with Stadshypotek hits difficulties

By Greg McIvor in Stockholm

A proposed merger between Skandia, Scandinavia's biggest insurer, and Stadshypotek, Sweden's leading mortgage bank, was further complicated yesterday when the Swedish government said it would proceed with a planned auction of its 34 per cent stake in Stadshypotek.

However, the government stressed it might still accept Skandia's 10-for-1 share offer if it proved the highest bid. Stockholm, which has accused Stadshypotek directors of acting against its interests, said it would welcome Skandia's participation in the auction.

A tie-up between Skandia and Stadshypotek would create the largest financial services group in the Nordic region, with total assets of SKR500bn (\$75.6bn) and a market capitalisation of SKR45bn.

But the deal ran into trouble soon after it was unveiled this week. Mr Erik Asbrink, Sweden's finance minister, accused Stadshypotek of ignoring the state's wish to auction its stake and said he had no confidence in its board.

Yesterday Mr Asbrink would not rule out an extraordinary general meeting of Stadshypotek shareholders. The Stadshypotek board countered by accusing the government of refusing repeated requests to discuss the merger plan.

Mr Hans Jacobson, the finance ministry director-general, said the government had requested preliminary bids for its stake, valued at about SKR6bn. "A handful" of institutions were interested, including Swedish and foreign interests, he said. The government is being advised by Merrill Lynch, the US investment bank.

International financial markets have questioned the logic of the Skandia-Stadshypotek merger because of a lack of operational overlap between the two. Skandia's shares closed SKR2.50 lower at SKR195.5 in Stockholm yesterday, a fall of 10.55 per cent since Monday. Stadshypotek lost SKR1 to finish at SKR194.

The fall in Skandia's shares means its offer values Stadshypotek at around SKR170 a share, compared with SKR169.50 a share when the merger was announced. Mr Johan Trocme, London-based Nordic equities analyst at Union Bank of Switzerland, suggested another bidder could trump Skandia's offer.

Pressure has been mounting for the restructuring of the



Swedish finance minister Erik Asbrink accused Stadshypotek of ignoring the state's wish to auction its stake

Swedish banking sector as participants seek rationalisation gains to boost their growth in a sluggish market. The country's four top banks have been linked with Stadshypotek in "I would have thought any Swedish bank would be able to extract bigger synergies from Stadshypotek than Skandia," Mr Trocme said. Skandia shares, he added, would risk being downgraded by analysts if the company increased its offer.

Skandia is keen to tap into Stadshypotek's surplus capital of SKR4bn-SKR5bn to finance expansion of its fast-growing unit-linked operations. But its prediction of SKR2bn in cost savings and cross-selling benefits by 2000 is seen as over-optimistic by many analysts.

## Westpac returns to Asia in link with UK bank

By Nikk Tait in Sydney

Westpac, the Australian commercial bank, is returning to Asia through a "strategic alliance" with Standard Chartered, the UK-based bank.

The alliance will cover a cash management, Asian currency lending, local transaction facilities and trade finance. Westpac will initially offer these services via Standard Chartered to its medium-size and large clients.

Westpac will be responsible for arranging the account and providing domestic access and support; Standard Chartered will provide the local account and transactions services.

A reciprocal arrangement will allow Standard Chartered customers to source Australian and New Zealand cash management services via Westpac.

Mr Bob Jones, Westpac's managing director, said the link was "of major importance to Westpac". He added: "It is a good strategic fit for our growth. It's what our customers want."

Rumours that Westpac was considering an alliance - a big policy shift - first surfaced a year ago. Only three years before that, bad debts and mounting losses led it to scale back its international operations.

Its banking and finance company assets in Indonesia, Thailand, Hong Kong, Taiwan and Malaysia were sold, and branches in Taiwan, South Korea and Indonesia closed.

The deal initially covers 160 Standard Chartered branches in Indonesia, Malaysia, Thailand, Hong Kong and Singapore, where the Australian bank says there is most demand and where regulatory approvals have been granted.

The intention is to extend the relationship to other parts of the Asian region. Westpac said that talks were under way with regulatory officials in Vietnam and China.

The Australian bank will continue to run its own corporate finance and personal banking services through its seven Asian offices.

The two banks stressed there would be no exchange of equity. Nevertheless, the link comes at a time when speculation over further consolidation in the Australian banking industry is rife - partly as a result of an inquiry instigated by the government into the financial services sector.

The inquiry, due to report early next year, is expected to consider what constraints, if any, should be placed on bids for the country's larger institutions. Standard Chartered has already been mentioned as a potential bidder should a more permissive regime emerge.

Yesterday, Westpac shares closed two cents higher at A\$7.36. Shares in Standard Chartered rose 10 1/2p to 68 1/2p.

## Générale des Eaux chief seeks 15% return on equity

By David Owen in Paris

Générale des Eaux, the French utilities construction and communications group, aims to lift its return on equity to 15 per cent by 1998, according to Mr Jean-Marie Messier, its president.

In a wide-ranging interview, Mr Messier, 39, also revealed that the group was bringing its accounting norms into line with international practice, in a move that could be a prelude to an eventual stock market quotation outside France.

He disclosed the company was bidding for "virtually all" of the UK's regional rail franchises. But it would "under no circumstances" seek more than 25 per cent of the UK rail market, against 17-18 per cent at present.

In five months at the head of France's largest private employer, Mr Messier has embarked on a complete restructuring of its building and public works operations and forged a strategic link with British Telecommunications.

Many further changes are in store. After FF12bn (\$2.5bn) of disposals in 1996, next year's aim is to cut the company's more than FF50bn debt by "at least FF10bn-FF15bn". To this end, most of its many minority stakes are, in effect, for sale.

Mr Messier has also decided to quit catering and health-care, though the group may retain a minority interest in Générale de Santé, Europe's biggest private hospital operator, for "a transitory period".

He said 1997 would be "the year of decision" on the company's French cable interests. These would only be developed

if the group concluded that they offered the most cost-effective way of reaching consumers. The 20 per cent holding in Canal Plus, the French pay-TV group, was "strategic".

"On a commercial level, the worlds of telecoms and images are going to get closer together."

A return on equity of 15 per cent in 1999 would be a considerable rebound from the losses of FF3.7bn sustained in 1995 after provisions of FF7.2bn against property activities.

The group recorded net attributable profits of more than FF600m for the first half of this year, however, and Mr Messier has predicted that 1997 profits will be "at least FF4bn" - comfortably above the group's previous best of FF3.44bn achieved in 1994.

## Iberia plans to cut costs at Viasa

By Raymond Colitt in Caracas

Iberia, the Spanish airline, yesterday presented an emergency cost-cutting plan to shareholders of Viasa, in an effort to stem losses at the financially troubled Venezuelan airline.

Viasa has not made a profit since 1991 when Iberia acquired a 45 per cent stake in it.

The plan calls for a reduction in administrative, personnel and financial costs, as well as an overhaul of the company's international routes. Shareholders are to decide on the plan before January 15.

Mr Xavier de Irala, Iberia's chairman, during a stopover in Caracas lobbied Viasa's other principal shareholder, the state-owned Fondo de Inversiones de Venezuela (FIV) which has a 40 per cent stake, to assume its share in the cost of restructuring and financing the company's debt. Viasa says it has debts of \$100m.

Iberia acquired its stake in Viasa for \$73.5m and invested an additional \$43.6m, largely to finance losses in 1991 and 1992. Iberia is now calling for a 15 per cent to 20 per cent cut in Viasa's 2,264 employees at a cost of about \$18m, which it wants the FIV to assume. It also wants Viasa to shed unprofitable routes, and the FIV to pay additional restructuring costs of \$4m.

Iberia offered to write off \$21m of the \$140m it claims to be owed by Viasa. In addition, Iberia is willing to cut interest payments from Viasa and provide aircraft maintenance worth a total of \$5m. Iberia, which is cash-strapped and subject to a rescue plan co-financed by the European Union, is opposed to raising its stake in Viasa. But Iberia has not officially threatened to pull out of Viasa.

As a result of increasing its load factor, or the number of passengers it carries per aircraft, Viasa registered operational gains last year but still made net losses of \$520m (\$69m at the 1995 year-end exchange rate). These came on top of a combined net loss of \$60m for 1993 and 1994.

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COMPANIES AND FINANCE: EUROPE

# Doubts over sale of Olivetti's PC division

By John Simkins in Milan

Doubts arose yesterday over the ability of Olivetti to find a buyer for its personal computers division after Mr Roberto Colaninno, chief executive of the troubled Italian information technology company, said he was not certain that a deal could be concluded by the end of the year.

The disposal is central to Olivetti's plans to cut debt by selling assets worth L800bn (\$328bn) this year. Mr Colaninno told a hearing in the lower house of parliament:

"We are working urgently with various interested parties in an attempt to conclude [a deal] this year but I am not certain it will be done. Talks with some are at an advanced stage while others are only at the beginning."

Mr Colaninno also warned against setting up a commission of inquiry into Olivetti. "If an inquiry committee was started, Olivetti would lose all its clients the next day," he said. The Senate, Italy's upper house, has already come out against such an investigation.

Mr Colaninno wants to ensure

that a buyer would maintain the subsidiary at its present base near Olivetti's Ivrea headquarters, and aims to safeguard its 1,500 jobs. FIOM, the engineering union, which has been involved in tripartite talks with Olivetti and the ministry of industry, said: "We think there are serious problems in finding a buyer. The PC losses are well above budget and any prospective buyer would be very cautious."

The PC division made a net loss in the first half of L15.8bn. Mr Pierluigi Bersani, industry minister, told the hearing on Tues-

day that Olivetti's management had not yet produced an industrial plan. Olivetti confirmed this yesterday but said it had outlined a strategy focusing on its systems and services arm, telecoms and the Lexicon office products business.

Also on Tuesday, Olivetti disbanded the executive committee set up at the height of its crisis in September, strengthening the powers of Mr Colaninno and the 17-strong board. It said the committee, which acted as an intermediary between management and the board, was no longer needed and

its removal showed a return to normality.

Olivetti, which is required by Consob, the stock market authority, to release monthly debt figures, said its borrowing requirements had stabilised. Net debt at the end of October was L2,551bn.

Without the sale of an 8.3 per cent stake in the Omnitel mobile phones group, after sales of trade receivables of L2,25bn and deferred payments of L32bn. This gave total net financial requirements of L3,023bn against L3,016bn at the end of September.

## US chain aids 54% advance at Ahold

By Gordon Cramb in Amsterdam

Ahold, the Dutch supermarket group, increased net profits 53.9 per cent in its latest period, the 12 weeks to October 6, to Fl 158.4m (\$81.46m), helped by the inclusion of Stop & Shop, the US chain for which it paid \$1.8bn.

Sales rose 33.7 per cent to Fl 9.3bn. Excluding the 192 outlets in the New England chain, the gain would have been 8.5 per cent. Operating income was ahead 45.8 per cent at Fl 307.6m.

In the US, where Ahold had a number of existing chains, revenues were up 57.1 per cent to \$3.1bn, while operating profits more than doubled from \$48.1m to \$97.8m.

The group said Stop & Shop was "fully meeting expectations", while the contribution from its Edwards stores increased. Of Edwards' 105 outlets, 29 are

### PROFILE Ahold

Market value: \$7.8bn Main listing: Amsterdam

Historic P/E 28.65

Gross yield 1.28%

Earnings per share Fl 8.7

Current share price Fl 183.9

Share price relative to the AEX index

Earnings per share

President: Coen van der Hoeven

Source: FT Data, AEX, AEX, Compustat

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## Nedlloyd results hurt by container overcapacity

By Charles Batchelor, Transport Correspondent

Nedlloyd, the Dutch shipping and road haulage group which is merging its container operations with those of P&O of the UK, yesterday reported a net profit of Fl 4.4 before extraordinary items to Fl 1.77. After extraordinary earnings per share in the quarter fell from Fl 2.84 to Fl 1.63 in the third quarter, and during the first nine months from Fl 4.54 before extraordinary items to Fl 1.77. After extraordinary earnings per share in the quarter fell from Fl 2.35 to Fl 1.63, but rose from Fl 6.68 to Fl 13.81 in the nine months.

Downward pressure on rates is expected to continue in the fourth quarter, normally a weak period for the company, so it expects to make only a "modestly positive" net profit in the year as a whole. In 1995 its net profit before extraordinary items fell from Fl 91m the year before to Fl 49m.

Nedlloyd expects net extraordinary income of Fl 100m, comprising capital gains of Fl 300m, mainly from the sale of Nedlloyd set against a write-down of Fl 200m on vessels which will be allocated to the merged container business

formed with P&O. The balance will be reserved to cover Nedlloyd's share in provisions for the reorganisation of P&O Nedlloyd Container Line in 1997.

Operating profits in the container shipping division fell in the third quarter from Fl 32m to Fl 17m an improvement of Fl 27m, after taking account of Fl 42m capital gains on asset sales in the 1995 quarter. Increased volumes, cost reductions and more favourable currency movements compensated for an Fl 80m drop in rates.

Group turnover rose slightly to Fl 17.2bn in the third quarter and from Fl 5.05bn to Fl 5.13bn in the first nine months.

Mr Hendrik Jan Boer, IRIS analyst, said the improved ocean shipping results were the main surprise in the earnings report and accounted largely for the higher-than-expected bottom-line result.

Mr Corne Zandbergen, Bank General's analyst, agreed Nedlloyd's ocean shipping business had done well.

When the impact of capital gains on the 1995 result is taken into account, the latest quarter showed an improvement of Fl 17m, the company said. Capital gains in the 1995 quarter were Fl 44m compared with Fl 2m this time.

Net profits before extraordinary items in the first nine months fell from Fl 101m to Fl 44m but after taking into account capital gains from the sale of Nedlloyd and other assets net profits rose from Fl 146m to Fl 313m.

Earnings per share fell from Fl 2.84 to Fl 1.63 in the third quarter, and during the first nine months from Fl 4.54 before extraordinary items to Fl 1.77. After extraordinary earnings per share in the quarter fell from Fl 2.35 to Fl 1.63, but rose from Fl 6.68 to Fl 13.81 in the nine months.

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## GAN chairman is sacked after controversy over CIC

By Andrew Jack in Paris

The French government yesterday formally sacked the head of GAN, the troubled state-owned insurance group, in the latest twist to an embarrassing political feud over the group's management.

Mr Alain Lamassoure, budget minister and govern-

ment spokesman, confirmed at the end of a cabinet meeting that Mr Jean-Jacques Bonnaud had been relieved of his functions.

Mr Didier Pfeiffer, managing director of UAP, the French insurance group privatised in 1994, was yesterday nominated to the board of GAN, in a move set to lead to his confirmation as

the new chairman within the next few days.

The French cabinet's decision had been forced by Mr Bonnaud's announcement last week that he had resigned as chairman in spite of pressure from the government, arguing that to do so would have been to admit that he was in error.

Mr Bonnaud had been asked to leave by Mr Jean Arthuis, the economics and finance minister, who judged that the chairman of GAN had not been sufficiently supportive of efforts to privatise CIC, the retail banking network controlled by the insurer.

Others maintain that the sacking of Mr Bonnaud, who

was widely respected within GAN, was revenge for the public controversy over an attempt earlier this year by Mr Alain Juppé, the prime minister, to nominate one of his top assistants to head CIC.

The effort to impose Mr Pierre-Mathieu Dubamel, who had no experience in the banking sector, as head

of CIC, was abandoned after news of its strategy leaked to the French press in February.

The future of Mr Bernard Yoncourt, the chairman of CIC who was appointed instead, is now also in doubt, since he was supported by Mr Bonnaud and had also been subject to a recent public rebuke by Mr Arthuis.

## Notice to the holders of Danisco A/S 5 per cent convertible bonds 2004

### Required redemption notice

Notice is hereby given that Danisco's board of directors has decided to call all the outstanding convertible bonds for redemption on 21 February 1997. The redemption will be made in accordance with condition 7 (c) of the Terms and Conditions of the bond issue, which states that the bonds may be redeemed prematurely provided that, for a minimum of 20 consecutive trading days, Danisco shares have traded at a price equivalent to or exceeding 130 per cent of the conversion price of DKK 252 per share of DKK 20 nominal value, corresponding to at least DKK 327.6. As Danisco shares have been traded at prices above this level since 26 September 1996 this condition has been fulfilled.

### Conversion right

Instead of redemption, bondholders may choose to convert their bonds into shares. A bondholder who prefers to convert into shares must give notice before the close of business on Friday 17 January 1997 as no conversion can be made during the period from 20 January 1997 to 21 February 1997 according to the Terms and Conditions of the bond issue.

Bondholders who wish to convert their bonds should contact their Danish custodian bank or Unibank at the address given below and request a conversion form.

The current Conversion Price is DKK 252 per share. At this price Bondholders who are holding a principal amount of DKK 10,000 and who decide to convert their bonds will receive 39 shares of DKK 20 nominal value in Danisco A/S. Fractions of shares will not be issued on conversion but any excess bond value will be paid in cash. To this sum interest accrued from 21 February 1996 to the date of conversion will be added in accordance with condition 6 (f) of the Terms and Conditions of the bond issue. The Conversion Price is subject to adjustment in accordance with condition 6 (b) of the Terms and Conditions.

In respect of any Bonds which remain unconverted on expiry of the conversion period, then, in accordance with condition 6 (d) of the Terms and Conditions of the bond issue, the Trustee may, at its absolute discretion (and without any responsibility for any loss occasioned thereby), decide whether such bonds will be converted in the period from 6th to 11th of February 1997.

### IMPORTANT - for illustration only

Bondholders should be aware that, as of the date of this notice the value of the shares received on conversion is substantially higher than the redemption value of the bonds.

### Example:

Based on a closing price on 22 November 1996 of DKK 336, a holder of bonds for a nominal value of DKK 10,000 who chooses to convert these bonds would receive the following:

39 shares of a market price of DKK 336	DKK 13,104
Plus excess bond value (cash)	DKK 172
Total value	DKK 13,276

Accrued interest at a rate of 5 per cent accrued from 21 February 1996 to the conversion date should be added to the above amount.

Bondholders in any doubt as to what action they should take should seek professional advice.

Any shares issued in connection with the conversion will rank pari passu in all respects with the existing shares in Danisco A/S and be eligible for all dividends declared or paid at from the accounting year 1996/97. Assuming full conversion of the bonds, the number of outstanding shares will increase by approximately 8 per cent to 59,923,232 shares.

### Paying and Conversion Agent

Unibank A/S and London Branch 107 Cheapside London EC2V 6DA

Emission Torvegade 2 1786 Copenhagen V

The Trustee has given its consent to the issue of this required redemption notice, but such consent shall not be construed as giving advice, investment or otherwise to the Bondholders.

Copenhagen, 26 November 1996

Danisco A/S

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### Wells Fargo & Company

US\$200,000,000

Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the interest period 20 November 1996 to 31 December 1996 the notes will carry an interest rate of 5.50% per annum. Interest payable on the relevant interest payment date 31 December 1996 will amount to US\$48.89 per US\$10,000 note and US\$48.89 per US\$5,000 note.

Paying Agents Bankers Trust Company London EC2A 3JE

Bankers Trust Luxembourg S.A. 14 Boulevard F.D. Roosevelt L-2450 Luxembourg

Agent: Morgan Guaranty Trust Company

JPMorgan

### Notice of Early Redemption

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Australia and New Zealand Banking Group Limited

ACN 095 357 522 (Incorporated with limited liability in the State of Victoria)

U.S. \$250,000,000

Floating Rate Notes due 1998

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(c) and 11 of the Notes, ANZ Bank will redeem all of the Notes at their principal amount on the next interest payment date 15th January 1997, when interest on the Notes will cease to accrue. Redemption of principal will be made upon presentation and surrender of the Notes, with all unaccrued coupons attached, at the offices of any Paying Agents listed below.

Paying Agents Bankers Trust Company London EC2A 3JE Bankers Trust Luxembourg S.A. 14 Boulevard F.D. Roosevelt L-2450 Luxembourg Bankers Trust Corporation Parsippany, NJ



COMPANIES AND FINANCE: EUROPE / AFRICA

# Anglo American comes good on its promise

JCI is S Africa's first mining house to come under black investors' control, writes Mark Ashurst

Next to the inauguration of President Nelson Mandela, this week's sale of mining house JCI is the most spectacular transfer of power in South Africa since it became a democracy in April 1994. Anglo American, the white-owned conglomerate that dominates the local economy, has sold its controlling stake in JCI to a consortium led by a former inmate of Robben Island, the notorious jail for political prisoners. The deal gives birth to South Africa's first black-controlled mining house.

Anglo has sold 34.9 per cent of JCI to the African Mining Group, a consortium of at least eight black investors, for R2.8bn (\$610m). The lead buyer is Capital Alliance, an insurance and financial services group whose chairman, Mr Mzi Khumalo, spent 12 years as a political prisoner on Robben Island until 1990.

The deal fulfils a promise made on the eve of the all-

race election, when Anglo announced that it would sell its controlling stakes in a broad-based consortium of black buyers at a discount of 7 per cent to the market. African Mining has acquired JCI at a premium. Its bid price of R54.50 a share is broadly in line with the JCI's net asset value and 10 per cent above the market price.

"We are convinced of the fundamental value of JCI, and we think it is currently undervalued both in terms of its assets and its potential," Mr Khumalo said in an interview with the FT.

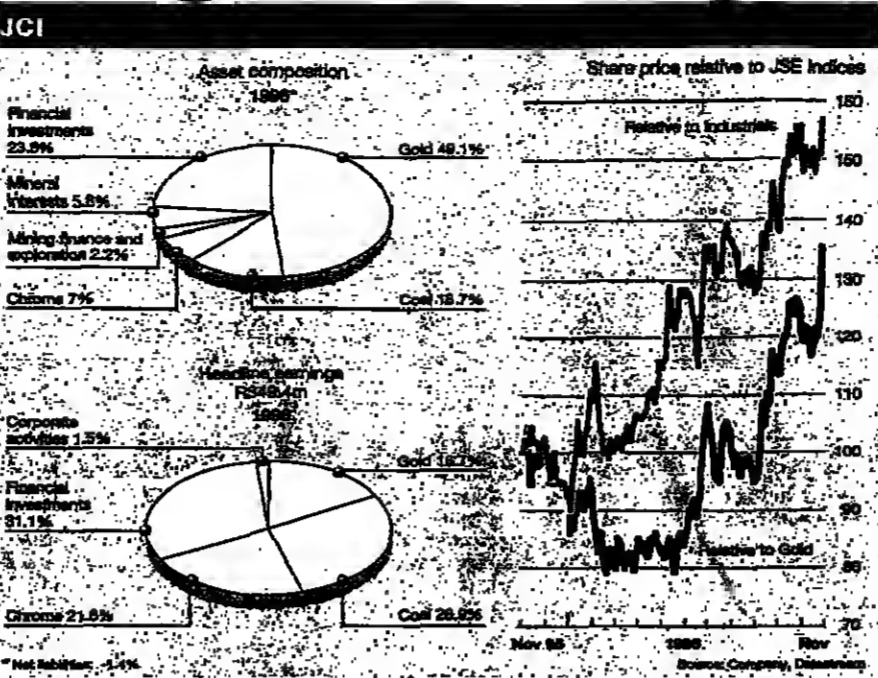
It had been impossible to acquire JCI at a discount because of competition from a rival consortium led by New Africa Investments, South Africa's largest black company.

Mr Julian Ogilvie Thompson, Anglo chairman, said

JCI had been sold to the highest bidder. Their choice will disappoint Mr Cyril Ramaphosa, the secretary-general of the African National Congress and a former leader of the National Union of Mineworkers. Mr Ramaphosa quit politics to join New Africa in May and was widely tipped as the frontrunner in the race for JCI. New Africa was part of the consortium that bought Johnnic - and last month Mr Ramaphosa was elected chairman of the company whose portfolio includes an array of minority stakes in mine chip industrial stocks.

Mr Khumalo said members of the African Mining consortium had concentrated solely on acquiring JCI - unlike New Africa which he said had spread itself between the two bids. "We are very clear that we are moving into a controlling position," he said.

Both Johnnic and JCI were unbundled from Johannesburg Consolidated Invest-



ments in 1995, while the group's platinum interests found a new home in Anglo American Platinum. "We separated the other interests because we wanted to propagate the concept of the mining finance house," recalls

Mr Michael Spicer, Anglo's public affairs director. However, that objective is far from guaranteed.

The traditional concept of a mining finance house - whereby mines are administered by a head office, which

retains a minority shareholding and charges additional fees for management services - has become increasingly controversial. Some analysts and foreign investors have blamed the structure for the discount to net

asset value in the share price of the biggest South African mining house. "We will look at an appropriate capital structure within a year or so. Our objective is to unlock as much value as possible and we are keeping an open mind," says Mr Khumalo.

JCI's operating interests span gold, coal, chrome and minerals; the group also has an indirect stake in the Pretoria gold mine in Ghana, and new gold prospects in Ethiopia, Mali and the Ivory Coast.

Mr Ogilvie Thompson said Anglo would retain 13 per cent in JCI, which may be diluted to about 7 per cent by a public offer. Details will be finalised by February 28, but the consortium is certain to include at least three unlisted, black-controlled holding companies: Thabe Co-ordinated Network Investments and African Renaissance.

Mr Alexander Wilmot-Stewart, director of corporate finance at SBC Warburg and adviser to the consortium, said no member would hold more than 20 per cent of JCI.

See Lex

# Dexia expects strong results

By Andrew Jack in Paris

Dexia, the banking group formed by the merger of Crédit Local de France and Crédit Communal de Belgique, said yesterday it expected new loans during 1996 to amount to FF7,000bn (\$19,260bn).

Mr Pierre Richard, chairman, predicted strong results for the full year, up on the combined results of the two banks for 1995, and said their total activity stood at FF6,100bn for the 10 months to the end of October, up 118 per cent on the same period last year.

He was speaking the day after the first board meeting of Dexia, which is formally operating following approval by shareholders of both banks for the new structure, and a quotation of shares of Crédit Communal de Belgique on the Belgian stock exchange.

Mr Richard said that he expected the group to pay a dividend in 1996 at least equivalent to last year's level, and called Dexia no longer a "Franco-Belgian" but a "European" institution.

He said that he was considering significant additional acquisitions.

Mr Richard also stressed his belief in the importance of greater decentralisation of power from the central government to local authorities, which are the principal clients of Dexia in France and elsewhere.

# Russian commercial bank announces plan to raise \$1bn

By Christia Freedland in Moscow

Stolichny Savings Bank, a leading Russian commercial bank, yesterday announced plans to raise \$1bn to finance its attempt to revive Agroprombank, the Soviet-era farmers' bank Stolichny acquired last week.

Mr Alexander Smolensky, president of Stolichny, said he hoped to raise the money from European commercial banks and western

financial institutions, including the World Bank and the European Bank for Reconstruction and Development.

The ambitious plan was part of Stolichny's robust reaction to sharp criticism of the Agroprombank deal, in which the commercial bank won a controlling stake for R61,900bn (\$2.8bn).

Stolichny also pledged to grant Agroprombank a five-year loan of R61,000bn, although in past auctions investment obligations

have often quietly gone unfulfilled.

The 50 per cent plus one share stake in Agroprombank was sold in a public tender formerly open to all qualified Russian banks. But some Russian critics have said the deal is part of a pattern of privatisations with which the Kremlin has sought to reward its political backers.

Stolichny is one of the group of six banks and businesses which financed President Boris Yeltsin's

successful re-election campaign. The group meets regularly and two of its members have been elevated to key positions in the government.

But Stolichny executives, speaking at a press conference with government officials, yesterday brushed off the attacks and presented their strategy for turning around the ailing Agroprombank.

Analysis said the acquisition of Agroprombank, whose 1,200 branches form the second-largest

retail network in Russia, could help Stolichny to establish itself as Russia's leading private retail bank.

Mr Smolensky said that the controversy surrounding the deal had deterred him from immediately merging the two banks.

However, he said that they would operate in tandem, and on January 1 1997 Stolichny would take on a new name to reflect the partnership: SSB Agro (Stolichny Bank Sberzhenie Agro).

He said his priority would be personnel training and replacing the outdated equipment at Agroprombank with a computer network connecting all of its branches.

But Mr Smolensky promised not to make any significant changes in the formerly state-owned bank's management, and according to the terms of the sale at least 60 per cent of Agroprombank's portfolio must remain in agricultural lending.

# Mixed nine months for Israeli industry groups

By Judy Dempsey in Jerusalem

Koor and Clal, two of Israel's largest industrial holding groups, yesterday reported markedly different results, with Koor announcing a 9.4 per cent rise in net income for the first nine months of the year and Clal a 27 per cent fall.

The results reflect shifting management strategies as Koor, headed by Mr Benny Gaon, started a radical restructuring early last year aimed at hiving off part of its retailing side and building core businesses based on telecommunications and electronics, agrochemicals and construction.

Clal, whose chairman Mr David Wainshal recently announced he was to step

down, is to embark on its own restructuring programme once Mr Yitzhak Kaul, chairman of Bezeq, the state-owned telecoms network, takes over next April.

Koor's net profits were driven by a 17.5 per cent rise in exports for the third quarter compared with the previous year, despite the overvalued shekel and high interest rates. An interim dividend of Shk1.5 was paid.

Net income for the nine months rose from \$14m to \$164.3m on a 2 per cent increase in sales from \$2.59bn to \$2.65bn. Earnings per American Depositary Share slipped from 50 cents to 41 cents. During trading on the Tel Aviv Stock Exchange, Koor yesterday lost 0.5 per cent, closing at Shk280.92.

Analysis said the results were in line with expectations. Koor last year had net profits of \$156m on sales of \$3.5bn, with exports accounting for nearly one-third of sales.

Clal's net income over the nine months plunged from Shk150.6m to Shk110.4m (\$34m) on a slight increase in sales from Shk3.5bn to Shk3.96bn. Profitability was hit by steep losses at its Scitex subsidiary, the maker of printing and video products. Scitex reported a net loss of \$15m for the third quarter after a sharp fall in demand in the graphic arts market.

Last year, Clal had net profits of Shk184m on sales, excluding insurance income, of Shk4.8bn. Its shares rose from Shk72.74 to Shk73.65 in Tel Aviv yesterday.

FINANCIAL TIME

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THE RESHAPING OF GENERALE DES EAUX

Générale des Eaux's energetic new chief, Jean-Marie Messier, is transforming the French conglomerate. David Owen asks him whether activity means productivity

Pursuing new ambitions

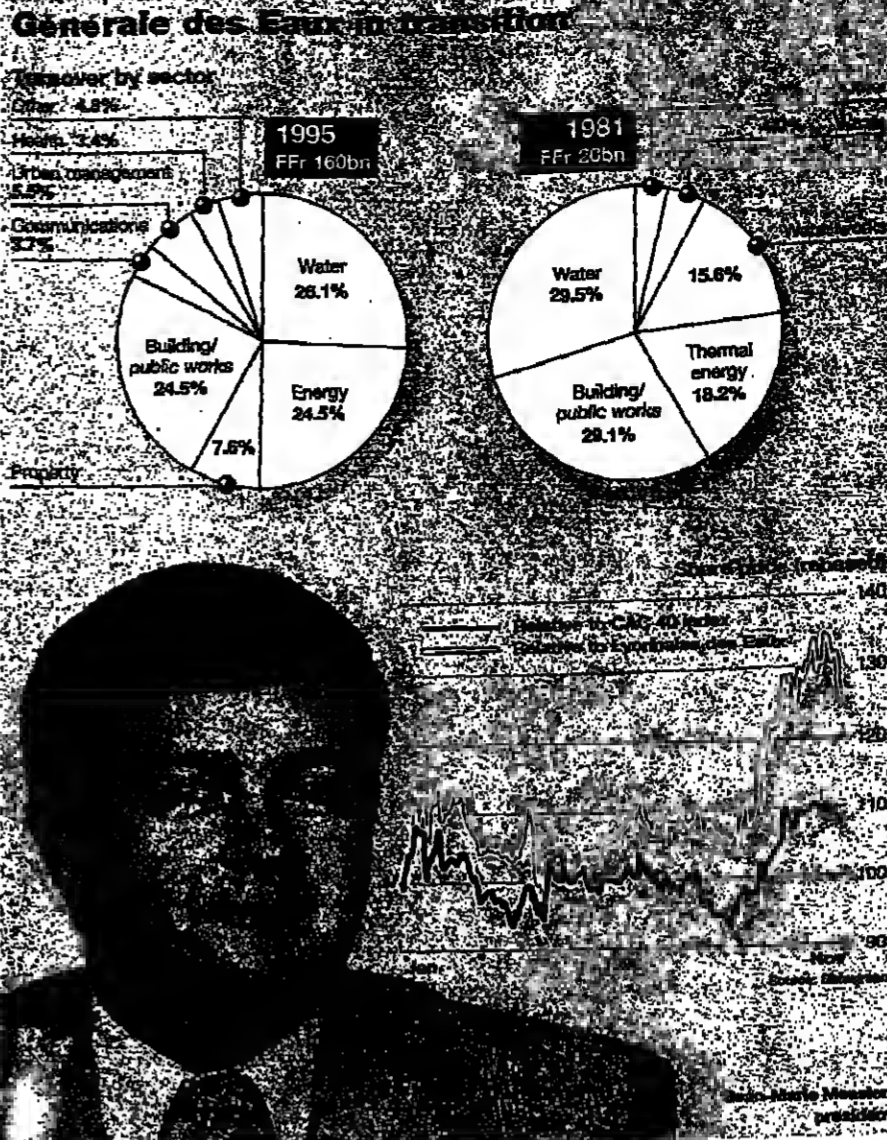
He is among the youngest of French business leaders. And he is transforming one of the country's biggest and most traditional conglomerates with relish and speed.

communications in pursuit of his ambition to turn the company into France Télécom's chief competitor in the FFR117bn French telecoms market.

Renault under which it will "progressively" take over the handling of waste from the French carmaker's 40 European industrial sites.

International markets are becoming increasingly important for the company, despite Mr Messier's acknowledgement that in some areas, particularly Asia, it was slow off the mark.

This is one of a number of surprising gaps in the company's make-up that Mr Messier has moved to fill in the past two years.



UK proves fertile ground for growth

The UK is the only country outside its domestic market where Compagnie Générale des Eaux operates in all its main sectors, writes Jane Marinson.

an energy management company - are less likely than ever before to be the company's main engine for growth.

Mergers Commission, is part of the company's long-term approach, Mr Banon says. It is "not a growth initiative", but a way of solving a resources issue.

Mr Messier also wants rapid growth from the group's fast-developing communications business. From a just FF90bn last year, he expects the unit to account for more than 15 per cent of Générale des Eaux's turnover.

Plus, the French pay-TV company that recently announced plans to merge with the European interests of NetField.

This expertise, built up over many years, has put both Générale des Eaux and arch-rival Lyonnaise des Eaux in a strong position to compete for contracts in markets which are only now being opened up to private operators.

But although the group is well-placed in some respects, much more needs to be done. After last year's heavy losses, Mr Messier is predicting operating profits of FFR3.7bn and net profits of FFR1.5bn, the latter heavily affected by exceptionalities.

JCI Limited The Randfontein Estates Gold Mining Company, Witwatersrand, Limited. CAPITALISATION SHARE AWARD - RIGHT OF ELECTION TO RECEIVE INSTEAD AN INTERIM DIVIDEND (NO.128) AND TO SUBSCRIBE FOR NEW SHARES.

JCI Limited Western Areas Gold Mining Company Limited. CAPITALISATION SHARE AWARD - RIGHT OF ELECTION TO RECEIVE INSTEAD AN INTERIM DIVIDEND (NO.50) AND TO SUBSCRIBE FOR NEW SHARES - OFFER TO ACQUIRE NEW SHARES.

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COMPANIES AND FINANCE: THE AMERICAS

# Bell Atlantic lifts the cloud from Iusacell

The US group's Mexican buy demonstrates its commitment to investment in the country

The hidden political risks of investing in Mexico became evident this week when Bell Atlantic of the US announced it was spending \$200m to take control of Iusacell, the struggling Mexican cellular telephone operator, and buy out a Mexican partner who had become a political liability for the company.

Bell Atlantic announced on Tuesday it was acquiring a controlling interest in Iusacell's voting stock from Mr Carlos Peralta and his family. The US company said it would exchange part of its non-voting shares for the Peralta family's voting shares at a premium of \$50m.

It said the share-swap would not affect the aggregate ownership of the company, which would remain 48 per cent for the Peralta group and 42 per cent for Bell Atlantic.

In addition, Bell Atlantic said it would lead Iusacell \$150m in subordinated debentures convertible into Iusacell voting shares.

The announcement was welcomed by the stock markets in Mexico City and New York, where Iusacell's American Depository Receipts (ADRs) rose \$1.675 on Tuesday from Monday's close of \$7.

"The takeover demonstrates Bell Atlantic's commitment to its Mexican investments," said Mr Patrick Jurczak, a telecommunications analyst with ING Barings in New York. "Eliminating Mr Peralta's control over Iusacell also removes the political cloud that was hanging over the company."

Mr Peralta's business grew rapidly during the administration of Mr Carlos Salinas, Mexico's president from 1988 until December 1994.

It was from the Salinas government that Mr Peralta obtained his concession to operate cellular telephony, thereby becoming the only competitor to Telcel, Mexico's privatised telecommunications monopoly.

In June 1994, six months after Mexico joined the North American Free Trade Agreement, Mr Peralta floated his telecommunications

company on the New York Stock Exchange. The stock was priced at \$31 per ADR, valuing Iusacell at \$2.5bn; Bell Atlantic paid \$1.04bn for a 41.9 per cent stake in Iusacell - an investment worth less than \$350m today.

Like most publicly-traded companies, Iusacell's stock was hurt by the devaluation of the peso shortly after Mr Salinas left office, and by the deep recession that followed.

But what really hammered investor confidence was Mr Peralta's admission, in January this year, that he had lent \$50m to Mr Raúl Salinas, the former president's elder brother, who was jailed on charges of murder and illicit enrichment three months after Mr Salinas's presidency came to an end.

Mr Peralta said he had been invited to join a venture capital fund which Mr Raúl Salinas, a civil servant with no known experience in

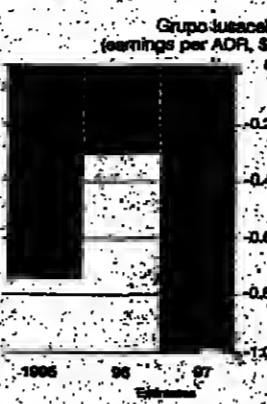
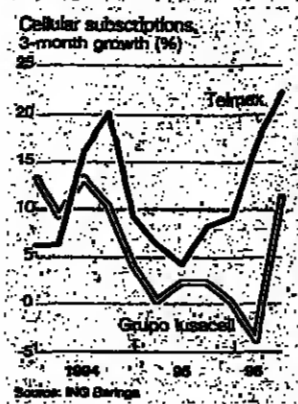
the financial world, was setting up in Switzerland.

Mr Peralta said he pitched in with \$50m because of his long-standing friendship with Mr Raúl Salinas. He denied the monies were a back-hander for the concession to run his cellular telephone business.

Mr Ernesto Zedillo's government, which jailed Mr Raúl Salinas, did not look kindly upon Mr Peralta's links to the former ruling family. Finance ministry officials subsequently revealed they were conducting tax audits on Mr Peralta's businesses - a treat generally reserved for the government's political enemies.

Mora damaging to Iusacell's business prospects, perhaps, has been the Transport and Communications Ministry's foot-dragging over the company's application

### Getting the numbers wrong



for a licence to operate basic telephony services with fixed wireless technology.

Stock market analysts said they expected the licence would be forthcoming now that Mr Carlos Peralta was out of the way. "Mr Peralta's links to Mr Raúl Salinas affected the government's

willingness to grant an operating licence for Iusacell's fixed wireless technology," Mr Jurczak said.

Mr Steve Fleischer, a spokesman for Bell Atlantic, said the US operator would start work in Mexico by seeking to recapture the market share Iusacell has

lost to Telcel, Telcel's cellular telephone company, over the past two years.

"Over the past 12 months, Telcel has gained more than 152,000 subscribers; Iusacell about 1,100," says an ING Barings report. "Telcel now has a penetration rate almost double that of Iusacell - 0.6 versus 0.3 per 100 inhabitants." Iusacell has not made a profit since its flotation on the New York Stock Exchange and has thus not paid out any dividends.

Nevertheless, market analysts believe the company could carve a niche in Mexico's soon-to-be deregulated telecommunications market, particularly if it obtains a licence to operate fixed wireless telephony - a cost-effective option for Mexico's rural areas.

Leslie Crawford

### AMERICAS NEWS DIGEST

## Cut in provisions lifts Scotiabank

Lower loan loss provisions and strong investment banking business helped Bank of Nova Scotia increase annual earnings by 22 per cent. The bank, Canada's fourth biggest and a recent favourite among investors, lifted its quarterly dividend by 3 cents, to 37 cents a share. The increase is the second in the past year.

Earnings rose to C\$1.07bn (US\$799m), or C\$4.08 a share, in the year to October 31, from C\$876m, or C\$3.38, in 1995. Return on equity improved to 15.5 per cent from 14.3 per cent. Loan loss provisions dipped to C\$890m from C\$950m. Assets stood at C\$157.3bn on October 31, 6.8 per cent higher than a year earlier.

The 1996 performance slightly exceeded analysts' expectations, and BNS shares were up 15 cents to C\$46 at midday in Toronto yesterday.

BNS has the widest international operations among the Canadian banks. It has stakes in financial institutions in several emerging markets, including in Grupo Financiero Inverlat, a Mexican group.

Bernard Simon, Toronto

## Rating upgrade for CAF

Standard & Poor's has upgraded its credit rating of the Andean Development Corporation (CAF), the multilateral lending institution based in Caracas, Venezuela. The CAF said its short and long-term credit ratings were increased to A-2 and BBB-plus, respectively, based on the institution's solid financial results in 1996.

Among other factors, S&P judged favourably "the economic performance of the member countries during this last year", CAF said. The member countries of CAF are Venezuela, Colombia, Ecuador, Peru and Bolivia.

Raymond Colitt, Caracas

## Bombardier climbs 22%

Bombardier, the Canadian aerospace and transit equipment group which owns Shorts of Belfast, posted net profit of C\$1.8m (US\$68.5m), or 27 cents a share, up 22.5 per cent from C\$74.9m, or 22 cents, a year earlier. Revenues were C\$2bn, up 23 per cent from C\$1.6bn.

Nine-month earnings were C\$258.9m, or 75 cents a share, up from C\$207.5m, or 61 cents, on revenues of C\$5.5bn against C\$4.1bn.

Robert Gibbens, Montreal

## Electric bus venture

Canada's Western Star Trucks and US aerospace group Lockheed Martin will jointly make hybrid electric buses for North American cities. Lockheed will supply the drive systems for the low-floor buses, to be made by Western Star at its Ontario and US plants from late-1997. The vehicles use an engine-generator set and batteries for energy.

Robert Gibbens

## Spain firm on airline

Spain has no plans to sell its stake in Aerolíneas Argentinas, the country's industry and energy minister said yesterday. Spain will "continue to be involved in the operation, the management and the personality of the company", Mr Josep Figue told the Clarin newspaper in Buenos Aires.

Spanish state-owned airline Iberia Líneas Aereas de España holds a 20 per cent stake in Aerolíneas, while the government itself owns about 45 per cent through its 100 per cent ownership of Iberia and through a holding company.

Reuter, Buenos Aires



Carlos Peralta, whose links to the former ruling family were not looked upon kindly by Ernesto Zedillo's government

This announcement appears as a matter of record only. 27th November, 1996

NEW ISSUE

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COMPANIES AND FINANCE: ASIA / PACIFIC

# Core activities drive growth at Siam Cement

By Ted Bardacke in Bangkok

Siam Cement, Thailand's largest industrial conglomerate, reported surprisingly strong third-quarter earnings yesterday, as healthy growth in core cement and pulp and paper sales offset poor performance in steel and petrochemical operations.

Consolidated third-quarter net profit rose 14 per cent to Bt1.5bn (\$58m), while nine-month consolidated net profits were 12 per cent higher year-on-year at Bt5.88bn.

Analysts said the company was continuing to build foreign currency debt, even swapping some existing baht loans into dollar or yen loans, in an attempt to lower interest charges on the financing needed for expansion. Annual capital expenditure this year and next is likely to average Bt26bn, and net working is nearing 350 per cent, according to Baring Securities.

The company also announced it would set up a \$120m plant to produce methyl methacrylate, a raw material for synthetic glass, in a joint venture with Mitsubishi Rayon of Japan. Each company will hold 45 per cent of the venture, with private investors taking the rest.

Cement sales account for about one-third of the company's revenues and

analysts said these had risen by about 15 per cent in the third quarter. Sales during the same period last year were hampered by transport costs and lower demand because of Thailand's worst flooding in decades.

Siam Cement was also able to export much of its excess cement capacity, and also benefited from the worldwide downturn in pulp prices, lowering its raw material costs for paper products.

However, low world prices are still hurting Siam Cement's steel and petrochemical subsidiaries, analysts said.

The automotive parts business, however, appeared to shrug off a slowdown in Thailand's automotive sector. This business, which now accounts for about 10 per cent of total revenues, continued to show the important growth that began earlier this year.

Foreign designated shares of Siam Cement were the most actively traded yesterday, closing up Bt24 at Bt904.

Saha-Union, one of Thailand's leading textile and industrial manufacturing conglomerates, said yesterday third-quarter net profits fell 54 per cent year-on-year to Bt73.2m, reflecting the growing difficulties in the country's garment sector. Nine-month profits fell 25 per cent to Bt387m.

# Novelty stock shows solid prospects

Philippine electronics group SGI is developing its exports side

As the only consumer electronics company to be listed on the Philippine stock exchange, Solid Group (SGI) has cornered the market for novelty value. Likewise, as one of only two manufacturing stocks on the exchange, SGI's listing has sparked curiosity among fund managers accustomed to a bland diet of local property and banking stocks.

But the company, which launched a 3bn peso (US\$114.2m) initial public offering two months ago, is also taken seriously as a possible "emerging blue chip" by local analysts. With a 24 per cent share of the domestic television market and almost 50 per cent of Philippine audio and video sales, SGI is considered well-placed to benefit from its unique position on the local market.

Under licence from Sony and Aiwa, the Japanese electronics groups, SGI has lifted production to more than 1m television sets a year, with almost 30 per cent exported to other Asian markets.

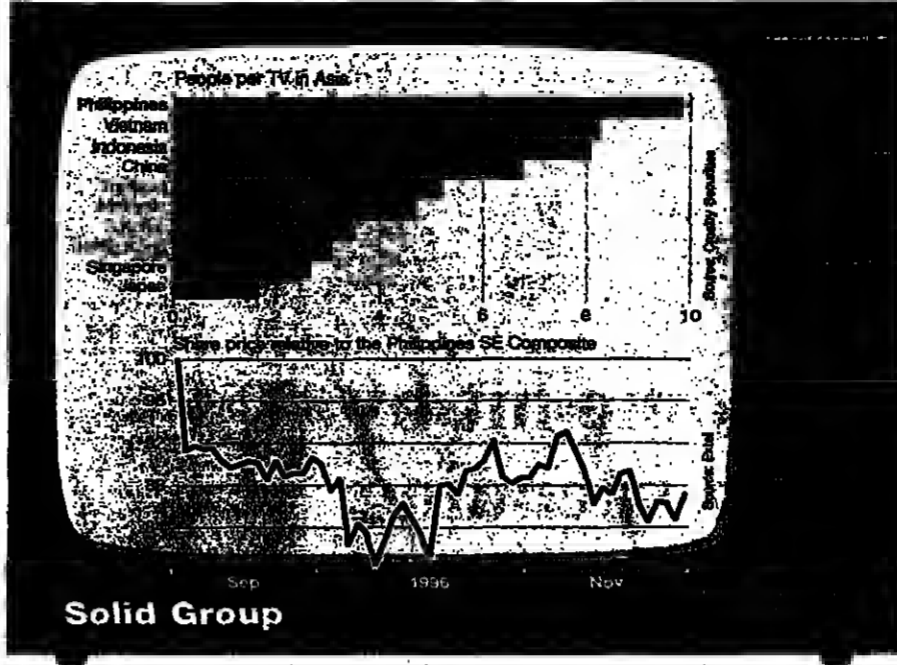
The group, which posted earnings growth of 280 per cent in the first nine months, is expected to continue to outperform its domestic competitors - mostly South Korean and other Japanese investors - in the consumer electronics

market. In addition, as the sole Philippine exporter of consumer electronics goods, Solid is in a good position to exploit economies of scale in its domestic operations.

Yet the company, which is majority-owned by the Chinese-Filipino Lim family, has heavily underperformed the market since its well-subscribed listing in September. Offered at 6.50 pesos each, the shares quickly fell to 5.50 pesos before recovering to 5.50 pesos. Bearish sentiment about the sustainability of the Philippine property boom and growth in banking stocks has held back the market. But specific worries over SGI's novelty value also played a part in its disappointing share performance.

"A lot of investors are waiting to see whether Solid's impressive growth can be maintained over the next 12 months," said Mr Jo Jo Gonzalez, analyst at Jardine Flemings in Manila. "The company is seen as a very good prospect but there is still a sense of caution before buying into a Philippine manufacturing stock."

Among other worries, there is justifiable concern over Solid's heavy exposure to exchange rate fluctuations, with more than 70 per cent of the group's components imported from Japan and elsewhere. Crosby Securities, the US stock broker,



estimates that for every 5 per cent appreciation of the peso against the US dollar, Solid's profit margins would be squeezed by 25 per cent.

Rumours, also, about the security of Solid's long-standing franchise arrangement with Sony (and Sony's subsidiary, Aiwa) have also surfaced. In both cases the licence is renewable on a one-year contract. Speculation that Sony, like much of the Japanese manufacturing sector, will bypass its franchisees and shift to direct production in its south-east Asian markets

has alarmed local investors. "We have a 35-year relationship with Sony, so we feel pretty comfortable with the situation," said Mr Vincent Lim, chief financial officer at Solid. "But we are very keen to reduce the foreign exchange risk by shifting our sourcing to the domestic market. We plan to reduce the import content from 70 per cent to 40 per cent within three years, and hopefully to zero by early next century."

The Lim family's decision to launch an IPO earlier this year was partly motivated

by the need for capital to invest in in-house components manufacturing. The group, which aims to boost the share of exports from 30 per cent to more than 50 per cent of total sales by 1998, is investing 1.2bn pesos in upgrading its domestic constant production.

With the government planning to slash tariffs on imported consumer goods, from 30 per cent in 1996 to 5 per cent by early next year, Solid is working to a tight schedule.

Edward Luce

# ACC fall adds to India gloom

By Tony Tassell in Bombay

A much worse than expected fall in profits at Associated Cement Companies, the leading Indian cement producer, has deepened a sense of gloom over the interim reporting season for corporate India.

Net profit of the company, a flagship of the Tata Industrial Group, dropped more than half in the six months to September 30, from Rs1.25bn to Rs550.5m (\$15.4m). This was sharply below market expectations of Rs900m-Rs1bn, and even these forecasts had been scaled back from around Rs1.5bn earlier in the year.

Analysts said the results were the biggest shock in a generally poor reporting season for Indian companies, with disappointing results showing slowing earnings growth.

Shares in ACC fell 12 per cent to Rs1,018. The slide in ACC triggered a heavy fall on the rest of the market, particularly in other cement stocks.

Analysts blamed the deeper than expected fall in profits on a squeeze in margins following a sharp increase in costs during a time of flat volume growth.

They said price rises for ACC had been restricted by mounting oversupply in the Indian cement industry against slackening demand.

# Telkom up 28% after nine months

By Manuela Saragoe in Jakarta

Telkom, the Indonesian state-controlled domestic telecommunications carrier, has posted a 28.1 per cent rise in net income for the first nine months. It attributed the improvement to continued growth in the number of its lines in service, and in call volumes on its fixed-line network.

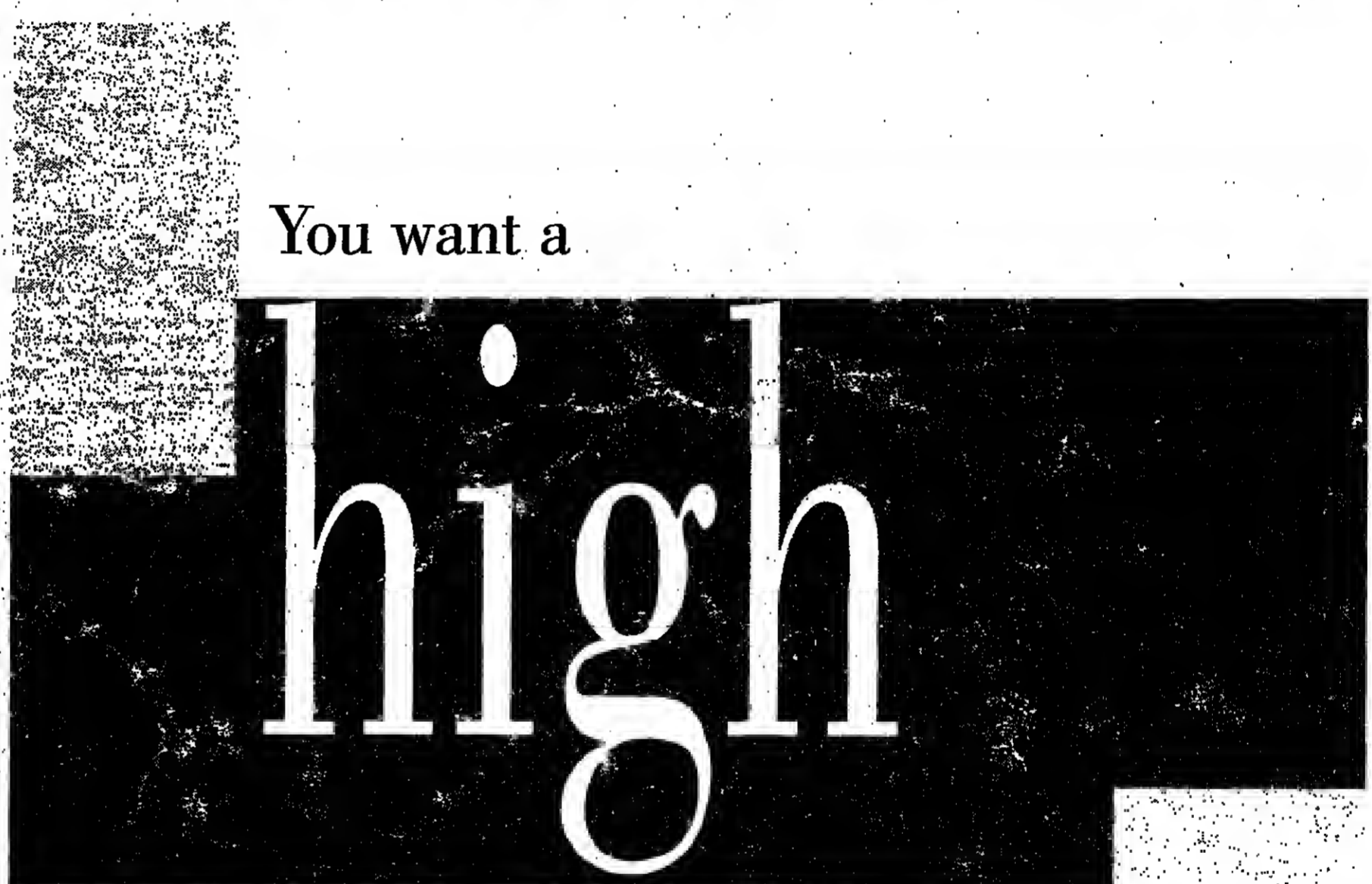
Net income was Rp1,130bn (\$481.9m) compared with Rp873.4bn in the first nine months of 1995. Operating income rose 15.3 per cent to Rp1,554bn. The number of lines per 100 inhabitants rose from 1.5 to 1.9.

Interest earned on proceeds from Telkom's initial public offering also helped the bottom line, pushing down expenses net of other income to

Rp14bn from Rp84bn. Telkom increased the number of new lines in service by 32 per cent, or 628,000, bringing the total to 3.92m. That figure includes 2.13m lines in regions controlled by Telkom and 1.79m in areas controlled by private consortia.

Earlier this year, Telkom accepted a one-time downward adjustment of the guaranteed minimum annual revenues, or MTRs, it receives from consortia installing and operating new lines in the regions. They agreed to pay Telkom an annual MTR of Rp1,555bn, 4.4 per cent less than the Rp1,630bn flagged in Telkom's prospectus.

Operating revenues from those regions managed by Telkom totalled Rp1,998bn, while the five regions managed by private consortia contributed Rp1,066bn.



**You want a High degree of safety.** Among the many sound reasons why international bond investors should take a close look at German Pfandbriefe, the most obvious is safety. Issued to refinance mortgages or loans to the public sector, Pfandbriefe - which account for 40 % of the DM 3 trillion German bond market - are governed by a strict legal framework. For example, they can only be issued by specially authorized banks which themselves are also liable for each issue. Moreover, Pfandbriefe must always be covered by separate pools with at least identical yields and maturities. What's more, Pfandbrief issues are monitored by a state-appointed trustee. The record for investor protection? Pfandbrief investors have never missed an interest or principal payment. And these bonds generally offer a yield pick-up over Bunds. Market transparency is enhanced by the PEX Index. So if your priorities call for safety, yield, a stable currency and long-term value, consider the Pfandbriefe issued by Germany's private mortgage banks.

For further information about German Pfandbriefe please contact The Association of German Mortgage Banks (VDH) in Bonn, Fax (228) 9 59 02 44.

GERMANY'S MORTGAGE BANKS

- 1 DEFA-BANK, WIESBADEN
- 2 BAYERISCHE VEREINSBANK AG, MÜNCHEN
- 3 HYPO-BANK, MÜNCHEN
- 4 FRANKFURTER HYPOTHEKENBANK CENTRALBODEN AG, FRANKFURT
- 5 DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT
- 6 RHEINHYP, FRANKFURT
- 7 BERLIN-HANNOVERSCHE HYPOTHEKENBANK AG, BERLIN AND HANNOVER
- 8 DEUTSCHE GENÖSSCHAFTS-HYPOTHEKENBANK AG, HAMBURG
- 9 BAYERISCHE HANDELSBANK AG, MÜNCHEN
- 10 WESTHYP, DORTMUND
- 11 HYPOTHEKENBANK IN ESSEN AG, ESSEN
- 12 HAMBURGHYP, HAMBURG
- 13 ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT
- 14 WÜRTEMBERGER HYPO, STUTTGART
- 15 SÜDDEUTSCHE BODENKREDBANK AG, MÜNCHEN
- 16 MÜNCHENER HYPOTHEKENBANK AG, MÜNCHEN
- 17 NÜRNBERGER HYPOTHEKENBANK, NÜRNBERG
- 18 DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER
- 19 RHEINBODEN HYPOTHEKENBANK AG, KÖLN
- 20 CLF HYPOTHEKENBANK BERLIN AG, BERLIN
- 21 NORDHYPO BANK, HAMBURG
- 22 LÜBECKER HYPOTHEKENBANK AG, LÜBECK
- 23 BFG HYPOTHEKENBANK AG, FRANKFURT
- 24 WL-BANK, MÜNSTER
- 25 WÜSTENROT HYPOTHEKENBANK AKTIENGESELLSCHAFT, LUDWIGSBURG
- 26 M.M. WARBURG & CO HYPOTHEKENBANK AG, HAMBURG

**The German Pfandbrief**  
Solid from the ground up



Correction Notice  
**U.S. \$100,000,000**  
Floating Rate Subordinated Loan Participation  
Certificates Due 2000  
Issue by  
**Merrill Lynch Capital Markets Bank Limited**  
(formerly Merrill Lynch Bank AG and  
incorporated in the Federal Republic of Germany with limited liability)  
for the purpose of funding and maintaining  
a subordinated loan to  
**The Asahi Bank, Ltd.**  
(incorporated in Japan with limited liability and resulting from the  
merger of The Saitama Bank, Ltd. and The Hyogo Bank, Ltd.  
with effect from April 1, 1991)  
Notice is hereby given that for the interest period from  
September 30, 1995 to December 30, 1996 the Certificates  
will carry an interest rate of 5.97578% per annum. The  
amount of interest payable on December 30, 1996 will be  
U.S. \$151.05 per U.S. \$10,000 principal amount of Certificates.  
By: The Chase Manhattan Bank  
London, Agent Bank  
November 28, 1996

**LEGAL NOTICES**

**IN PARLIAMENT**  
SESSION 1996-97

**GIROBANK plc (TRANSFER)**

NOTICE IS HEREBY GIVEN that application is being made to Parliament in the present Session by Girobank plc for an Act under the above name or short title for the purposes of which the following is a concise summary:

To provide for the vesting in Alliance and Leicester plc ("ALL") of the undertakings of Girobank plc ("Girobank") and Alliance & Leicester Personal Finance Limited ("ALPF"); for such vesting to take place on a date to be determined by the directors of ALL; in relation to all property and liabilities of, or held by, Girobank and ALPF; the validation of references in deeds and other instruments; staff employment and pension rights; the saving of contracts, statutory provisions and other documents, powers, authorities, negotiable instruments, balances, securities and proceedings; and the provisions of the Bankers' Books Evidence Act 1879; the continuance of accounts and of interests in land; and to make further provision supplementary to or consequential upon the purposes aforesaid, including the application of the Intended Act to Scotland and Northern Ireland.

On and after 4th December 1996 a copy of the Bill for the Intended Act may be inspected and copies obtained at the price of £1 each at the head office of Girobank plc at 49 Park Lane, London; at the Alliance & Leicester Building Society, Scottish Administration Centre, Wroughton Street, Edinburgh; at the Alliance & Leicester Building Society, Regional Office, 63 Royal Avenue, Belfast; and at the offices of the undermentioned Parliamentary Agents.

Objection to the Bill may be made by depositing a Petition against it, if the Bill originates in the House of Commons the latest date for depositing such a Petition in the House of Commons will be 30th January 1997; if a Petition in the Private Bill Office of that House will be 30th January 1997; if a Petition in the House of Lords the latest date for depositing such a Petition in the office of the Clerk of the Parliament in that House will be 6th February 1997. Further information may be obtained from the Private Bill Office of the House of Commons, the office of the Clerk of the Parliament, House of Lords, or the undermentioned Parliamentary Agents.

Dated 28th November 1996

**SHERWOOD & CO.,**  
33 Great Peter Street,  
Westminster,  
London SW1P 3JL,  
Parliamentary Agents.

**LULIAN HEPPLEWHITE,**  
Girobank plc,  
49 Park Lane,  
London W1Y 4EG,  
Company Secretary.





INTERNATIONAL CAPITAL MARKETS

US Treasuries lose most of early gains

GOVERNMENT BONDS

By Richard Tomkins in New York and Richard Adams in London

US Treasuries had a choppy morning's trading in New York yesterday, but settled little changed after fresh economic data supported the view that the US economy was continuing to experience moderate growth and stable inflation.

At midday, the 30-year long bond was 1/4 up at 100 1/2 to yield 6.423 per cent, while at the close, the two-year note was unchanged at 99 3/4, yielding 5.642 per cent. The market prepared for an early close ahead of today's Thanksgiving holiday.

instead of falling 3 per cent, as the market had expected.

The Purchasing Management Association of Chicago's November index of business activity also showed an uptick, from 56.9 to 57.6. However, the first revision to third-quarter gross domestic product trimmed the figure from 2.2 per cent in the advance report to 2 per cent, representing a sharp downturn from the 4.7 per cent level of the second quarter.

The figure for inventory investment was cut from \$39.6bn to \$32.8bn. Gilt prices continued to fall in the aftermath of Tuesday's UK budget, following increased expectations in the City of interest rate rises to come. The long gilt future contract for December fell 1/2 from the start of the Budget speech, to settle at 110 1/2, while the March contract opened at 110 1/4 and fell 1/4 by the close.

agency of 35 London economists showed a consensus expecting base rates, now at 6.0 per cent, to end 1997 at 7.0 per cent. At least 0.25 percentage points of that increase is expected to come within six months. That view was supported by the fall in the March contract for sterling interest rate futures, down 0.06 to 93.28.

In the cash market, 10-year benchmark gilts fell 1/4, as traders said lack of supply held up cash prices against the futures market. Meanwhile, the Bank of England announced that its December 4 auction would be for £2.5bn of 7.0 per cent gilts due 2002.

Also in London, Japanese government bond (JGB) futures maintained their strong showing from trading in Tokyo. On the Liffe, the December JGB contract settled at 126.04, up 0.68 from its Tuesday high.

move in JGB prices followed the publication of the Bank of Japan's quarterly tankan survey of business expectations, which showed the economy continuing to improve slowly.

The tankan's main business condition diffusion index for large manufacturers - the percentage of companies seeing better conditions - rose to minus three in November from minus seven in August. The Bank said companies expect the main index to improve to minus one by the next tankan in February.

Mr Neal Williams, chief economist at Sumitomo Finance International in London, said he thought the tankan's message was overly pessimistic and masked the underlying strength of the economy.

still behind the pack," Mr Williams said. The rally in JGBs since August has been driven by domestic support, but those who missed out on the rally have switched to holding US Treasuries and cash.

Sumitomo expects Japanese interest rates not to move until the summer of next year. Mr Williams said the best indicator of rate moves could be seen in the yields on two-year paper, which yesterday fell from 0.67 to 0.61.

In the late 1990s, rises in the two-year yield anticipated by 18 months the series of five rises in the ODR while falling yields prompted rate cuts by six months. Mr Williams said he expected to see the yield spread between two-year and 10-year JGBs fall from 200 basis points to 120 points by the middle of 1997.

Sumitomo expects a cycle of rising interest rates

among G3 economies, starting with the US in the spring, followed by Japan, and by Germany by December 1997.

In the cash market, the No 182 10-year benchmark JGB closed at 103.57, to yield 2.47 per cent. The stable price followed a better than expected 10-year auction on Tuesday, when the 2.8 per cent sale produced the lowest price at 100.30.

German bund futures on Liffe broke through a contract high to go to 101.56 during the day's trading. But flatness in Treasury prices brought the contract back to 101.57, which was unchanged from the previous day's close.

The Bundesbank yesterday accepted bids for its Series 120 five-year Bobl bonds, having stopped selling the series as a tap issue to non-bank investors. The issue will carry a 5.0 per cent coupon, maturing in 2001.

Denmark follows sterling deal with DM500m offer

INTERNATIONAL BONDS

By Conner Middlemann and Samer Iskander

Only two days after tapping the sterling sector, Denmark came to the eurobond market yesterday with a DM500m offering of five-year bonds.

The issue was targeted at retail accounts in Switzerland and the Benelux countries, but also saw some demand from Asian investors, according to an official at lead HSBC Trinkaus.

He added that with DM15bn in bond redemptions over the next three months and heavy interest payments in January, there

was likely to be a large pool of money seeking reinvestment, at which this deal was partly aimed.

The bonds were priced at a yield spread of 23 basis points over German government notes, which most other dealers deemed too tight. Indeed, it widened to 25 points in the course of the session.

Samsung Electronics is expected to tap the D-Mark sector today with DM300m of five-year bonds via Deutsche Morgan Grenfell.

Hard on the heels of its \$1bn three-year offering on Tuesday, the World Bank returned with a \$900m issue of one-year unlisted bonds, aimed, like the previous

deal, at Japanese retail buyers. The bonds were launched to coincide with the year-end bonuses paid by Japanese companies to their staff.

The latest deal's 4.7 per cent coupon compares very favourably with domestic one-year deposit rates, which currently stand at around 1/4 per cent, a syndicate official at lead manager Nikko Europe said.

The lira sector was active again, seeing a L300bn issue of five-year bonds for Crédit Local de France, aimed largely at continental European retail investors, and a Dresdner Finance 10-year bond to L500bn.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for World Bank, Kingdom of Denmark, Crédit Local de France, European Investment Bank, etc.

More than 12 years after its first issue, the French region of Nord-Pas de Calais yesterday returned to the market, launching FF500m of nine-year domestic bonds. In spite of being one of France's poorest regions, the borrower obtained Triple-A ratings from the international credit rating agencies Moody's and Standard &

Poor's, allowing it to place the bonds at a yield spread of 22 basis points over OATs.

"The decision to issue bonds was based purely on pricing considerations," said Caisse des Dépôts et Consignations, the lead manager. "Although intense competition between banks has driven the cost of bank loans to very attractive levels,

local authorities are aware that this situation will not last forever. This deal creates a new source of funds for when market conditions change."

The proceeds will finance the region's extensive expenditure programme, a large proportion of which will be spent on the modernisation of state schools.

CAPITAL MARKETS NEWS DIGEST

Solidere issues \$77m of GDRs

Solidere, the Lebanese real estate company rebuilding Beirut's commercial district, yesterday raised \$77m in an issue of global depositary receipts, according to Merrill Lynch, the lead manager. The GDRs, which trade in Leu of underlying shares, offer foreign investors an exposure to a company whose bylaws restrict direct stock ownership to Lebanese and Arab nationals. Each GDR, which will trade on the London stock exchange, represents an interest in one-tenth of a Solidere share traded on the Beirut stock exchange.

Solidere is Lebanon's largest company, with a capital base of nearly \$2bn, including \$650m raised in a domestic initial public offering in 1994 and the rest in property. Mr Rafiq Hariri, Lebanon's prime minister, is the company's single largest shareholder.

The \$77m of GDRs sold, however, was less than the initial target of 10m cited in the prospectus, and the deal was priced at the bottom of the indicated pricing range of \$11.50-\$12.50. Bankers involved in the transaction cited difficulties in marketing a Lebanese company when the country does not figure in the emerging markets index of the International Finance Corporation. Demand in the Middle East and among retail private banking clients also fell below expectations and buyers were mostly US and European institutional investors. The deal was delayed for a month after the pre-marketing stage, and not all interest shown in the pre-marketing later materialised, according to bankers.

The performance of Solidere shares on the local market has suffered because property rights holders, who are often pressured for cash, are still being issued with shares but then sell them. The GDR issue marked the company's attempt to bolster the price by attracting international institutions with long-term investment horizons. Solidere shares on the Beirut exchange yesterday reached a low of \$11.3, before closing at \$11.25, down from \$11.75 the previous day.

France drops Russian claims

The French government is renouncing its own rights to compensation from Russia regarding outstanding historic debts, as part of a treaty signed between the two countries on Tuesday. Mr Jean Arthaud, the French economics and finance minister, told the National Assembly the state would waive its rights in order to increase the amount of money available to compensate individuals holding pre-revolution Russian bonds.

Mr Victor Chernozyrdin, the Russian prime minister, signed an agreement with Mr Alain Juppé, his French counterpart, to pay a little more than FF2bn to the estimated 400,000 holders of some 4m outstanding Tsarist bonds issued between 1830 and 1913. All payment on the bonds was cancelled by Lenin after the Bolshevik revolution of 1917, and there had been growing pressure in the past few years by French bondholders for reimbursement after Russian voters renounced communism.

WORLD BOND PRICES

Table of benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, and ECU French Govt.

BLIND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

Table of blind futures options for Italy, Germany, and Spain, showing strike prices, calls, and puts.

FTSE Actuaries Govt. Securities

Table of FTSE Actuaries Govt. Securities including UK indices and average gross redemption yields.

UK Indices

Table of UK indices including FTSE 100, FTSE 250, and FTSE All-Share.

US INTEREST RATES

Table of US interest rates for Treasury bills and bond yields.

SPAIN

Table of Spanish bond futures (MEFF) for Dec and Mar.

FT Fixed Interest Indices

Table of FT fixed interest indices for Govt. Secur., Fixed Interest, and FTSE International Ltd.

Gilt Edged Activity Indices

Table of Gilt Edged Activity Indices for Govt. Secur., Fixed Interest, and FTSE International Ltd.

BOND FUTURES AND OPTIONS

Table of bond futures and options for France, Germany, and UK Gilts Prices.

GERMANY

Table of German bond futures (LIFFE) for Dec and Mar.

FT/ISMA INTERNATIONAL BOND SERVICE

Table of FT/ISMA international bond service listing various international bonds.

CONVERTIBLE BONDS

Table of convertible bonds listing various convertible securities.

UK GILTS PRICES

Table of UK Gilts Prices for various maturities and dates.

OTHER FIXED INTEREST

Table of other fixed interest securities including various international bonds.

DEUTSCHE MARK STRAIGHTS

Table of Deutsche Mark Straights listing various DM bonds.

CONVERTIBLE BONDS

Table of convertible bonds listing various convertible securities.

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CURRENCIES AND MONEY

Weak tankan dents yen against dollar

MARKETS REPORT

By Simon Kuper

The yen fell yesterday as the weak Japanese tankan survey of business sentiment convinced traders that Japan was unlikely to raise interest rates for several months.

The dollar profited most from the yen's decline, closing in London 90.5 stronger against the yen at ¥113.3, but a fifth of a penny weaker against the D-Mark at DM1.626.

Starting softened against the D-Mark to DM2.654 but firmed to \$1.74 against the dollar.

The quarterly tankan is widely considered the most comprehensive survey of any country's business outlook. Yesterday's fourth-quarter reading for large manufacturers was minus 3.7, that is weak, albeit an improvement on the minus 7.6 of the August tankan.

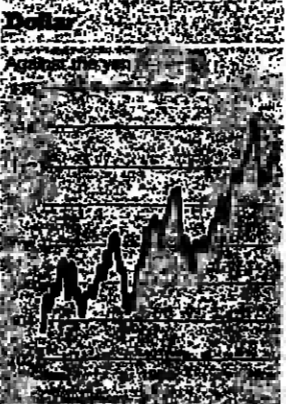
Mr Gerard Lyons, chief economist at DEB International in London, said: "The tankan shows the economy is recovering, but still only at a gradual pace." He pointed out that the business confidence index for non-manufacturers was expected to deteriorate in February's tankan. "It's very difficult to

imagine the Bank of Japan doing anything to interest rates until they have a very clear idea of what impact the consumption tax starting next spring will have."

That means no 63 country is expected to raise rates in the coming months. Indeed, Mr Lyons predicts that both the Bundesbank and the US Federal Reserve will cut rather than hike, as the German recovery falters and the US economy slows.

SBC Warburg in London yesterday forecast a further 50 basis point fall in German short-term interest rates over the next three months. The rationale for a cut would be "not domestic conditions but rather mounting pressure for lower rates in Europe, especially in France," the bank wrote. Only weeks ago most currency strategists were expecting the next Bundesbank move to be a rate rise.

The debate over whether France will seek to devalue



its currency has moved on. Few traders still believe that France will try to weaken the franc against the D-Mark, in order to lower its unemployment rate. That after all would strike at the heart of the franc's policy. Various French cabinet ministers have rejected the idea. But Mr Alain Juppé, the French prime minister, told parliament yesterday that he would ask the G7 to raise the

issue of what he called the dollar's weakness. Seeking a stronger dollar appears to be the new thrust of French currency policy.

Mr Valéry Giscard d'Estaing, the former French president who last week seemed to call for a franc devaluation against the D-Mark, now says he wants the franc to fall only against the dollar.

That could happen in either of two ways. Firstly, Paris would persuade the Bundesbank to allow the franc and the D-Mark to depreciate together against the dollar. The Bundesbank might agree to this if the German economic recovery would allow the franc to

keep tracking the D-Mark. The other way the franc could weaken against the dollar but not against the D-Mark is if those countries joining the planned single European currency in the first wave in 1999 agreed to devalue the euro.

The German Chancellor Helmut Kohl yesterday showed no wish to sanction a weaker dollar. The euro, he said, should be a hard currency.

Not is the Clinton Administration likely to favour a stronger dollar, as US car-makers already claim to have suffered from the dollar's recent rise against the yen. The dollar has also gained about 7.5 per cent against both the franc and the D-Mark this year.

Yet the US and Germany could have a fight on their hands with France. For the latest market update, ring FT Cityline on +44 900 205900. To subscribe, call +44 171 673 4378.

WORLD INTEREST RATES

Table with columns: MONEY RATES, Country, Term, Rate. Includes entries for Belgium, France, Germany, Ireland, Italy, Netherlands, Switzerland, US, Japan.

Table with columns: LIBOR FT London, Instrument, Rate. Includes entries for Interbank Fixed, US Dollar CDs, ECU Linked CDs, SDR Linked CDs.

LIBOR interbank rates are offered rates for 30 days quoted to the market by four interbank banks at 11:00 each working day. The basis are Bankers Trust, Bank of Tokyo, Citicorp, Deutsche and National Westminster. Mid rates are shown for the constant money rate, US CDs, ECU & SDR Linked Deposits 90d.

EURO CURRENCY INTEREST RATES

Table with columns: Nov 27, Short term, 7 days notice, One month, Three months, Six months, One year. Includes entries for Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Portugal, Spain, Sweden, Switzerland, UK, Euro, SDR.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Nov 27, Closing mid-point, Change on day, Bid/offer spread, Days' bid low, One month rate, Three months rate, One year rate, Bank of England rate. Includes entries for Europe, Americas, Asia, Africa, Oceania, Middle East, Pacific/Asia/East/Africa.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Nov 27, Closing mid-point, Change on day, Bid/offer spread, Days' bid low, One month rate, Three months rate, One year rate, JP Morgan rate. Includes entries for Europe, Americas, Asia, Africa, Oceania, Middle East, Pacific/Asia/East/Africa.

OTHER CURRENCIES

Table with columns: Nov 27, Bid, Offer, Bid/Offer spread, Days' bid low, One month rate, Three months rate, One year rate, JP Morgan rate. Includes entries for Hong Kong, India, Israel, Japan, Malaysia, New Zealand, Philippines, Singapore, South Africa, South Korea, Taiwan, Thailand.

THREE MONTH EURO CURRENCY FUTURES (LIFE) DM100 points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

ONE MONTH EURO CURRENCY FUTURES (LIFE) DM100 points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

THREE MONTH EURO CURRENCY FUTURES (LIFE) £100000 points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

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Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

Est. vol. total, Call 1200 Puts 1100. Previous day's open int. Call 12000 Puts 9000.

CROSS RATES AND DERIVATIVES

Table with columns: EXCHANGE CROSS RATES, Nov 27, Bid, Offer, Bid/Offer spread, Days' bid low, One month rate, Three months rate, One year rate, Bank of England rate. Includes entries for Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Portugal, Spain, Sweden, Switzerland, UK, Euro, SDR.

JAPANESE YEN FUTURES (MAY) Yen 12.5 per Yen 100

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

STERLING FUTURES (MAY) £25,000 per £1

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

EUROPEAN CURRENCY RATES

Table with columns: Nov 27, Bid, Offer, Bid/Offer spread, Days' bid low, One month rate, Three months rate, One year rate, Bank of England rate. Includes entries for Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Portugal, Spain, Sweden, Switzerland, UK, Euro, SDR.

UK INTEREST RATES

Table with columns: LONDON MONEY RATES, Nov 27, Over-night, 7 days notice, One month, Three months, Six months, One year. Includes entries for Interbank Sterling, Sterling CDs, Treasury bills, Bank bills, Local authority bills, Discount market bills.

PHILADELPHIA SIX D-MARKS OPTIONS (DM250000 \$ per DM)

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

THREE MONTH STERLING FUTURES (LIFE) £500,000 points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

SHORT STERLING OPTIONS (LIFE) £500,000 points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

BASE LENDING RATES

Table with columns: Bank Name, Rate. Includes entries for Adam & Company, Allied Irish Bank, Allied Trust Bank, Bank of America, Bank of Australia, Bank of Canada, Bank of China, Bank of Cyprus, Bank of India, Bank of Ireland, Bank of Japan, Bank of Korea, Bank of London, Bank of Malaysia, Bank of Mexico, Bank of New Zealand, Bank of Norway, Bank of Oman, Bank of Pakistan, Bank of Portugal, Bank of Saudi Arabia, Bank of Singapore, Bank of South Africa, Bank of South Korea, Bank of Taiwan, Bank of Thailand, Bank of Turkey, Bank of Venezuela, Bank of West Africa, Bank of Yugoslavia, Bank of Zambia, Bank of Zimbabwe.

PHILADELPHIA SIX D-MARKS OPTIONS (DM250000 \$ per DM)

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

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Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

SHORT STERLING OPTIONS (LIFE) £500,000 points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

ABO FIRST NINE MONTHS 1996 FINANCIAL RESULTS. Consolidated Balance Sheet, Consolidated Income Statement, Shareholders' Funds. Includes financial data for 30 Sept 1996 and 30 Sept 1995.

COMMODITIES AND AGRICULTURE

Central bank wants gold bullion market in Russia

By Kenneth Gooding, Mining Correspondent

Russia's central bank is determined that an active gold bullion market should develop in Moscow...

With this in mind, he hoped that very shortly the central bank would be able to buy and sell gold from the private commercial banks...

Dominion near funding decision

By Nikki Tait

Dominion Mining, the Australian group, sold shares yesterday that it was close to making a recommendation to its board...

Later, he admitted that one of the options under consideration was buying in Canada. "There is quite a bit of interest in nickel in that country," he said.

Leading diamond producer urged to support domestic cutting industry

Russia's leading diamond producer was yesterday urged to give preference to the domestic diamond cutting industry...

The call to Almazay Bossii Sakha, the republic's big rough (uncut) diamond producer, came from Mr Evgeny Bychkov, president of the Russian Association of Diamond Manufacturers...

He was speaking after giving a presentation at a conference in London on gold and diamonds in the Commonwealth of Independent States...

He complained that De Beers' pricing policies made it unprofitable for Russian companies to cut and polish some rough gem stones.

Rehearsing the arguments he has been using to have the proposed development of a liquid bullion market would enable the bank to quote a rough gold price every day instead of once a month.

Mr Pavel Maslovsky, president of the Tokur-Zoloto gold company, said that producers would welcome the central bank's initiative.

new diamond marketing contract between Russia and De Beers withdrawn, Mr Bychkov said: "If there existed in Russia a developed market for rough and gem diamonds, a high quality, dedicated financial infrastructure and a developed diamond-cutting and jewellery industry, then the direct revenues of the Russian Federation could be increased by some \$4bn to \$5bn. A

radical expansion of the diamond-cutting industry alone could provide at least 10,000 jobs."

Mr Rajat Kohli, associate director of Banque Paribas UK, said that, if all the proposed plans for western-led gold projects in Russia came to fruition it would involve expenditure of \$1.8bn over the next four or five years.

But he suggested both expenditure and output would be well below these levels because of "a lack of reputable partners, disappoin

pointing fundamentals, lack of funding and a change of priorities on the part of western companies."

Only 15 months ago, he was estimating that western-led new gold production in the CIS as a whole in 1999 would be 65 tonnes. That had been revised downwards to 37 tonnes.

"In sum, the former Soviet Union is not a new El Dorado and may never attain this position, especially as it is competing for a limited universe of mining finance with other emerging markets, such as Latin America, sub-Saharan Africa and south-east Asia. But it is a potentially attractive investment destination and will, over the next three to five years, see the development and completion of more western-led gold projects."

Comalco to close kaolin plant

By Nikki Tait in Sydney

Comalco, the Australian alumina and enminium producer, is to shut down its kaolin operations at Weipa in far north Queensland, claiming the "substantial" investment required to give it a meaningful market share could not be justified.

The company, whose shares are listed in Australia but which is controlled by RTZ-CRA, the Anglo-Australian mining group, said the current production rate of around 120,000 tonnes a year was "not economically viable".

It said closure of the 10-year-old operations would result in an abnormal charge of up to A\$40m (US\$32.5m) after tax, and result in 93 job losses - although some of these people may be deployed elsewhere within the group. The kaolin plant, which underwent expansion two years ago, will be put on a care and maintenance basis for the time being.

Much of the kaolin produced at Weipa - where it has always been a side-product of Comalco's bauxite mining operations - is sold into the Japanese market.

The kaolin decision came as part of the more general "restructuring" package for the Weipa operations, which were the focus of a clash last year between Comalco and Australia's unions over collective bargaining rights. Although no final expenditure figure for the changes has been established, the cost is likely to be around A\$70m.

Meanwhile, Weipa's workforce, currently 740, is expected to fall to under 600 in the first instance (including the kaolin job losses), and could halve over a three-year period.

No signs of end to copper volatility

By Kenneth Gooding and Deborah Hargreaves

The London Metal Exchange's copper market remained extremely volatile yesterday, and analysts suggested it was likely to stay that way until options activity peaked between December 16 and 18.

In late trading last night copper for delivery in three months was \$2,272 a tonne, up \$14 from Tuesday. The premium for metal for immediate delivery (the backwardation) increased during the day from \$230 to \$275 a tonne. Some traders argued that LME copper stocks were so low that the premium was justified and required if excess copper remaining in the global system was to be flushed out and delivered to the exchange.

Mr William Adams, analyst at Rudolf Wolf, the Noranda subsidiary, said: "Recent strength suggests the rally is not about to roll over just yet and, with option declaration next week, there is certainly potential for aggressive short covering should prices move up towards \$2,600 for the December date. At the moment December is around \$2,490." He added: "Although the



Traders at the LME yesterday: three-month copper climbed \$14 in another hectic session

extent of the recent stock drawdown suggests that the market is in deficit, we still feel that the fundamentals do not justify the extent of this move and that, once this bout of tightness has passed - perhaps after option declaration - then market will once again focus on the

deteriorating fundamentals." Trading was choppy and thin in the crude oil market as traders cleared their books ahead of the long Thanksgiving weekend in the US. Prices for oil and products such as gasoline showed moderate rises, but expectations of a return of

Iraqi crude to the market in the near term prevented any stronger move.

However, not much business was conducted and prices remained volatile. Traders said they did not expect any important news from the Opec meeting in Vienna.

The market was supported by the release of US stock figures which traders interpreted as being fairly bullish for prices, in spite of a small build-up in distillate stocks - including heating oil.

"The statistics are pretty constructive, but we need more confirmation for a run-up in price, and news about Iraq is capping the market," said one London trader.

January futures at London's International Petroleum Exchange were up 20 cents at \$22.94 a barrel, but volatile within a 30-cent range. January crude futures at the New York Mercantile Exchange were 13 cents higher at mid-session, at \$23.62 a barrel.

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE (Prices from Antwerp/London Metal Trading)

Precious Metals continued GOLD COMEX (100 Troy oz; \$/troy oz)

GRAINS AND OIL SEEDS WHEAT LIFE (¢ per tonne)

SOFTS COCOA LIFE (¢/tonne)

MEAT AND LIVESTOCK LIVE CATTLE CME (40,000 lbs; ¢/cwt)

PRECIOUS METALS LONDON BULLION MARKET (Prices supplied by N.M.F. & Co)

ENERGY CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

POTATOES LIFE (¢/tonne)

ORANGE JUICE NYCE (15,000 lbs; ¢/cwt)

LONDON SPOT MARKETS CRUDE OIL FOB (per barrel)

PRECIOUS METALS LONDON BULLION MARKET (continued)

NATURAL GAS NYMEX (10,000 cu ft; \$/1000 cu ft)

POTATOES LIFE (continued)

ORANGE JUICE NYCE (continued)

LONDON SPOT MARKETS (continued)

JOTTER PAD Market: The duration of the shower scene in "Psycho" (Spread 5 answers) Telephone 07000 752080

CROSSWORD No.9,237 Set by GALAPAGOS. Includes crossword grid and clues.

WICKET AMVICABLE. Includes a small grid and clues.

FT MANAGED FUNDS SERVICE

Offshore Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4376 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda funds including Bermuda Equity Funds Ltd, Bermuda Bond Funds Ltd, and Bermuda Money Market Funds Ltd.

BERMUDA (REGULATED)\*\*

Table listing Bermuda regulated funds including Bermuda Equity Funds Ltd, Bermuda Bond Funds Ltd, and Bermuda Money Market Funds Ltd.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey funds including Guernsey Equity Funds Ltd, Guernsey Bond Funds Ltd, and Guernsey Money Market Funds Ltd.

GUERNSEY (REGULATED)\*\*

Table listing Guernsey regulated funds including Guernsey Equity Funds Ltd, Guernsey Bond Funds Ltd, and Guernsey Money Market Funds Ltd.

ISLE OF MAN (SIB RECOGNISED)

Table listing Isle of Man funds including Isle of Man Equity Funds Ltd, Isle of Man Bond Funds Ltd, and Isle of Man Money Market Funds Ltd.

ISLE OF MAN (REGULATED)\*\*

Table listing Isle of Man regulated funds including Isle of Man Equity Funds Ltd, Isle of Man Bond Funds Ltd, and Isle of Man Money Market Funds Ltd.

IRELAND (SIB RECOGNISED)

Table listing Ireland funds including Ireland Equity Funds Ltd, Ireland Bond Funds Ltd, and Ireland Money Market Funds Ltd.

IRELAND (REGULATED)\*\*

Table listing Ireland regulated funds including Ireland Equity Funds Ltd, Ireland Bond Funds Ltd, and Ireland Money Market Funds Ltd.

JERSEY (SIB RECOGNISED)

Table listing Jersey funds including Jersey Equity Funds Ltd, Jersey Bond Funds Ltd, and Jersey Money Market Funds Ltd.

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MINI REUTERS MAXIMUM ADVANTAGE. Day after day, Reuters, the revolutionary portable subscription from Reuters. Paper, delivers live financial data, prices and news in your hand, keeping you in touch with the latest market reactions. Small, portable and perfectly informed, mini REUTERS offers you more data, more quickly, with more instruments per screen, more flexibility to customise and covers more of the UK than any financial page.

ia Comes to close kaolin plant... CROSSWORD

Offshore Funds and Insurances

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FT MANAGED FUNDS SERVICE

LUXEMBOURG (SIS RECOMMENDED)

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

AM AMRO Funds (a)

4 Rue de la Loi, L-1014 Luxembourg

AMRO Global Equity 100.00

AMRO Global Bond 100.00

AMRO Global Income 100.00

AMRO Global Dividend 100.00

AMRO Global Growth 100.00

AMRO Global Value 100.00

AMRO Global Tech 100.00

AMRO Global Energy 100.00

AMRO Global Health 100.00

AMRO Global Media 100.00

AMRO Global Telecom 100.00

AMRO Global Utilities 100.00

AMRO Global Real Estate 100.00

AMRO Global Commodities 100.00

AMRO Global Art 100.00

AMRO Global Collectible 100.00

AMRO Global Fine Art 100.00

AMRO Global Jewellery 100.00

AMRO Global Wine 100.00

AMRO Global Spirits 100.00

AMRO Global Food 100.00

AMRO Global Retail 100.00

AMRO Global Services 100.00

AMRO Global Transport 100.00

AMRO Global Media 100.00

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AMRO Global Utilities 100.00

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AMRO Global Food 100.00

Main table containing fund names, prices, and performance metrics for various international and offshore funds.

INSURANCES

Table listing insurance companies and their respective products, including life, health, and property insurance.

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44-171) 678 4376 for more details.

Table of FT Managed Funds Service listing various fund categories such as Global, UK, and Offshore funds with columns for Name, Price, and % Change.

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Advertisement for Imperial Cancer Research Fund featuring a photograph of a woman and the text: 'Every day, we help thousands of people like Zoe fight cancer. Give people with cancer a fighting chance...'.

OTHER OFFSHORE FUNDS

Additional information and notices regarding the fund service, including contact details and legal disclaimers.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table with 2 columns: Company Name, Price/Share

BANKS, MERCHANT

Table with 2 columns: Company Name, Price/Share

BANKS, RETAIL

Table with 2 columns: Company Name, Price/Share

BREWERIES, PUBS & REST

Table with 2 columns: Company Name, Price/Share

BUILDING & CONSTRUCTION

Table with 2 columns: Company Name, Price/Share

BUILDING MATS. & MERCHANTS

Table with 2 columns: Company Name, Price/Share

CHEMICALS

Table with 2 columns: Company Name, Price/Share

CHEMICALS - Cont.

Table with 2 columns: Company Name, Price/Share

DISTRIBUTORS

Table with 2 columns: Company Name, Price/Share

DIVERSIFIED INDUSTRIALS

Table with 2 columns: Company Name, Price/Share

ELECTRICITY

Table with 2 columns: Company Name, Price/Share

ELECTRONIC & ELECTRICAL EQPT

Table with 2 columns: Company Name, Price/Share

ENGINEERING, VEHICLES

Table with 2 columns: Company Name, Price/Share

ENGINEERING - Cont.

Table with 2 columns: Company Name, Price/Share

EXTRACTIVE INDUSTRIES

Table with 2 columns: Company Name, Price/Share

EXTRACTIVE INDUSTRIES - Cont.

Table with 2 columns: Company Name, Price/Share

FOOD PRODUCERS - Cont.

Table with 2 columns: Company Name, Price/Share

GAS DISTRIBUTION

Table with 2 columns: Company Name, Price/Share

HEALTH CARE

Table with 2 columns: Company Name, Price/Share

HOUSEHOLD GOODS

Table with 2 columns: Company Name, Price/Share

HOUSEHOLD GOODS - Cont.

Table with 2 columns: Company Name, Price/Share

ENGINEERING

Table with 2 columns: Company Name, Price/Share

ENGINEERING - Cont.

Table with 2 columns: Company Name, Price/Share

EXTRACTIVE INDUSTRIES - Cont.

Table with 2 columns: Company Name, Price/Share

HOUSEHOLD GOODS - Cont.

Table with 2 columns: Company Name, Price/Share

INSURANCE

Table with 2 columns: Company Name, Price/Share

INVESTMENT TRUSTS

Table with 2 columns: Company Name, Price/Share

INVESTMENT TRUSTS - Cont.

Table with 2 columns: Company Name, Price/Share

INV TRUSTS SPLIT CAPITAL

Table with 2 columns: Company Name, Price/Share

INV TRUSTS SPLIT CAPITAL - Cont.

Table with 2 columns: Company Name, Price/Share

INVESTMENT TRUSTS - Cont.

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EXTRACTIVE INDUSTRIES - Cont.

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HOUSEHOLD GOODS - Cont.

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INVESTMENT TRUSTS - Cont.

Table with 2 columns: Company Name, Price/Share

GALLIARD HOMES ANNOUNCE THE GRAND OPENING OF 40 LUXURY APARTMENTS IN LONDON'S WEST END. INVESTMENT OPPORTUNITY. REGENTS PLACE. EST. RENTAL YIELDS UP TO 11.5% GROSS.

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and change.

LIFE ASSURANCE

Table listing life assurance companies and their share prices.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies.

RETAILERS, FOOD - Cont.

Table listing retailers and food companies.

TEXTILES & APPAREL

Table listing textiles and apparel companies.

AM - Cont.

Table listing American companies.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts.

MEDIA

Table listing media companies.

PHARMACEUTICALS

Table listing pharmaceutical companies.

RETAILERS, GENERAL

Table listing general retailers.

TOBACCO

Table listing tobacco companies.

AMERICANS

Table listing American companies.

INVESTMENT COMPANIES

Table listing investment companies.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies.

PROPERTY

Table listing property companies.

SUPPORT SERVICES

Table listing support services companies.

TRANSPORT

Table listing transport companies.

CANADIANS

Table listing Canadian companies.

LEISURE & HOTELS

Table listing leisure and hotels companies.

OIL, INTEGRATED

Table listing integrated oil companies.

PROPERTY - Cont.

Table listing property companies.

SUPPORT SERVICES - Cont.

Table listing support services companies.

WATER

Table listing water companies.

SOUTH AFRICANS

Table listing South African companies.



GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service are derived by Data, part of Financial Times Information. Company classifications are based on those used for the FTSE Actuaries Share Index. ...

LONDON STOCK EXCHANGE

Weak gilts and Wall St leave shares lower

MARKETS REPORT

By Steve Thompson, UK Stock Market Editor

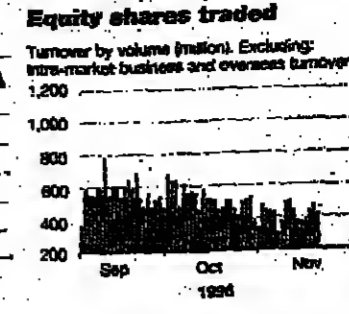
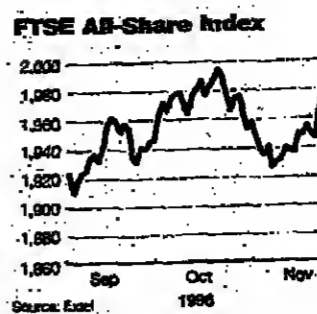
An overwhelming sense of post-Budget anti-climax permeated the stock market yesterday, with stock prices briefly flaring up and then subsiding as dealers struggled for good reasons to chase the market any further.

gave up 11.4 to 4,412.0. The Small-Cap fell 5.0 to 2,162.7. The consensus view around the City's trading desks was that the market had done much of its upside work in the two pre-Budget sessions when the FTSE 100 rose over 100 points, or 2.5 per cent.

It was the latter's erratic performance on Tuesday that dictated the course of the FTSE 100 during the Budget speech. The Dow Jones Industrial Average gave a turbulent performance overnight, with an early 30-point rise replaced by a 50-point fall and an eventual closing loss of 19 points.

a lacklustre showing by the gilts market, where some observers continued to take the view that further domestic interest rate rises are on the cards in the short term.

There was bleak news for the building materials arena, however, as Redland warned shareholders at its e.g.m. of flagging sales in continental Europe and the impact of the strength of sterling.



Indices and ratios table. Columns include Index Name, Current Value, Change, and Ratio. Rows include FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, FTSE All-Share yield, Best performing sectors, and Worst performing sectors.

Roche hint lifts S-Kline

By Peter John, Joel Kibazo and Lisa Wood

A flash of activity in the last 15 minutes of UK trading saw SmithKline Beecham shoot to the top of the Footsie with a new twist being given to old Roche shares.

Roche has always been seen as having Zeneca in its sights but yesterday's spin was that it had raised a line of credit up to SF500m in the US in order to make a play for either SmithKline or Astra of Sweden.

On one hand the Swiss giant is keen to make up for being knocked off its higher perch by the formation of Novartis, from two Swiss pharmaceutical companies, earlier this year. On the other, Roche does not like hostile bids and SmithKline said it was not aware of any interest.

before the close to end a net 29% higher at 806 1/2p. Roche fell SF140 to SF93.30. Motor components and specialist engineering group T&N cruised into pole position in the FTSE 250 as the market re-rated the stock following news that the company is to limit its potential liability to asbestos-related disease claims through an innovative insurance scheme.

After months of speculation, T&N confirmed it will attempt to cap its asbestos liabilities through a \$378m provision and \$500m extra insurance cover.

The shares soared in brisk trading, gaining more than 22 per cent as they jumped 32 to 176 1/2p. Volume was a hefty 11m by the close.

Mr Guy Hewitt at Charterhouse Tilney was among those cheered by the news and he upgraded his recommendation on the stock from "hold" to "buy", saying: "This deal finally reduces a substantial part of the asbestos worries." He set a 200p price target for the stock.

against the DMark was having its own effect on profits. Analysts said they were preparing to cut 1996 full year forecasts.

Whitbread slipped 8% to 746 1/2p after announcing it had bought the Brighton Reasons restaurant group for \$45m in cash with a further potential payment payable on the sale of Pizza Piazza.

One analyst said he believed it was a good deal by the group, which is strengthening its restaurant businesses, but there were some concerns in the market that Whitbread might have paid too much.

The reduced tax on spirits helped a number of Scotch whisky producers including Glenmorangie, which climbed 20 to 855p and Highland Distilleries which firmed 4 to 337 1/2p.

vocal anti-smoking advocate is to resign as US Food and Drug Administration commissioner once a successor is named.

BOC rose 8% to 900p after three brokers made positive comments about the stock. Following a meeting with senior executives of the company, dealers said, SBC Warburg, Kleinwort Benson and Merrill Lynch reiterated their positive stances on the company.

EMI extended its recent advance amid bid talk to close 12 higher at 1372 1/2p.

Standard Chartered improved 9% to 888p after the Anglo-Asian banking group announced a strategic relationship with Westpac Banking Corporation.

majority of Carlsberg-Tetley, Merrydown, which markets Two Dogs, another leading "alcoops" brand, weakened 5 to 93 1/2p.

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FUTURES AND OPTIONS

Table of futures and options prices for FTSE 100, FTSE 250, and FTSE 100 Index Options. Columns include contract name, price, change, and other metrics.

TRADING VOLUME

Table of trading volume for major stocks yesterday. Columns include stock name, volume, and change.

FT GOLD MINES INDEX

Table of FT Gold Mines Index showing price, change, and other metrics.

BANQUE NATIONALE DE PARIS

Board of Directors Meeting - 20 November 1996

On 20 November 1996 the Board of Directors of Banque Nationale de Paris held a meeting led by its Chairman, Michel Pébereau.

During the course of the meeting, the Board was informed of the conditions of the planned merger announced between UAP and AXA.

The Board agreed to tender the UAP shares held by the BNP Group.

The Chairman specified that BNP will no longer carry the equity method at 31 December 1996; it will then carry the investment at the level corresponding to expected medium-term values. The difference between the new carrying value and the earlier book value of the investment will be offset primarily by capital gains on disposals of asset items and by a write-back of allowances for unforeseen sectoral and other risks that had previously been made.

This operation will not affect the net income target for 1996, which is in line with earnings for the first half-year. This operation has no impact on the BNP Group's capital ratio.

On this occasion, the Board noted with satisfaction that BNP's offer to purchase a majority interest in the CIC Group was the only one to be accepted by the Commission de la Privatisation. This confirms that BNP's offer corresponded in all respects to the prerequisites, particularly concerning the need to preserve the identity of the CIC Group and of each of its regional banks. With regret, Board also took note of the decision to interrupt the procedure for privatizing CIC.



FTSE Actuaries Share Indices

Large table of FTSE Actuaries Share Indices. Columns include index name, current value, change, and other metrics. Rows include FTSE 100, FTSE 250, FTSE 350, and various industry sectors.

Hourly movements

Table of hourly movements for FTSE 100, FTSE 250, and FTSE 350.

FTSE 350 Industry baskets

Table of FTSE 350 Industry baskets showing performance across various sectors like Bldg & Constr, Pharmaceuticals, Water, etc.





Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including indices and individual stock prices for various countries like Germany, France, and the UK.

ASIA

Table of stock market data for Asia, including indices and individual stock prices for countries like Japan, Hong Kong, and Singapore.

AMERICA

Table of stock market data for America, including indices and individual stock prices for the US and Canada.

AFRICA

Table of stock market data for Africa, including indices and individual stock prices for South Africa and other regional markets.

INDICES

Table of major stock indices from various regions, showing current values and 52-week high/low ranges.

US INDICES

Table of US stock indices, including the Dow Jones Industrial Average and S&P 500, with historical performance data.

INDICES

Table of regional stock indices, including data for Europe, Asia, and Africa.

INDICES

Table of regional stock indices, including data for South America and other emerging markets.

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INDICES

Table of stock indices and futures data, including Open/Set/Price/Change/High/Low/Est. vol./Open Int.

INDICES

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Small print text at the bottom of the page providing additional information and disclaimers.

NEW YORK STOCK EXCHANGE PRICES

4 pm close November 27

Main table of stock prices with columns for stock symbols, prices, and volume. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Hewlett-Packard featuring the slogan 'Reach for it' and the text 'If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL.

Advertisement for Go featuring the 'Go' logo and the slogan 'Working with you'.

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

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Continuation of NASDAQ National Market stock prices from the previous page.

Dow slips ahead of Thanksgiving

US stocks extended Tuesday's losses at mid-session, as investors continued to take profits ahead of the Thanksgiving holiday...

and access: its shares were up 2% at \$354. TORONTO was mixed throughout the morning session...

AMSTERDAM, up almost 20 points in four sessions, peeled off the top with the strongest display of energy...

and former GM employee, Mr José Ignacio Lopez de Arriortua, and others accused of conspiracy to commit fraud and industrial espionage...

Against the trend, Ascom added SF56 to SF1,362 on a vague takeover rumour, dismissed as speculation by the telecoms company...

FTSE Actuaries Share Indices

Table with columns: Nov 27, Nov 28, Nov 29, Nov 30, Dec 1, Dec 2, Dec 3, Dec 4, Dec 5, Dec 6, Dec 7, Dec 8, Dec 9, Dec 10, Dec 11, Dec 12, Dec 13, Dec 14, Dec 15, Dec 16, Dec 17, Dec 18, Dec 19, Dec 20, Dec 21, Dec 22, Dec 23, Dec 24, Dec 25, Dec 26, Dec 27, Dec 28, Dec 29, Dec 30, Dec 31, 1996

EUROPE Leading bourses nudged lower as a combination of early Wall Street weakness and modest profit-taking sapped sentiment across Europe...

S African industrials press higher

Gold and industrial shares in Johannesburg continued to move in opposite directions as a soft bullion price clashed with a stronger day for the rand...

Among golds, Freegold shed R1 to R36 and Kloof lost 25 cents to R38.25.

cents to R19.10. Turnover, hit by a systems failure in the morning, was said to be well below average at R208m.

Bombay off 2.2% on oil product fears

Worries that a possible rise in petroleum product prices could strain relations among ruling United Front coalition members left BOMBAY 2.2 per cent lower...

while Nikon fell Y10 to Y1,420 and Minolta lost Y8 to Y721.60 to Y2,450.

HONG KONG overcame an early pullback to close at another all time high on futures-related activity...

gally. The B index dived 6.53 to 128.61. COLOMBO, more than 13 per cent ahead over the past two months, closed lower...

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns: Market, No. of stocks, Dollar terms, Local currency terms, % Change, % Change

Share prices continued on their downward path in tense official trading on the Dhaka stock exchange yesterday, writes Kasra Najfi.

high of 3,627 in mid-November on a wave of euphoric buying which, analysts agreed, was unjustified on fundamentals.

There was continuing polarisation between some leading international blue chips, which were heavily bought, and laggards such as construction stocks, which continued to retreat.

The Nikkei 225 average shed 72.97 to 21,345.26, after moving between 21,258.73 and 21,460.57. Volume rose from 389m shares to an estimated 400m as many investors took profits...

FTSE ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, Tuesday November 28 1996, Monday November 27 1996, Dollar Index

GALLIARD HOMES ANNOUNCE THE GRAND OPENING OF 40 LUXURY APARTMENTS CREATING THEIR FIRST EVER INVESTMENT OPPORTUNITY IN LONDON'S WEST END!

Cautious Ambition

Written and edited by William Cochrane, Michael Morgan and Jeffrey Brown

# Greece

The moderate Socialist leadership is moving steadily towards monetary union targets while remaining aware of the possible social consequences, reports Kerin Hope

## Cautious style, ambitious plans

Mr Costas Simitis, Greece's prime minister for the past 10 months, and his low-key but cheerful advisers from the academic world, have brought a welcome change of style. Their declared aim is to transform a modest economic recovery into sustained growth that would propel Greece into membership of the European monetary union by 2000 or 2001. The question is whether Mr Simitis is prepared to make the tough choices needed to give substance to this ambition.

For Mr Simitis, who took over as prime minister after the resignation of Andreas Papandreu on grounds of ill-health, the answer will determine Greece's future role in the European Union as well as his own survival in the premiership.

Decisions were postponed while the new prime minister consolidated his moderate faction's grip on the unruly Panhellenic Socialist Movement. This was achieved in June when delegates to a party congress voted him into the leadership in a cliff-hanger election held a few days after Mr Papandreu's death.

With the Socialist's victory in a snap general election in September, the remaining obstacles to launching reforms were removed. Not only did Mr Simitis's soundness on economic policy bring him the support of Greece's business class, but

their defection plunged the conservative New Democracy party into a crisis of leadership and political identity that may take months to resolve.

However, Mr Simitis's extraordinary run of political luck this year does not seem to have undermined his preference for moving cautiously. His defeated rivals, Mr Akis Tsochatzopoulos and Mr Getasimos Arsenis are still in the cabinet, together with other Socialists from a hardline faction which is still deeply suspicious of the rigorous policies required to meet the Maastricht convergence criteria.

To restrain the Socialist heros, Mr Simitis appointed trusted lieutenants as deputy ministers. But his managerial style of governing, which calls for more paperwork and considerably more discussion than in the days of the autocratic Mr Papandreu, is still taken as a sign of weakness by some cabinet members.

The business mood, though still confident, has been affected by the absence of radical proposals to curb the budget deficit and boost tax collection. A preview of the 1997 budget by Mr Yannis Papantoniou, the economy minister, made clear that once again efforts to reduce the deficit would be based on revenue increases rather than spending cuts.

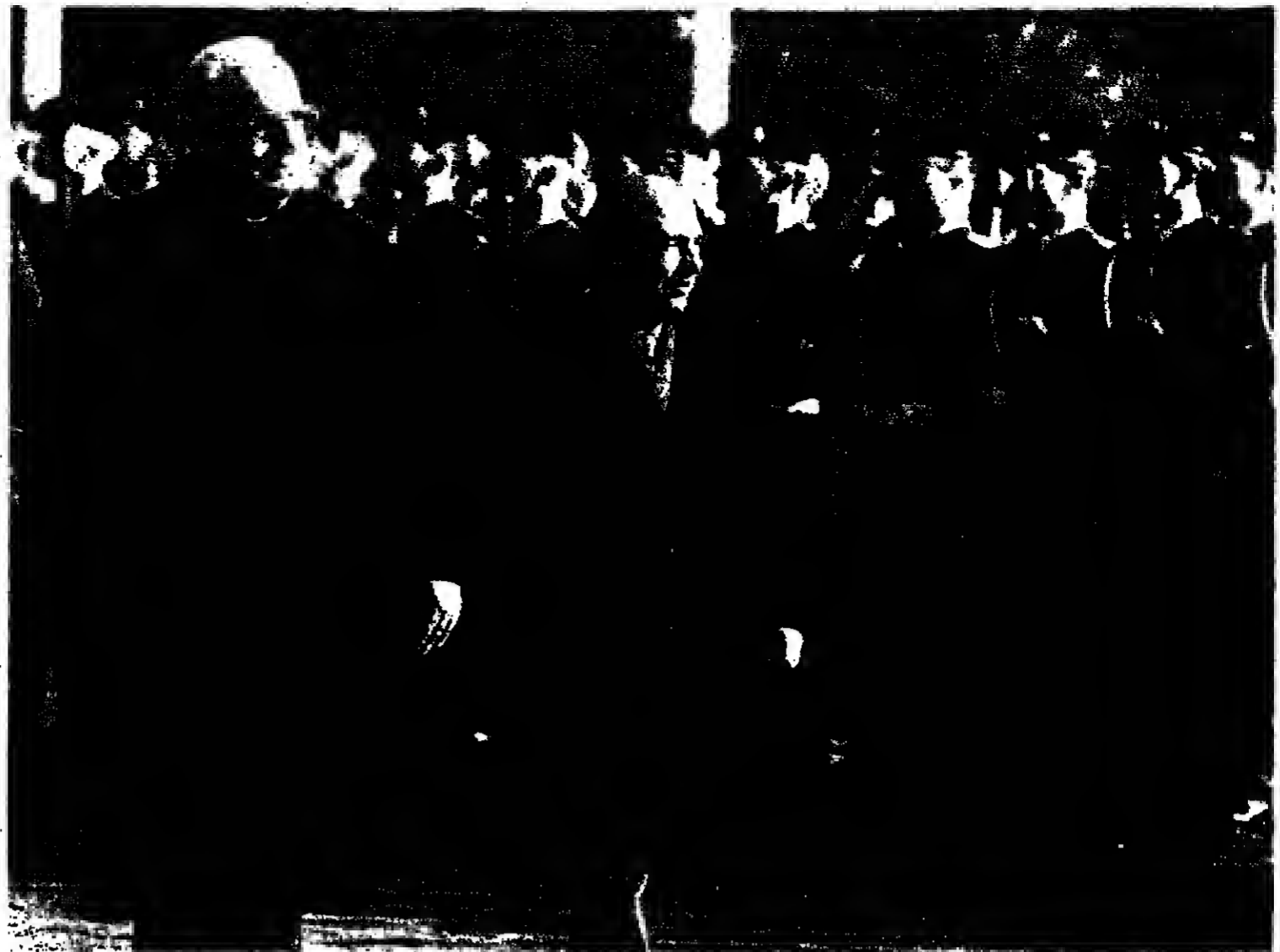
Another real wage rise is

increase would result from growth, which is forecast to reach about 2.6 per cent this year and rise above 3 per cent in 1997, thanks to increased inflows for infrastructure projects from the EU and strong private investment.

In spite of pre-election spending pressures, the deficit target of 7.6 per cent of GDP should be met. The 1997 target of 4.2 per cent is much more ambitious, but if achieved would put Greece in line for reaching the 3 per cent Maastricht target in 1998, only a year later than most of its Union partners.

Interest rates have fallen steadily, and the drachma has strengthened. Inflation is gradually moving down but at 8.3 per cent is still more than double the Union average. Even some government advisers accept that it will be hard to meet next year's inflation target of 4.5 per cent, given that wage policy is not likely to be tightened.

The Socialists want at all costs to avoid a repeat of the social disruption of the early 1990s, when New Democracy's stabilisation effort, based on real wage cuts, pension reform and a wide-ranging privatisation programme, collapsed amid a wave of strikes and demonstrations. Such an outcome could turn Greek public opinion decisively against monetary union.



Costas Simitis with German Chancellor Helmut Kohl: the relationship with the European Union dominates Greece's political and economic agenda

promised next year on top of real increases this year of around 11 per cent for many civil servants, who have benefited from the award of productivity bonuses. Some categories of pensions are to be increased, but the Socialists claim that the introduction of means testing next year will slow overall growth in pension outlays.

Structural reforms are to be introduced gradually, starting with legislation intended to shrink the overstuffed public sector: from next year, only one new employee will be hired for every five who leave. But other proposals such as spending caps for local government and state organisations, including hospitals, that are funded directly by the central government, will take time to have an impact

on the budget deficit. The powerful public sector trade unions have issued stern warnings to Socialist officials. Their leaders backed Mr Simitis during his rise to the premiership and exert a strong influence over the Socialist party machine. They have few qualms about overturning managers' attempts to trim the payroll or restrain wage increases.

Mr Simitis has his work cut out persuading the unions over Emu. Greece's unemployment rate, held down in the past by emigration and the growth of the public sector, is rising to northern European levels. Small family-owned companies are being forced out of business by stiffer competition and most productivity gains achieved by larger manufacturers have come

about as a result of shedding jobs. Unemployment is forecast to reach 10.2 per cent this year.

The prime minister's critics point out, too, that Greece lies on the EU periphery without a land border with any member state and that its two leading industries, shipping and tourism, can operate successfully outside trade blocs. Exports to the rest of the Union are increasing only marginally while those to east Europe and the Middle East, both traditional markets, have shown a steady rise.

Yet Greece is dependent on EU inflows in order to stimulate investment. Much previous EU aid was dissipated on small projects, diverted into consumption or pocketed by corrupt officials. But the current Ecu15bn aid

package focuses on a few large transport projects as well as providing funds for modernising industry and training, while controls on disbursement are tighter.

Pressure from Brussels also helps to modernise Greek institutions and business practices to the benefit of local as well as international companies. The prospect of imminent deregulation, not government policy, will force Greece's telecoms and power utilities to reform.

Whatever the problems of competing within a single currency area, Greece cannot afford to remain outside, say Mr Simitis's advisers. A diminished role in the Union would have an immediate political impact, most obviously in relations with its hostile neighbour Turkey.

While Greek companies are starting to invest in Turkey and trade is growing as Turkey's EU customs union takes effect, political relations are more precarious than ever.

Because of continuing tensions in the Aegean, the government has decided to spend an extra Dr4,000bn over the next four years to boost defence.

If fully implemented, the defence spending programme will add to the strain of Greece's effort to reach the Maastricht targets. For Mr Simitis and supporters of Greece's entry to Emu at the earliest possible date, that is a strong argument for reaching an accommodation with Turkey over the Aegean disputes which would allow the development of normal relations.

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■ **Economy:** by Kerin Hope

# Bold bid for Emu

Substantial progress has been made, but Maastricht targets are still distant

Three years of consistent policy-making under the governing Socialists have changed Greece's economic climate. While argument is heated over the pace and depth of structural reforms, doubts are no longer raised about Greece's long-term commitment to stabilisation and eventual membership of the single European currency.

Inflation is on a downward course, the public sector deficit is gradually shrinking and Greece's public debt, among the highest in the European Union, has at last been stabilised.

September's snap election, which from past experience could have derailed budget targets on both spending and revenues, appeared to cause no more than a blip on the finance ministry's charts. Moreover, the Greek business community's decision to support the Socialists at the polls has contributed to a more confident mood.

Greece has shared in the European recovery, maintaining steady if unspectacular economic growth. The economy ministry forecasts a 2.6 per cent increase in gross domestic product this year, rising to 3.3 per cent in 1997.

The Organisation for Economic Co-operation and Development is somewhat less optimistic, projecting GDP growth at 2.3 per cent and 2.5 per cent respectively. But it notes in a recent review of the Greek economy that "output growth of some 2.2-5 per cent yearly could be sustained - a pace that would be superior to the European average".

Yet despite the progress made, Greece is still far from meeting the Maastricht tar-

gets for monetary union. It has been definitely excluded from the first stage and must make a sustained effort in the next two years to ensure that it can join with the second wave of entrants.

Next year's targets of slashing the general budget deficit from 7.6 per cent to 4.2 per cent of GDP, and reducing inflation from 8 per cent to 4.5 per cent are the most ambitious to date. There is scepticism even among Socialists that they can be met, given that real wages increased sharply this year and are set to rise again in 1997.

Mr Nikos Christodoulakis, deputy finance minister, argues that improved growth in output will boost revenues. Additional budget income will be provided through new taxes on property, as well as the abolition of tax breaks for several hundred groups of professional and other workers, including judges, journalists and members of parliament.

Spending increases are to be held below the projected inflation rate, while a freeze on public sector hiring from January will launch a set of institutional reforms aimed at permanently curbing government expenditure. These are to include tighter budget controls on state-controlled health organisations and local government.

"It's important that economic convergence with the rest of the Union should be real rather than nominal," says Mr Christodoulakis. "It's also important that structural reform should be implemented gradually through a consensus approach with a minimum of social friction."

Growth is being fuelled by grants from EU structural funds for infrastructure modernisation. Although disbursement is moving more slowly than forecast, inflows should show a sizeable increase next year as several

large transport projects get under way under the supervision of international managers. The private sector is also benefiting from EU grants for modernising industry which have boosted the amounts of funding available under Greece's investment incentive programme. Private investment is projected to rise by 8.5 per cent in 1997 following an 8.3 per cent rise this year.

However, concern is growing that unless the Socialists overcome their reluctance to impose deep spending cuts or adopt a bold privatisation policy, Greece will be unable to reduce the budget deficit quickly enough to achieve EMU entry by 2001.

Mr Jason Stratos, chairman of the Federation of Greek Industries, called for faster reforms last week: "What's needed at this juncture is a front-loaded package of radical structural reforms that will give a clear message of determination and consistency."

Independent analysts point out that with more than 60 per cent of budget outlays being used to cover the public sector wage and pension bill, there is a pressing need to cut staffing levels in the civil service and transfer state corporations to the private sector.

But opposition from the militant public sector unions makes the Socialists timid about disposing of state enterprises. This year, privatisation has been limited to the flotation of 8 per cent of OTE, the state telecoms monopoly, on the Athens stock exchange and the sale of a handful of companies already under liquidation.

Next year's privatisation programme is also modest. It calls for the sale of the Bank of Crete, which is being returned to the private sector after almost a decade under central bank administration, and for another equity tranche in OTE.

■ **Infrastructure:** by Kerin Hope

# Long road to transparency

Private sector management is key to the success of large projects

After delays that in some cases have lasted almost 20 years, Greece has launched a series of large infrastructure projects made possible through grants from European Union structural funds and private financing packages.

Projects like the new Athens international airport, the Egnatia highway linking the Adriatic with Istanbul, and the Rion-Antirion bridge across the Corinth Gulf are aimed at attracting international investment and making Greece a crossroads for trade between the Black Sea and western Europe.

Infrastructure modernisation is also expected to boost tourism. The current EU funding package will provide contributions towards a dozen road, rail, harbour and airport projects in the government's Ecu12bn infrastructure improvement programme. Extra funds will come from the European Investment Bank, which is prepared to offer soft loans covering 40-50 per cent of a project's cost, commercial loan packages and contractors' equity contributions.

Putting together this mix of public and private finance has proved time-consuming and all the large projects are running one or two years behind schedule. Moreover, Greece's public works ministry has been slow to overcome the difficulties of organising large construction projects.

"Greek officials were accustomed to handling

turnkey projects within a narrow technical and legal framework and had no experience of dealing with equity finance or project lending," says Mr Antony Zlondas, chairman of Kouril Capital, the government's financial adviser for the Rion bridge project.

However, procedures have been speeded up in response to pressure from Brussels to modernise tendering procedures and appoint international project managers for EU-backed transport projects.

Work on the 53.5bn Egnatia highway across northern Greece is moving ahead under the supervision of project manager Brown & Root.

In an effort to avoid delays caused by political interference, EU-backed projects are being undertaken by new companies in which the Greek state holds a controlling interest but management remains in the hands of the private sector partner.

"Traditionally, all decisions related to projects - the route of a road or which companies should build it - would be made on political grounds," says a Greek banker. "Putting transparency into the process has been a struggle."

The Ecu2.2bn Athens airport project will be an important test of the private-public partnership. The Greek state has a 55 per cent stake in Athens International Airport, the company which will control the new airport at Spata, east of the capital. The remainder is held by an international consortium led by Hochtief, the German construction group, which is responsible for building the airport and will manage it for a 30-year period.

■ **Banking:** by Kerin Hope

# Ripe for restructuring

Reform of the sector is inevitable, but timing is still uncertain

Mr Theodore Karatzas, Greece's senior banker, claims with a smile that since taking over as governor of National Bank six months ago he has turned down every request to lend money on political criteria.

"This bank has to forget the past and take a realistic approach to its operations," he says. "This means addressing the problem of bad and doubtful loans, disposing of non-banking subsidiaries and competing more aggressively with the private banks."

National Bank dominates Greece's banking system, with a 40 per cent market share, equity stakes in dozens of local manufacturing companies and more than 500 branches which, in addition to banking activities, also handle salary and pension payments for public sector employees.

However, the bank carries a heavy burden of bad debt arising from a practice, common in the past to state-owned banks, of lending at the behest of politicians.

Operating costs are heavy at state banks too, because a

Greek banks' profits (Dr bn)

	1995	1994	% Change
National Bank	41.4	50.2	(17.5)
Commercial Bank	26.2	39.3	(33.5)
Ionian Bank	13.6	13.8	(2.1)
Bank of Macedonia-Thrace	3.4	2.9	18.9
Bank of Crete	2.3	1.5	50.2
Attica Bank	1.3	1.2	13.3

Source: KPMF Research

high percentage of employees are political appointees. At National Bank net income per employee is Dr12.9m, compared to Dr38.5m at Alpha Credit Bank, the largest private bank.

"National and the other state-owned banks are not really commercial banks but state agencies that also carry out banking activities," says Ms Claire Gouzouli of First Consulting, the UK banking consultancy.

The sluggish pace of reform at National and two smaller state banking groups, Commercial Bank and Ionian Bank, enables private Greek banks to increase their market share at the expense of state banks and allows foreign bank

branches to carve out profitable market niches.

Private sector analysts argue that the privatisation of one big state bank would give the sector a healthy shake-up and encourage reform at another dozen state-controlled banks. The Socialist government says it backs privatisation in the banking sector in principle, but is nevertheless moving with extreme caution.

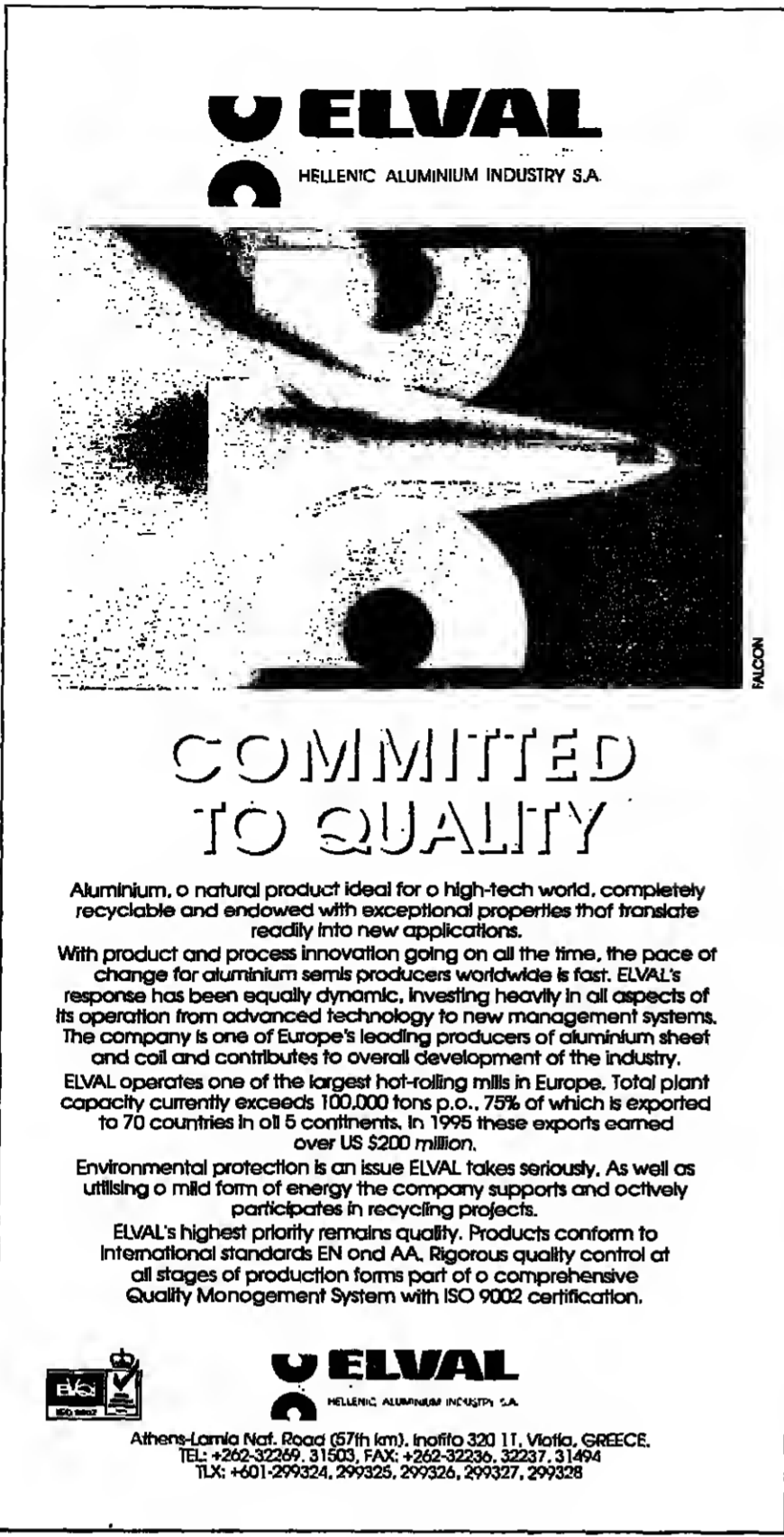
Commercial Bank is giving up control of Bank of Attica, a small commercial bank, by selling a share package to a Greek pension fund. Agricultural Bank plans to reprivatise Bank of Central Greece, another small commercial bank which was taken under the state umbrella when it was on the point of collapse.

The Bank of Crete, placed under central bank control after a \$200m embezzlement scandal was revealed in 1993, is also being reprivatised. It has been recapitalised and restructured and is being offered for sale with a minimum price-tag of Dr1bn.

"The disposals being planned are fig-leaves," says a private sector banker. "They won't address the real problem, that the banking system in its present form obstructs the efficient allocation of resources and acts as a drag on economic activity."

There is an uncomfortable awareness among Greek bankers that a restructuring is on the way, although the timing is still uncertain and may depend on Greece's prospects for participating in European monetary union. The assumption by the banks is that Greece will eventually join Emu, opening the way for tougher cross-border competition as the drachma's role declines, but that the government's deadline of 2001 is not likely to be met.

"The perception is that Greece is overbanked but underbranded and that we're going to see consolidation, perhaps accompanied by the arrival of more international players," says Mr Harris Stamatopoulos, governor of Ionian Bank.



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■ Greek-Turkish relations: by Bruce Clark

## No room for manoeuvre

Greece demands third-party arbitration, while Turkey insists on bilateral talks

Whatever else Mr Costas Simitis has achieved since becoming Greek Prime Minister, he has raised the international standing of a country whose image was badly in need of improvement.

"We have a moderate government in Greece now," enthuses Mr Karl Lamers, a senior German Christian Democrat who made no secret of his delight when Mr Simitis was re-elected in September.

But nearly a year after the softly spoken law professor took over, there is little sign that his moderation - and his belief in the possibility of a normal relationship with Turkey - will be enough to dispel the storm clouds over the Aegean.

Because those clouds look so ominous, the US and its European allies are devoting more man hours than usual to defusing the Greek-Turkish tension which presents the European Union with one of its toughest external problems and could blow apart the southern flank of Nato.

As the EU's relations with both Cyprus and Turkey are approaching a turning point, many observers believe that the Greek-Turkish problem is bound to get better or worse - and only the most determined optimist would lay bets on the former.

Last January's naval showdown in the south eastern Aegean, and the outbreak during the summer of serious intercommunal violence in Cyprus, continue to cast a long shadow over relations between Athens and Ankara.

This in turn has darkened the prospect for full implementation of a customs agreement between the EU and Turkey - which Greece grudgingly accepted in return for a promise of early negotiations to admit Cyprus as a full EU member.

The naval stand-off has added a new, frightening element into the web of Greek-Turkish disputes over airspace, territorial waters and seabed mineral rights which have rumbled on since the two countries came close to all-out war in 1974. In what Athens saw as a broad challenge to its Aegean, Turkey questioned the validity of the treaties and maps dating from the Italian and British occupations of the Dodecanese, which underpinned the Greek claim to

the islet of Imia.

Mrs Tansu Çiller, then prime minister and now foreign minister of Turkey, caused further alarm in Greece by suggesting there were over a thousand other islets in the Aegean whose unresolved status could lead to conflict.

This appeared to be a new twist in Turkey's longstanding threat to go to war if Athens exercises its right under the UN law of the sea to extend its territorial waters from 6 miles to 12, so as to embrace most of the Aegean.

Tension over the status of tiny islets - which many analysts view as a side-effect of the UN law of the sea's entry into force in 1994 - has highlighted a fundamental disagreement between Athens and Ankara over how disputes should be approached.

Turkey has demanded the broadest possible bilateral talks, while Athens, feeling it is on strong legal ground, prefers a step-by-step approach and third-party arbitration.

Greece fears that entering bilateral talks over matters which had not been contested before would give Ankara *carte blanche* to pick new fights.

Against this background, a proposal by the EU's Irish

presidency - aimed at unfreezing Greek-Turkish, and hence EU-Turkish relations - has been greeted in Athens with dismay because it emphasises bilateral talks.

Mr Theodoros Pangalos, the sharp tongued Greek foreign minister describes the Irish proposal as "very disappointing" because it implied full acceptance of Ankara's demands.

Mr Pangalos said the Greeks could consider talks with Turkey about other issues if Turkey either withdrew its claim to Imia and other small islands or else presented its demands to the International Court of Justice in the Hague.

"Let them specify their territorial claims, present them to the Hague - once they do so, we can open discussions about everything," said the minister in a view regarded by some Greek politicians as too soft.

Turkey's position is almost the opposite of Mr Pangalos: it does not rule out an eventual recourse to the Hague about a broad range of issues, but it insists on substantial bilateral talks first.

Diplomats say any hopes of these procedural differences are clouded by the internal instability of Turkey and the absence of any room for manoeuvre by Mr Simitis, who is flanked by



Clashes in Cyprus last summer put further strain on relations

ministers (including Mr Pangalos) who take a harder line than himself. The same factors prompt many analysts to feel pessimistic about Cyprus, despite the intensive efforts of Britain's special envoy Sir David Hannay and the imminent prospect of a major US initiative. A plan exists for top level talks between the island's Greek and Turkish-Cypriots next year, in the hope of reaching a settlement before Cyprus joins the EU.

But the bloody clashes of last summer, including the deaths of two Greek-Cypriot demonstrators which were recorded by television cameras in gory detail, have convinced many observers that there are forces on the island who are radically opposed to compromise.

■ Politics: by Bruce Clark

## Shades of grey

The parties are more difficult to distinguish, but discontent is still in the air

There can be few other countries whose recent political life has been marked by such extremes of blazing idealism and cynicism.

All five of the parties represented in the Greek parliament still include prominent figures who suffered jail or exile during the military regime which collapsed 22 years ago.

But memories of that period, and the left-right passions which gripped the country after the 1946-49 civil war, are fading, leaving many Greeks disillusioned with politics and sceptical about politicians.

One symptom of waning ideological fervour is the fact that the main parties - the ruling Panhellenic Socialist Movement or Pasok, and New Democracy, its conservative rival - have become hard to distinguish.

As the behemoths of political life, which evolved during the 1980s into vast patronage machines, merge into a single shade of grey, their grip over every public institution - from football teams to student unions - is weakening too.

For the left, the intense thirst for revenge (and a slice of patronage) which attended Pasok's first electoral victory 16 years ago has largely been slaked; and for the right, the hoggymen of communism has gone.

As prime minister since January, and president of Pasok since a stormy Congress in June - when he fought off a strong challenge from populist rivals - Mr Costas Simitis has already moved the party from the left to the moderate centre.

The Socialist's electoral base has shifted accordingly. Prosperous Athenians, including bankers and stockbrokers, were among the 41.5 per cent of voters who cast their ballots last September for a party that until only a few years ago was trumpeting radical Marxism.

For Pasok, this translated into a reduced, but still comfortable 162-seat majority in a 300-member Parliament, thanks to an electoral system that favours the top party. But Mr Simitis' blunt calls for belt-tightening, and his bold pledge to avoid bloating the public sector any further, has cost votes on the left.

Three small radical groups made a strong showing in the September poll. The doggedly hard-line Communist Party gained four parliamentary seats for a total of 11; the Left Coalition, a movement with intellectual and Eurocommunist roots returned to Parliament with 10 seats; and nine more went to the new Democratic Social Movement, led by Pasok's former finance minister Mr Dimitris Tsivolos.

"Pasok has transformed from a progressive party to a conservative party which no longer serves the interests of ordinary Greek citizens," declares Mr Tsivolos, voicing the disillusionment of grassroots voters who loved the fiery rhetoric and lavish state handouts of Pasok's early years.

Mr Nikos Konstantopoulos, a similarly eloquent lawyer who heads the Left Coalition, says the prestige of the big parties has fallen because of people's belief that "non-institutional centres of power" are secretly pulling the strings.

As any politically-conscious Greek will tell you, at least one such "centre" is the network of businessmen who dominate public procurement, cultural life and the media.

Other leftist politicians - including Mr Akis Tsohatzopoulos, the defence minister who lost out in last June's leadership contest - seem to be challenging Mr Simitis' moderate line from within the ranks of Pasok.

A recent hardening in the foreign policy pronouncements by Pasok strongmen - including Mr Theodoros Pangalos, the foreign minister and Mr Gerasimos Arsenis, who recently switched portfolios from defence to education - has come as a reminder that Mr Simitis'

personal authority has limits.

But whatever challenges confront the prime minister they do not include a credible challenge from the right.

As many of its own supporters freely acknowledge, New Democracy has yet to restore internal unity or ideological coherence since its electoral defeat last September.

A leadership ballot in October gave a narrow victory to the incumbent Mr Miltiadis Evert, a former mayor of Athens who has cultivated a tub-thumping style of oratory and criticised Mr Simitis for being too soft with Turkey.

But a party congress next spring is widely expected to bring a rerun of last October's contest: Mr Evert versus Mr George Souflias, a former education minister whose ideology is hard to distinguish from that of his boss.

New Democracy's reluctance to break with the big-government lobby and the public sector unions is a source of frustration to a small band of free-market liberals, such as Mr Andreas Andrianopoulos, who recently left the party.

The reluctance of the big parties to court controversy, and the public's diminishing appetite for noisy slogans, would seem - on the face of things - to portend the onset of a more low-key brand of politics in Greece, more like northern Europe.

But nobody is counting on this. As Greece's public-sector employees and small businessmen - long cushioned by the policies of major parties - feel the chilly winds of European competition, a groundswell of discontent could build up which no party (with the possible exception of Mr Tsivolos) can properly articulate.

"There are pent-up frustrations which have not yet been manifested," says political science professor Nikiforos Diamandouros. He says Greece's real divide is not between left and right but between winners and losers from modernisation. The latter, he warns, may well outnumber the former.

PROFILE

## International call

Expansion across the Balkans is the telecoms firm's favoured strategy

Greece has become too small a market for Intracom. The Athens-based telecoms equipment supplier, which last year installed a new communications system for the Kremlin, has ambitions to become a telecoms operator across the Balkans. From modest beginnings

in the 1970s as an equipment importer for OTE, the Greek state telecoms monopoly, Intracom has grown into a specialised electronics manufacturer. It makes digital switching systems in co-operation with Ericsson of Sweden, which holds a 14 per cent equity stake.

Intracom also produces cordphones as well as pulse code modulator (PCM) transmission systems. OTE is still Intracom's main customer through a Dr650bn investment

programme aimed at digitalising Greece's entire fixed-wire network by the end of the century. Intracom and Siemens Hellas, the local subsidiary of the German electronics group, between them supply OTE with almost all the equipment needed to upgrade the network.

However, the company's close relationship with OTE and some activities in the Balkans have sparked controversy. Intracom and Siemens Hellas were accused of bribing OTE

officials in order to secure a Dr40bn contract for installing digital lines.

Intracom's joint venture with the Bulgarian PTT, Bulfon, has come under attack on grounds that it may have an unfair edge in bidding for a mobile telephony licence.

Mr Costas Tsoukalidis, Intracom's general manager, brushes aside charges of unfair practices. "It's not easy for a smaller telecoms company to win recognition as an international player," he says. "Your competitors are much more inclined to declare war on you."

Intracom is nonetheless

trying to reduce its dependence on OTE and diversify into other areas. It has joined a team led by Hughes of the US to manufacture an advanced version of NATO's Sea Sparrow missile and has other projects in the pipeline with Northrop Grumman of the US and Thomson-CSF of France.

Intracom last year increased exports by 70 per cent to Dr1.5bn, 27 per cent of sales. This year exports are projected to reach Dr14bn.

Kerin Hope

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4 GREECE

### Sailing into profit

Attica Enterprises, a newcomer to Mediterranean passenger shipping, has invested heavily to demonstrate that Greek ferries need not be elderly, uncomfortable and slow. In late 1995, the company ordered two new fast ferries from Germany at a total cost of \$120m in order to operate a daily service between Greece and Italy. The ferries started running in May and July 1996. Less than 18 months later,

Attica's pair of identical luxury ferries had captured a 45 per cent share of tourist and truck traffic between Patras in western Greece and the Italian port of Ancona, the most popular route across the Ionian Sea.

The SuperFast I and SuperFast II have the advantage of being specifically designed for the Ionian crossing, while almost all their 30-odd competitors are slower secondhand vessels which are also

operated in the Aegean Islands. "We focused on the Ionian sea bridge because it became the main transport link between Greece and the European Union after the break-up of Yugoslavia," says Mr Feriades Panagopoulos, Attica's chairman. "We don't believe this will change, even after peace in Bosnia."

It takes the SuperFast ferries 20 hours to cover the 500-mile between Patras and Ancona, compared to 30 hours for the average passenger ship. The speed is important to Greek exporters of fresh fruit and vegetables or of

textiles for clothing manufacturers. It also gives tourists an extra day's holiday. Mr Panagopoulos drew on his background in the cruise industry in setting up the SuperFast operation. After selling his cruise company, Royal Cruise Lines, he acquired control of Attica, a holding company listed on the Athens stock exchange, as a vehicle for entering the ferry market.

Attica showed net profits of Dr3.7m on sales of Dr10.9m for the first nine months of 1996. The SuperFast ferries carried almost

175,000 passengers during that period, as well as 82,000 trucks and 28,000 cars and camper vans, equivalent to about 12 per cent of overall sea traffic between Greece and Italy.

To expand its market share on the Greece-Italy route, Attica has placed a \$200m order with the Kvaerner Masa Shipyards in Finland for a second pair of fast ferries. They are due to start operating in 1998 on another route across the Ionian.



Kerin Hope

SuperFast ferries have cut 10 hours from the Greece-Italy crossing



**Government and constitution**

- Head of state: President Costas Karamanlis
- Head of government: Prime Minister Kostas Karamanlis
- Ruling party: Panhellenic Socialist Movement (PASOK)
- National legislators: Unimemberial Vouli (parliament) of 300 members directly elected by a four-year term, although early dissolution is possible. President, without executive powers, elected by parliament for a five-year term.
- Main political parties: Panhellenic Socialist Movement (PASOK); New Democracy (ND); Greek Communist Party (GK); Coalition of Left and Progressive Forces (SYRIZA); Democratic Social Movement (DIP)
- Elections: Last election: September 22 1996; Next election due by October 2000

**Economic summary**

	1996 (t)	1997 (t)
Total GDP (tr billion)	10,887	10,816
Real GDP growth (annual % change)	1.8	2.4
GDP per head (\$)	11,411	11,857
Inflation (annual av. % change in CPI)	8.4	6.8
Agricultural output (annual % change)	1.8	1.9
Industrial output (annual % change)	1.9	2.2
Unemployment rate (% of workforce)	9.8	10.0
Money supply M2 (annual % change)	8.8	8.7
Public sector borrowing requirement (% of GDP)	-8.0	-6.5
International reserves (\$ million)	14,800	13,400
Current account balance (\$ million)	-6,208	-6,558
Merchandise exports (\$ million)	8,100	8,673
Merchandise imports (\$ million)	-21,878	-24,158
Merchandise trade balance (\$ million)	-18,878	-17,485

(t) Forecast

Tourism: by Kerin Hope

## Sun, sand and services

### Popularity means smaller islands are having to install new infrastructure

Tourism has not only rescued the Aegean Islands from poverty and the threat of depopulation but has transformed them into valuable assets.

While the number of tourists visiting Greece fell by 5.2 per cent to 10.7m last year, the Aegean Islands saw an increase of about 7 per cent to an estimated 3.8m.

Greek tour operators are forecasting another drop in arrivals this year, but many Aegean hoteliers have reported an even better season.

It is not just islands such as Mykonos and Santorini, which have an international reputation for dramatic scenery and boisterous nightlife and together attract 1m visitors yearly, that have benefited from steadily improving air and sea transport links.

Smaller islands in the archipelago, like the once-neglected Koufonisia group, are increasingly sought out by tourists seeking uncrowded beaches and quiet tavernas.

"For more than 20 years there was a heavy flow of emigrants from the islands to Athens," says Ms Elisabeth Papazoi, minister for the Aegean. "But the trend towards depopulation has been reversed. Young people

are staying to work in the tourism industry and the emigrants are investing in improving their properties on the islands."

Ms Papazoi is responsible for 48 islands with a year-round population large enough to elect a local council, "another 10 where a few sheep or goat-herding families live and about 3,000 or so uninhabited rocks of different sizes". Their total population is 450,000, but this figure quadruples during the four-month tourist season.

Regardless of size or scenery, the most popular islands are those within four or five hours' sailing time from Athens or with airports

large enough to take charter flights from northern Europe.

Many small islands still look desolate, with hillside terraces where cultivation was abandoned, overgrown, crumbling floors and deserted villages. However, land prices have soared even in remote areas and Aegean builders and renovators are busy enough to employ immigrant workers from east Europe.

The government's priority until recently was to expand airport and harbour facilities, provide basic health care and ensure that all 48 larger islands had enough

teachers to keep a high school open.

Electricity supplies are becoming more reliable as the islands are gradually linked to the mainland grid through a network of under-sea cables. Telecommunications compare with western Europe as the Aegean islands were given precedence in Greece's digitalisation programme.

While the infrastructure improvements have made it possible to cater for more tourists, the increasing pressure of numbers puts a severe strain on water supplies and often primitive facilities for sewage and rubbish disposal.

Mr Miltiades Sarris, mayor of Simi, a small island where tourists pay high prices to stay in renovated mansions built by 19th century ship-owners, says: "Even in winter most of our water is shipped in by tanker and stored in cisterns that are too close to peoples' cesspits. To maintain the high quality of services that we've built up, we need central government help to explore for new wells and build rainwater catchments."

The government plans to install new cistern and catchment systems and build a series of small dams on a model developed in Cyprus, an island that gets even less rainfall than the Aegean. Over the next five years biological treatment plants for sewage and new rubbish disposal units will be built on all the larger islands at a cost of more than Dr200bn.

The Aegean will remain primarily a sun-and-sea tourist destination, but Ms Papazoi says efforts are being made to extend the tourist season by putting the archipelago on the international cultural and environmental map. "Information about the Aegean, whether it is flowers and birds, antiquities and monuments or details about hotels and ferry schedules, is fragmented and incomplete," she says. "We plan to catalogue all the historic sites, carry out environmental surveys of large and small islands and set up an English-language database on the region."



Papazoi: smaller islands are increasingly popular

Dean Murray



# HELLENIC TELECOMMUNICATIONS ORGANISATION S.A.

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The Hellenic Telecommunications Organisation (OTE) S.A. is poised to play an active role in Europe. After modernising management and introducing new technologies, OTE is ready to enter new markets outside Greece's borders and thus contribute to the country's economic progress.

OTE successfully pioneered a partial privatisation earlier this year and its example is to be followed by other major public utilities in Greece.

Following the announcement of OTE's financial results for the first half of 1996, Professor Dimitrios Papoulias, chairman of the board, underlined the company's favourable prospects. He said: "During the first six months, all financial and economic indicators have shown a marked improvement over the same period last year."

"There was a significant increase in OTE's own capital as a result of the share capital increase following the company's partial flotation on the Athens Stock Exchange. OTE's liquidity factor during this period was 143 per cent compared to 76 per cent for the same period in 1995."

"OTE's positive progress is demonstrated by the fact that pre-tax profits for the first half of 1996 amounted to Dr112.6bn, marking an increase of 34 per cent over 1995. After-tax profits amounted to Dr64.6bn, an increase of 37 per cent over 1995."

These positive indicators are the result of OTE's more outward-looking and business-oriented strategy which has set new targets based solely on entrepreneurial criteria. This strategy has already brought the introduction of new services and has improved customer satisfaction.



OTE's Chairman, Professor Dimitrios Papoulias

Over the past three years, OTE has increased its presentation rate to 49.5 telephones for every 100 residents of Greece - one of the highest in Europe. It covered its expansion targets by 114 per cent, installing 341,000 new lines against a planned 300,000. It has made rapid progress in digitalising the network, laying more fibre-optic cable and increasing participation in satellite communications. The quality of service has been significantly improved, with failed connections being reduced to 2.2 per cent of total calls.

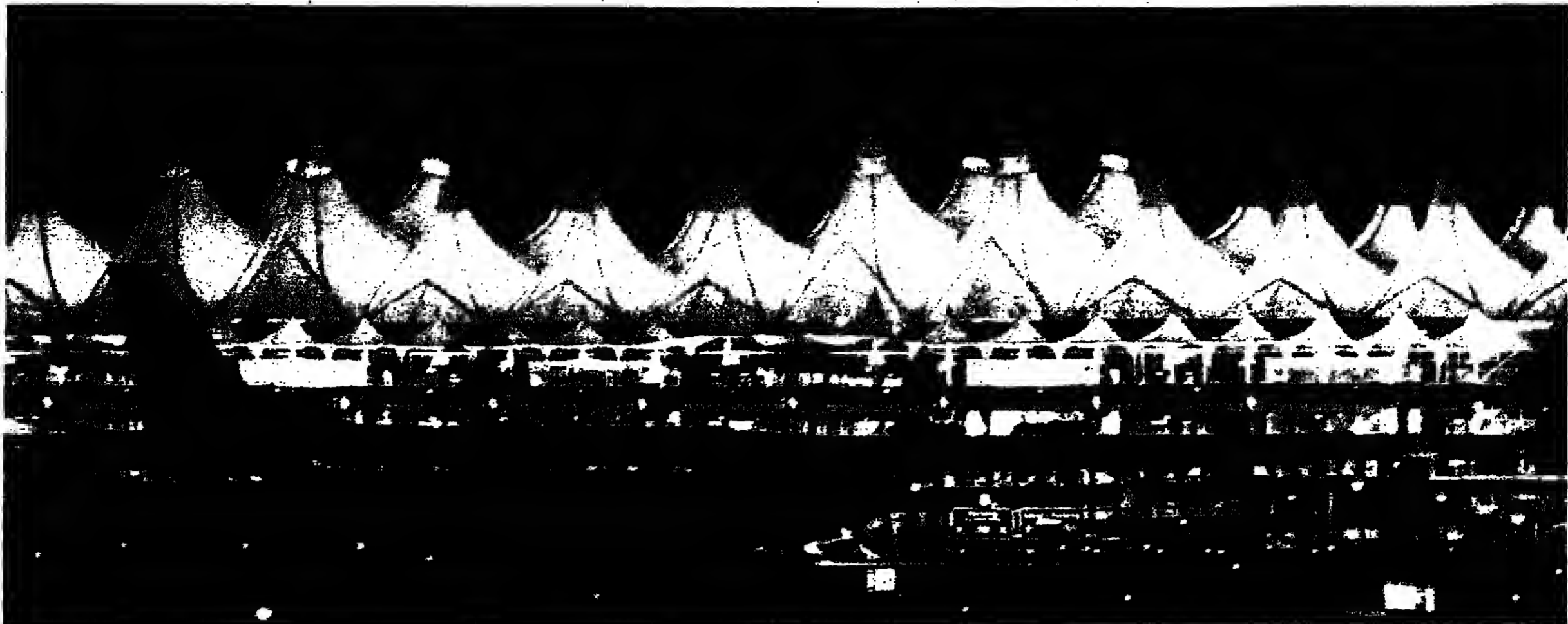
The provision of new value-added and network services, together with the development of OTE's human resources through advanced training programmes, has enabled company staff to keep pace with changes taking place in an increasingly competitive environment.

OTE cooperates internationally with many of Greece's neighbours. It has signed agreements with Georgia, Armenia, Lithuania, Ukraine, Albania, Kuwait, Bulgaria and other countries in the Balkans, the Black Sea area and the Middle East.

To improve flexibility in its business activities, OTE has set up several subsidiary companies. The most important are: OTE-NET, which will very soon offer pilot services to the Internet; OTE-Mobile Telephony which plans to launch its own network in 1997; OTE-Leasing and OTE-Currency Exchange, both of which provide financial services; and Hellascom International which promotes international telecoms projects in association with private Greek companies.

These subsidiaries give the company a framework for operating inside and outside Greece so that by the year 2000, OTE will control the necessary market share to ensure its future as an international telecommunications operator.





# Airports are poised and ready for take-off

Privatisation and competition have provided a special opening for the expansion of retailing and the development of centres for regional travel and communications, writes Michael Skapinker

Sell airlines, buy airports. This was the advice given to investors at a conference last month by Mr Rigas Doganis, professor of air transport at the UK's Cranfield University.

Airlines struggle to make money even when business is booming and their seats are full. Most of the world's airports, on the other hand, have barely begun to exploit their full commercial potential.

Some airport groups, however, realise that strong potential exists and are lining up to buy airports in Europe and in the rest of the world.

Prof Doganis told a conference organised by Airports Council International in Switzerland last month: "In 10 to 15 years we may well see five or six very large European airport companies, with each owning 10 or more airports in several countries."

With governments preparing to privatise airports or bring in outside management in Australia, the US and South Africa, this process of consolidation will be extended further than Europe.

What do airports have going for them? First, there are too few of them. The number of people flying worldwide is expected to increase from 1bn today to 2bn or even more over the next 20 years. In most other industries, this expected doubling in business would lead providers to build new facilities to meet the increase in demand. Many airport groups and governments would like to do the same. Life in the airport business, however, is not that easy.

Airports create noise, congestion and pollution. Any proposal to build a new airport, terminal or runway is guaranteed to provoke furious opposition from local residents and environmentalists.

Airport plans have to be defended at public inquiries

in many countries, a time-consuming process. In the UK, BAA, which owns London's Heathrow, says it expects the public inquiry into its plan to build a fifth terminal at the airport to last two-and-a-half years.

This means that existing airports will have to accommodate more and more peo-

ple sold in the UK. BAA has begun to take its retailing skills abroad.

It is also responsible for the retail operations at Pittsburgh airport in the US and for all operations, including retail, at Indianapolis airport.

The idea of airports as places of entertainment is

competitors, even in advanced economies, such as the US and Canada. But their strategy is likely to spread elsewhere, even to smaller airports in regional centres.

As governments privatise airports, the larger and more successful groups will increasingly take over their operations, forming bigger airport companies. Prof Doganis believes that regional airports, seeking to increase their share of passengers, will seek alliances with larger groups.

Prof Doganis says: "On the financial side, alliances may have two possible advantages. As part of a larger grouping, individual airports may find it easier to raise money in the commercial money markets, hopefully at lower interest rates than would otherwise be the case. If privatisation is the aim, then again a smaller regional airport may be easier to privatise if it is part of a group which includes one or more larger airports. One could even imagine a situation where regional airports act as franchisees of large well branded and successful airports. Schiphol or BAA might franchise airports in which they have no shareholding to operate under their brand for a certain fee.

"In return, they would help the franchisee with improving its facilities and service standards. A branded regional airport would become more attractive to potential airline customers while its ownership remains unchanged."

While the increase in passengers presents airports with an attractive market for their shops, restaurants and entertainment facilities, they cannot afford to ignore the discomfort caused by a parallel increase in overcrowding.

At airports such as Heathrow, Schiphol and Changi, many of the passengers are in transit, using the airport to change flights. If they believe one airport is overcrowded and uncomfortable, they can use another. This is not a problem for Changi, which operates at well below its capacity and is planning a third terminal. It is a seri-

ous problem for Heathrow, however, which is severely congested.

Sir John Egan, chief executive of BAA, believes airports will have to improve their customers' comfort in several ways, beginning with the check-in process, currently one of the most time-consuming and anxiety-provoking activities at any airport.

Sir John says: "Check-in is a horrible process for most people. I think we'll see it disappearing over time."

He says BAA's customer research shows that queuing at check-in counters is one of the most difficult aspects of flying for many passengers. They worry about whether they will get on their flight and whether they will get the seat they want.

Sir John believes help is at hand. The trend towards ticketless travel will con-

tinue, he says. Instead of handing over a ticket, passengers will present a credit card when they arrive at the airport. Many will, in fact, check in before they reach the airport. Check-in at hotels, at airport car parks and at railway stations will become more common, he says.

He says that the security obstacles can be overcome. But many industry observers believe that airports will remain targets for terrorism. Staff checking in luggage away from the airport will have to have the means to ensure that the process does not imperil the safety of passengers.

Many airports are formulating their strategies to take account of another development: that airports are becoming the centre of transport hubs, connecting, in particular, with railway

systems. Mr Richard Branson, chairman of Virgin Atlantic, the independent UK carrier, is one airline executive who is integrating his activities with new railway developments. He is part of a consortium running the Channel tunnel trains and is planning to develop a new railway service between Heathrow and the City of London.

In continental Europe, Charles de Gaulle airport in Paris sees itself as being at the centre of a vast communications network, with the airport connected to the TGV high speed train service. Schiphol calls itself a "mainport" rather than an airport, with rail connections bringing passengers in to catch their flights. Those airports which are not connected to fast rail connections could find themselves losing passengers.

## IN THIS SURVEY

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● Australian privatisation; O'Hare; Atlanta Page 4

● Heathrow; Schiphol; retailing Page 5

● Hong Kong; Kansai; Changi Page 6

Picture: Denver Airport



Kai Tak, Hong Kong: a second airport is on the way

ple. Yet, while this creates discomfort for those who fly and delays for airlines, for the airports the increasing number of passengers presents endless commercial possibilities.

The key for airports is to see airline passengers as more than holidaymakers or business travellers; they are also shoppers, diners, gamblers, drinkers and even golfers.

Airports such as Heathrow and Gatwick in London and Schiphol in Amsterdam are already vast shopping emporia. BAA's seven UK airports sell over 20 per cent of all

exemplified by Schiphol and Changi airport in Singapore. Schiphol has a casino and a virtual reality golf range. The golf range allows passengers to choose one of the world's famous courses. They then play it by hitting the ball against a picture of the course on a screen. The ball hits the screen and then appears to sail through it as if they were playing the course itself. Changi has a karaoke bar and a swimming pool and jacuzzi overlooking the runway.

These airports are more sophisticated in their approach than many of their

## ADVERTORIAL

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On the tourism front, K.L. International Airport Sepang's success as a gateway to Asia will be a big boost to travel to the country.

**K.L. INTERNATIONAL AIRPORT SEPANG - KEY FEATURES**  
 Airport reserve area: 100 square kilometres Runways (first phase): Two, 4000m x 60m with Category II landing aids; to be expanded to four runways Runway separation: 2555m Threshold stagger: 2985m Taxiway width: 30m Handling capacity: Maximum capacity 100mpps (in 100 years) - 25mpps on opening, 35mpps by 2008, 45mpps by 2012 and 60mpps by 2020 Peak-hour passengers (two-way): 7,130 International and domestic passengers Total floor area: Main terminal building - 241,000 sq m Concourse pier - 85,000 sq m Satellite building 143,404 sq m Baggage handling - Fully automatic baggage handling system equipped with high-speed conveyor Track transit system: Automated AEG CX-100 tracked people-mover shuttle system linking terminal and satellite Aircraft stands: 83 in total - 56 contact stands and 27 remote stands Passenger service counters: 69 Immigration counters, 61 immigration counters, 16 transfer counters, 26 Customs counters and six check-in islands housing 218 counters Road access: Primary access from a short spur off the north-south Central Link Expressway Rail access: New high-speed rail link running directly between the airport terminal building and a new City Air Terminal at Petaling Jaya in central Kuala Lumpur; intermediate stop at proposed new Government Administrative Centre at Putra Jaya; Travelling time from Kuala Lumpur: 35 - 45 minutes by highway; 30 minutes by rail. Estimated opening day cost: US\$3.8 billion.

For further information, visit our Internet website (URL: <http://www.jaring.my/airport>) or contact the Managing Director at: Malaysia Airports Berhad, Wisma Binzang, Lot 13-A Jalan 225, 46100 Petaling Jaya Selangor Darul Ehsan, Malaysia. Tel: +603 755-5555 Fax: +603 755-2379/755-2020 Telex: MAB MA 37255. E-mail: [airport@po.jaring.my](mailto:airport@po.jaring.my)



II WORLD AIRPORTS

Security: by John Westbrooke

# Still in the shadow of Lockerbie

As measures become tougher, the more passengers tend to grumble

When Pan Am flight 103 was brought down by a bomb over the Scottish town of Lockerbie in December 1988, killing 270 people, it concentrated the minds of air transport authorities everywhere on the question of security. In the years since then, travellers will have noticed that much has changed - but much more has still to be done.

This year, an Israeli reporter succeeded in smuggling a dummy bomb on to an El Al flight in Tel Aviv - among the world's most safety-conscious airlines and airports. Italy's interior ministry discovered that X-ray machines at Milan's airports were unable to detect weapons in hand baggage. A British TV journalist breached security at Manchester airport. And those are just examples from technologically advanced western countries.

Nonetheless, Britain has led the way in making the skies safer. About half of Britain's 33 international airports have state-of-the-art CTX 5000 baggage screening machines, more than the rest of the world put together, and the Department of Transport, which sets security standards,

hopes all will soon install them.

The department began to require baggage reconciliation - linking all luggage to passengers, with thorough searches of unaccompanied bags - in 1994.

It has introduced a new cargo regime of authorised handling agents; and it is shortly to take over the hiring of security staff, with rigorous checks against police and security records.

Responsibility for security is shared with police (the Metropolitan Police, for instance, provide the armed guards at London Heathrow's airlines, which screen hold baggage; and airports, which cover cabin baggage. BAA, the British Airports Authority, provides the equipment at the seven big airports it runs, generally choosing between the sophisticated but slow CTX 5000s, which can spot plastic explosives, and the quicker Vivid systems, which look for weapons in bags as they roll past.

BAA says all transfer baggage (the source of the Lockerbie bomb) is now screened, as is all baggage to "high-risk" destinations such as the Middle East and most of the rest, too. Soon, all will be.

Regional airports also have a part to play. As Mr Bill Aitkenhead, chief executive of Cardiff International Airport, says: "We're very conscious that anyone intent on doing something illegal

may try to use smaller airports, so we're doubly vigilant."

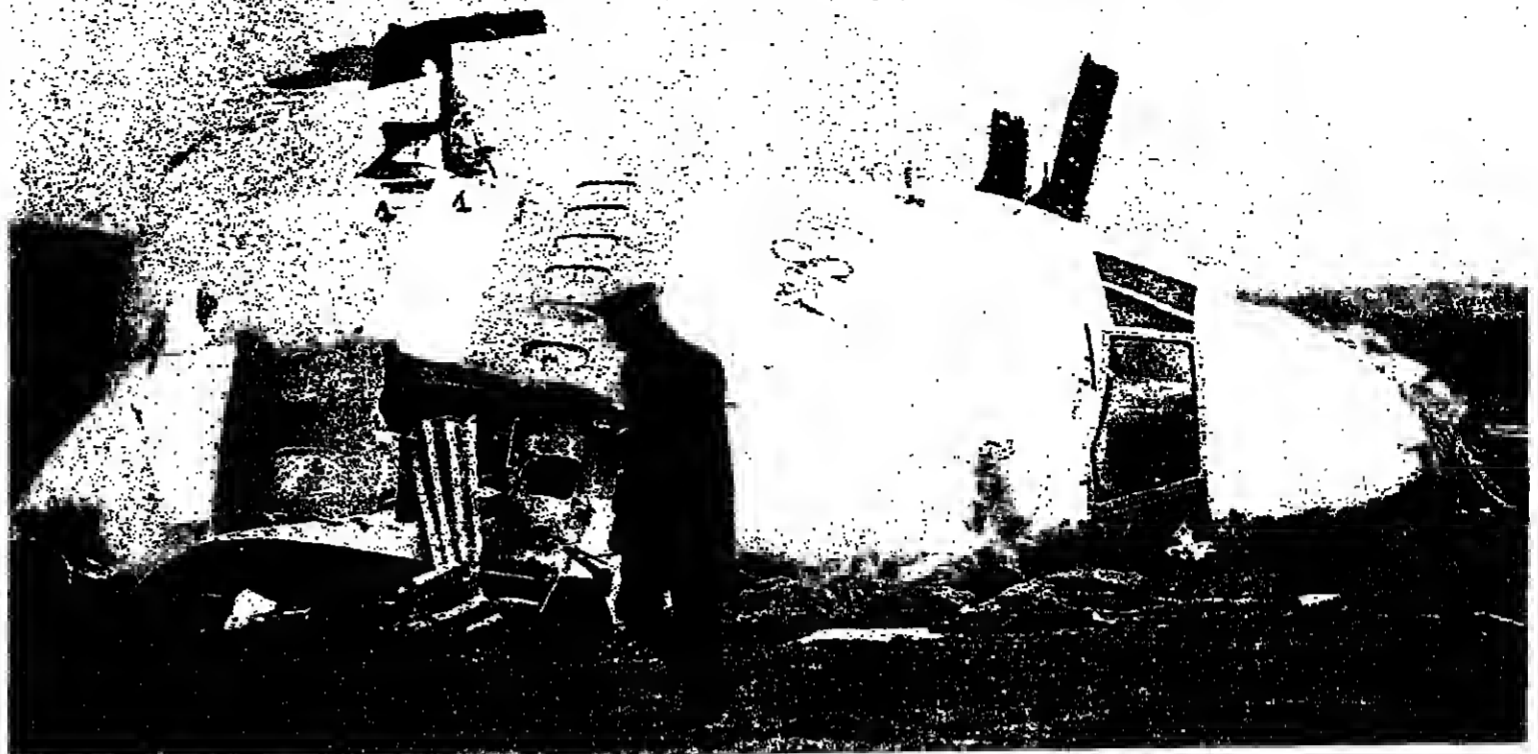
Regional airports are extremely conscious of the role they play in national security. Cardiff staff work in alliance with customs and immigration staff to scrutinise both inbound and outbound flights.

Ironically, although most security hardware since Lockerbie has been developed by US manufacturers, the US itself has dragged its heels on requiring its use and airlines, often strapped for cash, have not rushed to introduce it.

After the unexplained downing of TWA flight 800 off Long Island in July, with the deaths of 230 people, it emerged that American airport security was dismal. Federal agents on monitoring duty had frequently evaded security checks, beating the system in 15 out of 20 airports. In 1993, one even got into an aircraft's cockpit, leaving a note there to prove it.

The TWA crash spurred the setting up of a panel under vice-president Al Gore. Its recommendations included developing and installing better bomb detectors, more interviews with travellers, and establishing a computer profiling system able to track the travelling patterns of passengers who might be suspected of terrorist activities.

Travellers at US airports should already be noticing



Pan Am flight 103: since that disaster advances have been made in tightening security measures, but there is still a long way to go

the difference.

Abroad, Washington takes a tougher line. The US Federal Aviation Administration makes public assessments of its counterparts in other countries. Airlines from countries in category 3, the lowest, may not fly to the US, and those in category 2 are subject to close FAA scrutiny. This has had political repercussions, especially in Latin America, where

only government intervention stopped Venezuela from being demoted to category 3. Israel, on the other hand, quickly negotiated an upgrade to category 1.

Israel probably offers the best glimpse of the future of flight security. Though it prefers not to discuss it, the state airline, El Al, is famous for the stringency of its security checks, which come into force when passengers have

already cleared normal airport security.

They will typically find themselves answering a lot of questions and having baggage thoroughly searched, all by Israeli citizens. This may mean checking in earlier than usual; but, at the same time, the airline believes passengers appreciate the reasons.

Calculating what passengers will stand for remains a

challenge. Too much attention and they grumble (for example, the policy of Canadian airports of confiscating aerosol insect repellents does not always go down well). Too little and they may become fearful. The search is always on for quicker ways of letting them travel in safety, for faster screening machines with sharper eyes.

The UK Department of

Transport records 41 "reported serious incidents worldwide" in 1995-96, up from 37 the previous year, not much when compared with the total amount of air travel but enough to make the headlines when one takes place.

Each time it happens, the public becomes readier to accept tighter security measures. Lockerbie casts a long shadow.

Airport operators: by David Carter

# Broader horizons beckon

Private sector disciplines are introducing a wide range of new activities

expansion projects, usually using build-operate-transfer and its hybrids.

Many public airports have outsourced. Some, such as Singapore, have been corporatised, and a few have been privatised.

But no matter what the public/private mix, various airlines, construction companies, consultants, developers, investors, manufacturers and operators are showing keen interest in the opportunities.

Some publicly-owned operators such as Aena, Aeroports de Paris (ADP), Amsterdam Airport Schiphol (AAS), Flughafen Frankfurt-Main and Aer Rianta are building on their consultancy services to offer operations and management capabilities.

ADP and AAS, for example, have signed contracts at St Petersburg (Russia) and Cartagena (Colombia) airports respectively.

Private capital tends to come with management as a matter of course. So it is with BAA which dropped its overseas consultancy work three years ago to concentrate on possible equity ownership, or management contracts which might lead to ownership.

BAA first took this approach to the US, home to 50 per cent of the world's aviation activity.

Most US airports plough back any surpluses and top them up with grants and bond issues to fund large expansion. Many remain production-led, unimaginatively marketed and surprisingly spartan. Airport charges (such as terminal rents and passenger handling fees) are often pushed up to offset shortfalls in retail and other revenues. Noting these drawbacks, the Senate has approved the trial privatisation of five, yet unnamed, airports; each new lease must be approved by two-thirds of that airport's airlines.

After securing contracts at Toronto, Burbank and several other airports, US private-sector operator Airports Group International (AGI), whose partners include Soros, General Electric, Bechtel and DFS, expects more. "What we're offering is the capital, expertise and flexibility of the business world," says Mr Pat Cowell, president of AGI.

"We bring private-sector disciplines and a sharper focus," says Mr Roger Kitley, managing director of BAA International. At Pittsburgh, BAA has secured a 15-year contract to manage its air-mall. Its flair for retail management (44 per cent of the company's revenue) has brought in names such as Bally, Ciro, The Gap, Speedo, Waterstone's and TGI Fridays. Retailers are obliged to charge high street prices.

Pittsburgh now has over 100 retail and catering out-

lets. Spending per passenger has risen from \$2.40 to \$7 in four years, despite the small proportion of international traffic. Sales per square metre are three times those of typical US shopping centres. As at Gatwick, thousands of people a year come simply to shop, eat and watch aircraft.

As part of the sweeping privatisation programme introduced by the mayor, Mr Stephen Goldsmith, BAA has signed a pioneering 10-year contract to operate and manage Indianapolis International Airport, four reliever airports and a heliport. "Amazingly, the fact that we're British was never a major issue," says Mr Kitley.

The airport authority retains ownership and could get \$70m from higher revenues and lower costs. Airlines and taxpayers benefit too, as does BAA which could earn more than \$30m. Again, BAA's formula has been to get the bills ringing, mainly by bringing in and reorganising, international, national and local outlets and brands.

Both airports act as a showcase for expansion in the US and, of course, expertise flows both ways (Indianapolis has taught BAA lessons about snow clearance). Exchanges of skills, staff and ideas look set to grow.

BAA, National Express, the UK coach operator, and others are bidding in the initial tranche of 49-year airport leases offered as part of Australia's delayed privatisation programme. Melbourne, Brisbane and Perth airports go first. BAA also hopes to expand in Italy, South Africa and Asia.

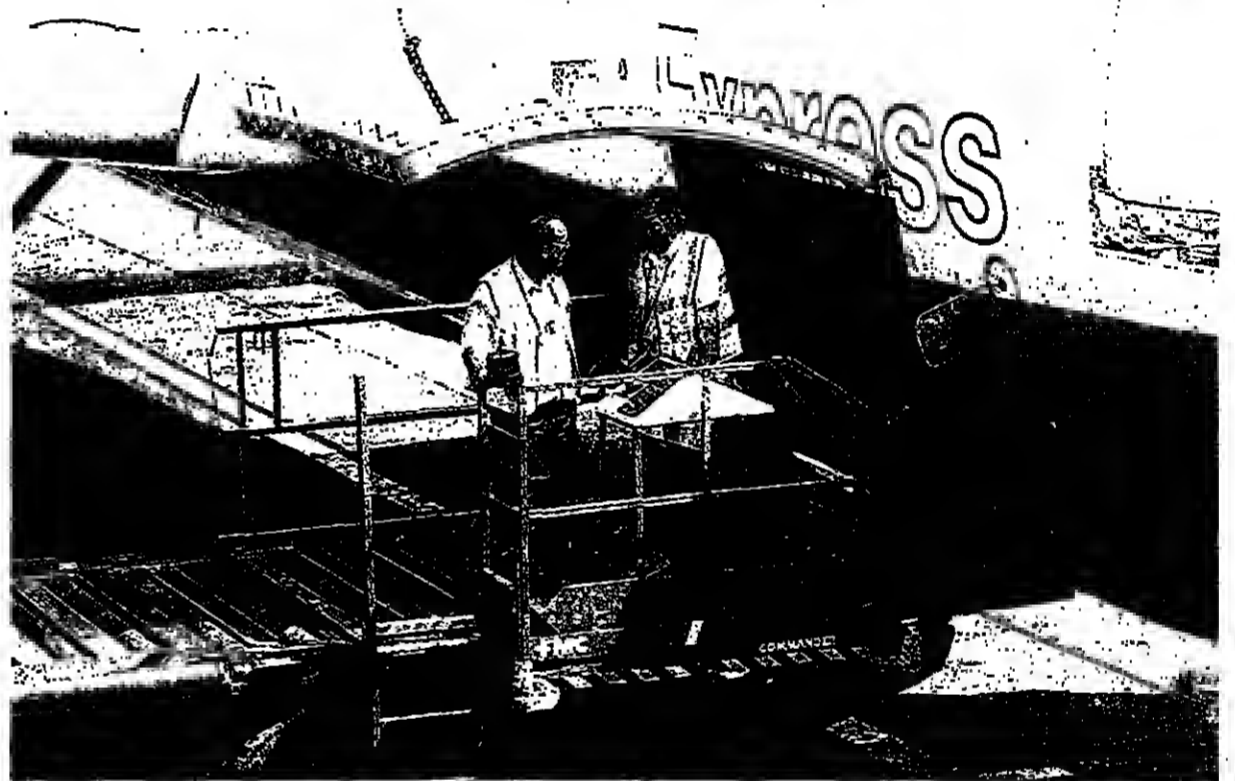
National Express is trying to maintain its own virtuous spiral of low charges, low fares, high throughput and healthy retail sales. The privatised transport group has vigorously expanded its airports side by buying underfunded East Midlands and Bournemouth airports, investing heavily, and turning them round. Its consultancy arm has signed a one-year contract to manage a former US Navy base in the Philippines. Subic Bay International Airport.

"We're taking our core skills to new markets," says Mr Ernie Patterson, chief executive of National Express Group. "We're open-minded about management contracts, joint ventures and acquisitions."

Airports are reluctantly following airlines to the private sector with foreign companies hoping to help them face regulatory, cultural and other hurdles. "The biggest barrier we face is politics," says Mr Kitley. "Privatisation is an offensive word in some countries, but there's a real momentum. The train has left the station."

David Carter is proprietor of Airstream Media Services

Baggage-handlers at Heathrow: lost luggage a nightmare of the past?



Baggage-handlers at Heathrow: lost luggage a nightmare of the past?

Baggage handling: by Catherine Chetwynd

# Against travelling light

Automation should increase security and ensure the safe arrival of luggage

The ultimate in lost luggage must be the man whose suitcase followed him around the US for some days, before finally being delivered to him on board a cruise ship in the arms of a flight attendant suspended from a helicopter.

It is the traveller's nightmare to arrive at his destination, only to discover that his suitcase has arrived elsewhere. But thanks to today's technology, and in particular the bar code, this should be a thing of the past - it is to be hoped.

In theory and ironically, your suitcase can only be on the wrong flight if you are on the wrong flight with it.

Apart from customer service, the other important luggage issue is security.

A positive bag match system, which prevents an aircraft from departing with checked-in baggage in the hold but without its owner in the cabin, is vital.

The administrative problem is that, once travellers and their cases have been separated, luggage and passenger data for both transferring and originating travellers must be reconciled before take-off.

Effecting this manually puts undue organisational and financial strain on airports.

And asking passengers to identify baggage on the tarmac can be inconvenient for passengers, airlines and han-

dling agents alike, especially in bad weather.

One of the first to use a largely automated system was Amsterdam Airport Schiphol, which introduced its technology in the mid-1980s.

Labels with a bar code are attached to luggage and these are read by the system which transports cases to the level where they are gathered for the flight. Here, baggage handlers load them into carts.

Transiting items which have come from an airport with a less sophisticated set-up are relabelled at Schiphol so that they can be handled by the automatic equipment.

This has been complemented by more recent technology and the licence plate concept, which prints a tag with a dedicated number for each case, plus the travelling record of the passenger, so that when luggage is loaded on to an aircraft, it is linked to its owner and ground staff know whether that traveller is on board.

Frankfurt's fully-automated system was designed because of a projected increase in traffic which, combined with manual baggage reconciliation, threatened the airport's guaranteed minimum connecting time of 45 minutes.

Like the Dutch version, the German airport's technology generates a dedicated tag with bar code for each checked-in item and details are stored in the computer.

Cases checked in by transferring passengers receive the same treatment.

Airlines traditionally monitor whether checked-in pas-

sengers are on the aircraft by collecting boarding passes.

These days, in some cases, travellers feed an automated ticket and boarding card with a magnetic strip into a reader, ensuring quicker and more accurate collection of information.

Meanwhile, baggage handlers scan each tag using bar code readers attached either to PC computer terminals in the baggage make-up areas, or to radio data terminals at the side of the aircraft.

The two lots of information are then married up before take-off and the system warns airline staff when luggage and its owner are not on the same flight.

Apart from reducing security risks, this also allows the airport to provide more efficient service to passengers.

This is, however, a level of efficiency that was notable by its absence at London Heathrow's Terminal 4 earlier this month. Frankfurt's system was adapted for British Airways at London Heathrow and Gatwick and Manchester - as passengers discovered to their cost when thousands of bags were caught in a backlog. The problem was created by a computer software fault, which meant luggage had to be checked manually before being loaded on to the aircraft. A partial solution was found through the use of "manual overrides", otherwise known as baggage-handlers.

Called Libra in this country, the system has been in use within the airline for two years, and was installed in Terminal 1 in June this

year, and in Terminal 4 more recently.

It is supposed to allow the airline to replace a manual reconciliation process involving endless paper lists from which suitcase numbers were checked off individually, with a system that allows direct and transfer baggage to be mixed, providing more accurate and streamlined aircraft loading.

It is linked to the check-in and boarding process to ensure passengers checking in luggage actually board the flight.

Terminals 2 and 3 are to follow, and a luggage transfer tunnel is soon to be opened between Terminal 4 and the other three terminals, to improve baggage handling and allow computerised reconciliation throughout the airport.

And if the allegedly impossible does happen, it will be technology which searches for your bag. Travellers' details and a description of their cases are logged into a computer.

Unclaimed luggage worldwide is recorded in the same system, so details of missing items are married up with those disposed and the airline is alerted if any match.

According to the International Airline Passengers Association (IAPA), 95 per cent of luggage is found within 24 hours, with overall 97 per cent returned.

Cynics might suggest that if computers lose cases and more computers find them, we might be better travelling with virtual luggage.

Catherine Chetwynd is a freelance business travel writer

# Good-bye Battery



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## IV WORLD AIRPORTS

■ Australian privatisation: by Nikki Tait

## Auction for the 'sale of the century'

A wide range of airports are on offer, but Sydney remains the most complex deal

"Sale of the century" is how one local newspaper tagged the privatisation of Australia's main airports. For would-be buyers, however, it probably seems more like one of the longest auctions ever conducted.

The privatisation scheme is notable partly for its breadth. While other countries have sold off individual airports, few have tried to hand over the running of virtually all of their main airports to the private sector.

In Australia's case, the sale is due to cover all 22 existing airports run by the Federal Airports Corporation, a federal government-owned body, as well as the yet-to-be-built second Sydney airport, which will be located somewhere in the city's southern/western fringes. But this sale process has taken an exceptionally long time to arrange. The notion of privatising the airports - a move which should pour several billions of dollars into federal government coffers - was first put forward by the former Labor federal government back in the early-1990s.

Initial objections were ideological, and came largely from the party's left-wing. As a compromise, it was agreed that buyers would be offered long-leaseholds, rather than freeholds. In 1994, party backing for the privatisation plan was secured. At that stage, Labor's plan was to sell the four busiest facilities - Sydney, Melbourne, Brisbane and Perth - at the outset, and then follow up with a second tranche of sales covering the smaller airports.

But its efforts to get enabling legislation through parliament hit a second obstacle when the conservative Liberal-National coalition - then in opposition - claimed that the sale of Sydney (and Sydney West) should not proceed until the severe "noise" issues surrounding the facilities were resolved. The sale plan was effectively blocked.

When the government changed last March, it fell to the coalition to get the airport privatisation process back on track. Given its pre-election stance, there was little likelihood of Sydney making the first tranche of sales. Instead, the coalition opted to pursue the Melbourne/Brisbane/Perth sales in the first tranche.

This time, it was Labor and the minor parties who raised difficulties. They argued that, to ensure competition, there needed to be restrictions on the degree of cross-ownership permitted between the privatised airports - even if this meant lower sale proceeds.

In August, the government conceded the point. It placed a 15 per cent limit on cross-ownership and management rights between Sydney, Brisbane and Melbourne; said that all bidders would need

to be majority Australian-owned; and barred airlines from having more than a five per cent equity interest in any facility.

These constraints did not prevent a deluge of interested buyers. When the initial call for expressions of interest closed, over two dozen groups or consortia were said to be in the hunt. The interest was both domestic and international, with the latter group teaming up with local players to meet the "domestic control" constraint. Holland's Schiphol, British Airways Authority, Lockheed Terminals in the US, Ireland's Aer Rianta, Manchester Airport, and Auckland International Airport were all involved with different consortia.

Last month, these expressions of interest were pared down to a "short list" of around one dozen bidders, and due diligence is cur-

**Final bids have been called for end-January; bidding could stop then**

rently under way. Final bids have been called for by end-January.

The government's advisers have indicated that the bidding could end at that point - presumably if someone delivers a "knock out" offer for any one of the three facilities. Conversely, further negotiations with a shorter "short list" could ensue. The one-time constraint will be the government's desire to bank the proceeds on the first airport sales in the 1996-97 financial year.

Also uncertain is the form of sale process to be used for the "second tranche" of airport sales - which range from properties with growth potential, like Coolangatta and Canberra, to much smaller facilities with annual revenues below the A\$1m mark, such as the Mount Isa airport near the central Queensland mining town. Indications to date suggest that some "bundling" of these properties is likely, but no procedure or timing has been confirmed.

Finally, there is the fraught question of the Sydney/Sydney West sale. The existing, international and domestic facilities at Kingsford Smith are the most profitable of all the FAC airports, and would probably be among the most keenly sought. Cross-ownership restrictions would seem to restrict successful bidders in the Melbourne/Brisbane sales. That has not deterred BAA from saying that it would simply lobby to have those constraints removed at the appropriate time if necessary.

But budgetary considerations may discourage Canberra from waiting too long: it is assumed that the first three airports being sold will raise perhaps A\$1.5bn-plus, while Sydney could produce almost as much again.



O'Hare: its focus is on being 'the entire travel experience' but not to the extent of becoming a Heathrow-style duty-free shopping paradise

■ O'Hare: by Laurie Morse

## One of the oldest but still the busiest

Travel services are the priority but shopping concessions are being upgraded

Chicago's O'Hare International Airport has undergone enough refurbishment in the past five years to qualify it as a "new" facility, even though the midwestern gateway is one of the oldest in the US air transport system, and the busiest airport in the world.

International travellers are served by a \$618m terminal completed in 1993, with customs processing and baggage handling facilities designed to accommodate 4,500 passengers an hour. Situated about five minutes by light rail from the main airport, international business travellers who need to make domestic connections should allow time for the commute. United Airlines - with its headquarters in Chicago - has 1,000 flight arrivals or departures per day out of O'Hare and also a new terminal. To keep up appearances, American recently renovated its terminal facility, with special attention to business travellers' needs.

The two airlines account for 80 per cent of O'Hare's traffic. With four terminals and 180 gates, O'Hare serviced 67.2m passengers last year, a 7m increase from 1990. The fastest-growing

segment of O'Hare passenger traffic is international travellers. The international terminal served 6.8m passengers last year, up 40 per cent from 4.8m international travellers in 1990.

The new construction and renovation leaves visitors with an impression of a clean, light, and airy Chicago, but this cannot erase the fact that O'Hare's sheer size can require passengers to traverse long distances just to get from gate to curb, or vice versa. Wheeled luggage carts are free in the baggage claim area of the international terminal, but must be rented at all other airport locations. Moving sidewalks and briskly-paced escalators help the problem.

However, the long walks are not as desolate as they once were, now that the City of Chicago, the airport's owner and manager, are in the midst of a campaign to upgrade O'Hare's concessions. Aiming to raise the relatively meagre \$3 per passenger average spent at O'Hare, Ms Mary Rose Loney, Chicago's new airport commissioner, is expanding the airport's food, beverage and retail programme.

The square footage devoted to concessions will grow by 60 per cent across the airport over the next five years, with high-quality tenants being sought for both new and existing space. "We're aiming for an eclectic mix of national name-brand products and local Chicago brands," said commissioner Loney. That means finding McDonald's hamburger restaurants at the airport (seven of them distributed among O'Hare's nine concourses) alongside Chicago's signature hotdog stands and popcorn carts.

Travellers can now get a whiff (for free) or a taste (for a fee) of Starbucks coffee at several O'Hare locations, a popular gourmet addition to the usual heavy airport java. Shoppers will find a branch of the FAO Schwarz toy shop in the international terminal, and negotiations are under way for the GAP to open an O'Hare clothing store. A new, free, educational play area for children was recently opened on the international terminal's departure deck.

However, Ms Loney cautions that she has no plans for Chicago's airport to become a Heathrow-style duty-free shopping paradise. "We are a public transport facility," she says, "and we want to stay focused on the entire travel experience." That means working hard to make sure baggage handling, ground transport, and airport personnel are all organised to get travellers through the airport and on their way as quickly and pleasantly as possible.

Because its central-US location makes O'Hare a popular meeting spot for US

businesses, the airport is well-equipped with office services and other business amenities. There is a full business centre on the lower level of O'Hare's main terminal, and airline clubs also cater to business needs.

The Kennedy expressway, the main arterial between O'Hare and downtown, is famous for its congestion, particularly at peak commuting times. Public transportation can be quicker, but not advisable after dark. Chicago Transit Authority trains can be caught right in the airport, and will deliver riders to Chicago's downtown for a fare of \$1.50. Minibus limousine service is also available from the main terminal for a cost of about \$9 for a one-way ticket to most large downtown hotels.

O'Hare is 17 miles north-west of Chicago's business centre, about a \$35 and

■ Atlanta: by John Authers

## Olympics bring in gold

Expansion and geography have made the airport more than a US air network hub

"Atlanta's airport - that's why Atlanta happened in Atlanta and not in Birmingham, Alabama."

That is the judgment of one chief executive who recently moved his company to Atlanta, and he may well be right. The spectacular economic growth of Atlanta, host city for this year's Olympic games, and the fastest growing US city of the 1990s, owes much to its airport, which has long benefited from being a "hub" in the US air network.

More recently, the growth of the city has begun to have a positive impact on the airport. This can be seen at the cosmetic level, with the airport benefiting from an extensive \$200m refit conducted swiftly as part of the preparations for the Olympics.

It can also be seen in the economic bottom line, with an increasing proportion of the airport's users starting or ending their trip there, not using it as a hub.

Economic statistics show how the city and its airport have grown together. From 1986 to 1995 the total number of passengers using the airport rose from 45.1m to 57.7m. Not all of this was internal: the number of international passengers doubled from 1.41m to 2.90m over that period, while total freight almost doubled from 294,929 tonnes to 544,956 tonnes.

For the first few months of this year, it even overtook Chicago's O'Hare airport, the traditional main hub of the



Hartsfield Atlanta International: extensively refitted

US air network, to become the country's biggest airport. Its traffic fell off slightly later in the year, thanks to the troubles of ValuJet, the discount airline based in Atlanta, which was grounded by federal authorities for several weeks following a fatal accident.

Managers of the airport, which is owned by the city council, and named after William Hartsfield, a former mayor, admit that its growth has owed a lot to luck. Geography is on Atlanta's side, and with the migration of people and businesses towards the "Sun Belt", including surrounding cities, it is now a more logical hub for many journeys than Chicago a thousand miles to the north.

It was also lucky to host several carriers which would grow to a dominant position in the US market, including Delta, still one of Georgia's largest employers, and Eastern and Southern, which have since been subsumed by mergers.

The presence of Delta and Southern proved invaluable to Atlanta when airlines were deregulated, giving them a hefty incentive to save costs, and therefore move to a hub and spoke system, rather than attempt to offer multiple flights to multiple destinations. Soon the joke was that whether you were going to heaven or hell, you would have to pass through Atlanta.

The airport benefited further from the presence of regional airlines, another phenomenon encouraged by deregulation.

Then the decision to build the present terminal (on the site of the original airfield) in the 1970s, proved to be perfectly timed. It came just as technology was allowing airlines to land on east-west facing runways, without the need for north-south runways.

This enabled it to service more aircraft at any one time, and to conserve space, with 158 domestic gates - the most in the US. Hartsfield's new terminal has a series of five parallel concourses, joined by a smooth-running 3.5 mile-long underground railway system

which transports passengers swiftly and efficiently, while its network of parallel runways feed into a central area. It does not need to use the "slotting" system for allocating places to airlines used in Chicago and New York. Last year, a daily average of 2,066 take-offs and landings took place.

In recent years, the growth of Atlanta has changed the composition of the airport's traffic, and now about half of all its passengers are at their origin or destination, not just in transit. Parking has been steadily expanded so that there are now 25,000 spaces, producing revenue, last year, of \$50m. This makes it Hartsfield's second largest revenue producer, after landing fees from airlines and ahead of merchandise income in the concourses.

Further expansion, for both passenger and cargo traffic, will be international. The \$200m refit, which provided the airport with a pleasant new atrium at its entrance, and also allowed upgraded its security capability, followed the opening of a new international concourse, parallel to the others, in September 1994. It cost \$300m, and is now the largest single international passenger terminal in the US.

Hartsfield is also attempting to expand its cargo capacity, through plans to increase its storage space by 50 per cent.

In particular, Hartsfield wants to establish itself as the gateway for traffic from Latin America, supplanting Miami in the process. It is now working hard to market itself to airlines in the region, pointing to its more convenient geographic location and its superior facilities.

## 6th ACI World Airport Trading Conference &amp; Exhibition

Ritz InterContinental, Lisbon  
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"Airport retailers have their own distinctive concerns - this is their forum!"  
- J.M. Barry Gibson, Group Retail Director, BAA plc

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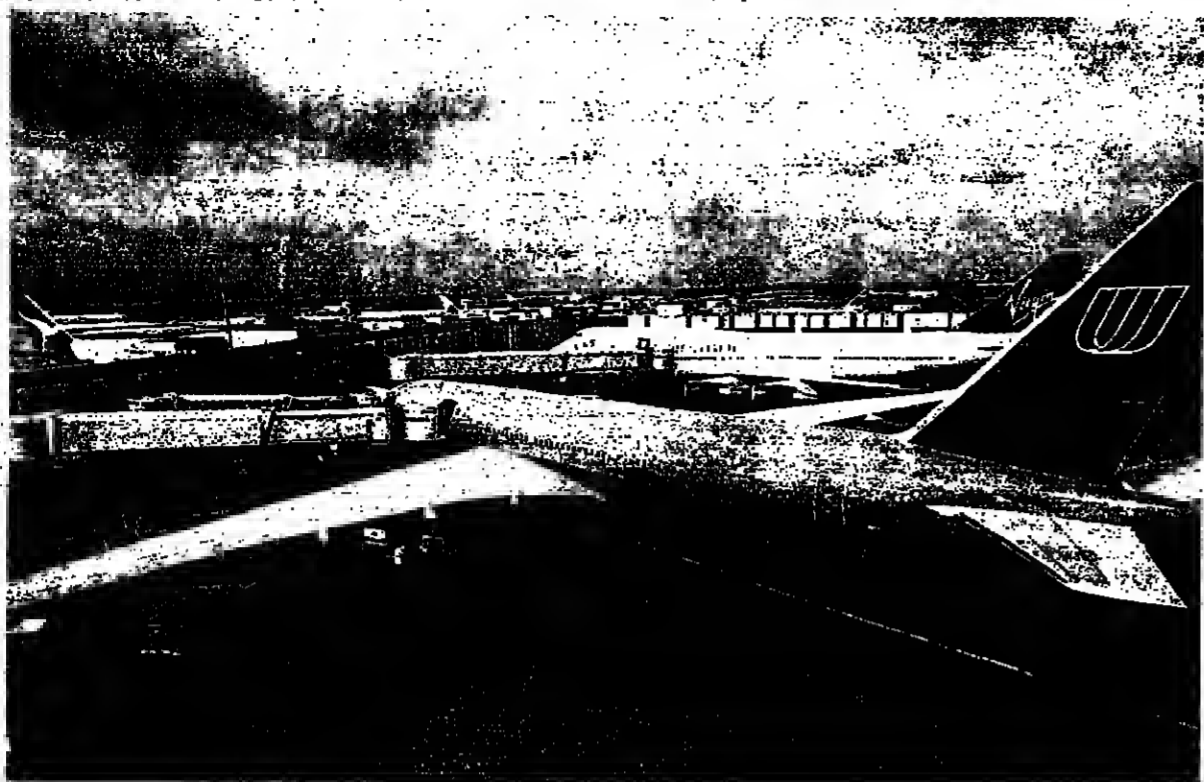
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Tel (44) (1737) 226768 Fax (44) (1737) 225529

Battle

Flying



Heathrow: In 1945, the land was flat, had good drainage and was only 12 miles from the centre of town

Heathrow: by Roger Bray

## Battle against the traffic

To meet demand a new terminal is needed and links with regional transport systems

If the cabinet committee which chose Heathrow as the site for London's principal airport had possessed visionary powers there is little doubt its members would have shaken their heads and looked elsewhere.

The year was 1943 and it seemed a good idea at the time. The land was flat and had good drainage; it was only 12 miles from the centre of town; and besides, 51 other options had been surveyed and rejected.

Ministers could hardly have foreseen the explosion in mass travel to come. They could not have imagined that, half a century later, jets carrying hundreds of passengers would start their final approaches over the capital's densely populated western suburbs at the rate of one every 90 seconds.

A glimpse of the future would have consigned Heathrow's awkward "Star of David" lay-out to the waste bin. Road traffic was light—and one early proposal even envisaged runways spraying out at all angles from a circular terminal, like spokes from a bicycle-hub. Nobody could have predicted the building of the M4 motorway or anticipated that, one day, squeezing drivers through a tunnel under the tarmac would create serious congestion.

So it is all the more remarkable that Heathrow, whose 3,000 acres are only about one tenth the surface area of the recently opened Denver International in Col-

orado, should have become the world's busiest international hub, handling some 56m passengers a year and offering more flights to more overseas destinations than any other airport.

There are some 1,100 every day—to 213 cities and resorts in some 85 countries. That includes over 20 return services to New York and 38 to Paris. And it continues to grow. Early next century, if owner BA has its way, a fifth passenger terminal will open on the north side of the airport, increasing its capacity to some 80m passengers a year and enabling Heathrow to keep pace with an expected doubling of worldwide air traffic by the end of the next decade.

Those opposing the development at a current, marathon public inquiry, protest that the airport is a monster out of hand; that the huge number of passengers who simply change planes there contribute little or nothing to the economy; that road traffic in the area will become intolerable; and that the British Airports Authority (BAA) should look somewhere else to expand.

That Heathrow has become a monster—in all but acreage—is undeniable. Its most recent year end, operating profit was £313m. It handles some 420,000 take-offs and landings a year, almost all of them scheduled flights. It employs some 55,000 people on the airport alone, another 25,000 or so in directly related businesses just beyond the perimeter, and supports an estimated 191,000 jobs elsewhere.

Just over one third of all passengers travel by public transport—but the long-term goal is to increase this to 50 per cent. If Termi-

nal 5 goes ahead, it will be served by an extension of the Piccadilly Line underground. It is hoped that the £300m Heathrow Express rapid rail link with Paddington which, despite delays, should open in 1998, will carry some 6m passengers a year.

Meanwhile BAA is looking to integrate the airport more closely with Britain's national rail network, with initial plans to develop two stations on lines which run within two miles of the airport to the north and south. They would cost around £5m each and would provide bus connections to the terminals.

Where do Heathrow's passengers go? Nearly one third travel to other EU countries; 22.8 per cent to other European destinations; 18 per cent fly domestically or to the Channel Islands; 17.4 per cent to North America; 13 per cent to the Middle and Far East; 3.4 per cent to North Africa; and another 3.4 per cent to any other places not covered by the preceding figures.

Forty per cent of them are on business—and nearly two thirds are men. Over one third are taking their first flight, while 17.6 per cent have flown seven or more times. The overwhelming majority are well or comfortably off, with 53.2 per cent in the AB socio-economic bracket and 36.1 per cent in the C1 category. That explains why Mappin and Webb sells more Rolex watches at its Terminal 4 shop than at any other outlet and why one well-heeled customer once parted with £2,500 for a magnum of Chateau Margaux.

Retailing provided 45 per cent of Heathrow's £761m income in its last financial

year. At the last comprehensive count there were 17 tax and duty free outlets, about 100 specialist shops, 24 book-sellers, 39 bureaux de change and more than 50 bars and restaurants, with a range of cooking stretching from Indian to Harry Ramsden's fish and chips.

Heathrow's passengers buy a bottle of duty free whisky, on average, about once every six seconds. They consume 26,000 cups of tea and coffee every day, 6,500 pints of beer and the same number of sandwiches.

Transfer traffic is 35 per cent of the total. Heathrow's management recently invested £100m to provide a new waiting area for them. It claims to be the world's top airport in terms of the frequency of its connections, ten per cent ahead of its closest rival, New York's JFK.

But critics who complain that transfer passengers contribute little overlook their importance to the airport's critical mass. If they lost that business, airlines might operate fewer flights to some destinations or even abandon routes altogether, reducing London's attraction as a centre of communications.

It is sometimes hard to credit that only 40 years have passed since the first jet airline landed at Heathrow, or that as recently as 1960 the long-haul terminal was still what one observer described as "a shanty town" of makeshift, tuffe-coloured prefabs. It is equally astonishing to think that within two decades, an airport which is having to shift a sewage farm just to make space for its proposed new terminal, could be handling half as many passengers again.

Schiphol: by Gordon Cramb

## Efficient and quirky

Expansion plans and duty free revenue are among the key future concerns

Like the city which it serves, a 15-minute train ride away, Amsterdam's Schiphol airport manages to be both efficient and quirky. Facilities include a casino used by those hoping to fund their next holiday, and a solarium for travellers anxious to top up a tan.

Their introduction reflects both a concern for future profitability and an existing fact of life. First, duty free sales may disappear within the European Union from 1998. Second, nearly 40 per cent of the 35.4m passengers Schiphol handled last year were connecting between other destinations.

Some 87 airlines currently use Schiphol, the EU's fourth busiest hub. But KLM, along with related companies such as Air UK and Northwest Airlines of the US, accounts for more than 70 per cent of traffic. This is high even by European standards where reliance on a national carrier is the norm, observes Standard & Poor's. The US credit agency in September affirmed its AAA rating of the state-backed airport.

Schiphol is 76 per cent owned by the Dutch government, with most of the rest held by the Amsterdam municipality. The state is contemplating a partial privatisation, and could make a decision by the year's end.

In announcing net profits up 40.3 per cent to F78.7m in the first half to June, the airport said it expected that the outcome for all of 1996 would "strongly increase" from the F145.7m recorded for last year, when revenues reached F188.8m.

That sort of margin makes Schiphol—western Europe's fourth largest airport and the fastest growing—a saleable investment. The cabinet retains concerns, shared by airlines, over how landing fees would be regulated.

Mr Pieter Bouw, KLM president, said this month: "We are anxious to know the position of the government, and how effective will be the measures through which abuse of the monopoly will be avoided." KLM is itself said to be interested in taking a minority stake in Schiphol.

Some say it already holds sufficient sway. KLM "virtually owns Schiphol," says Mr Stelios Haji-Ioannou, owner of EasyJet, a budget British airline which is in dispute with the Dutch flag carrier over alleged abuse of a dominant market position. The tickleless EasyJet has also had arguments with Schiphol over the compulsory use of its computer check-in system.

Mr Ruid Wevers, an airport official, acknowledges that the trend towards no-frills operators needs to be addressed. "It may be possible to differentiate in facilities offered. But we have always taken the stand that all passengers using the airport have the same facilities."

Another problem for such carriers has been a tightening of noise restrictions, requiring EasyJet to upgrade its fleet. From this month no new operators of older, noisier narrow-bodied jets such as the Boeing 737-200 are being allowed slots, and a night ban came into force for existing users. Sanctions may be extended to their wide-body equivalents.

Noise control is the most pressing problem for Schiphol, which is likely to take another decade to reach a government imposed annual capacity of 44m passengers. As part of a F18bn investment programme by the airport, a fifth runway is planned to be operative by 2003. Because its site is farther from residential areas, the overall noise impact is intended to shrink.

Environmental campaigners remain unconvinced. Some local organisations have bought plots of land within the zone earmarked for expansion, hoping to hinder approvals in the year achieved by farmers' groups at Tokyo's Narita.

A wider debate is in progress on whether future capacity should be created by the building of a Kansai-style artificial island in the North Sea to provide runway space—and whether this should become a second Amsterdam airport or a Schiphol satellite.

Either way, it would have a fast shuttle link. Schiphol would also be then served by a high-speed train line to run south to Brussels, providing a three-hour through route to Paris and a four-hour ride to London via the Channel Tunnel.

The airport, which expects that 5m passengers a year would arrive or depart in this way, is happy to see short-hop traffic syphoned off to rail. "It enables more optimal use of our capacity for bigger aircraft flying to other destinations," says Mr Wevers.

For KLM, Mr Bouw is anxious to retain quick passenger connections. Freight handling would also have to remain integrated. The volume of transhipped air cargo rose 11.8 per cent in the first six months of this year, largely because of an increase in KLM capacity to Asia.

This boosted fee income for Schiphol at a time when revenue growth from retail concessions in its passenger terminal was suffering an "even more serious than expected" setback. To blame were changed spending patterns by travellers flying among member countries of Europe's Schengen agreement on borderless travel.

Unencumbered by a passport, passengers apparently became less keen to burden themselves with the traditional litre of spirits. The trend provides a foretaste of the struggle facing EU airports to replace revenue lost if the duty free regime is abolished.



Schiphol: facilities have to be open and friendly for arrivals and transit passengers alike

Retailing: by Catherine Chetwynd

## Flying by shopping mall

EU rules to stop duty-free goods is forcing airports to look for a new commercial role

Walk into any airport these days, and you could be forgiven for thinking you had strayed into a shopping mall; there is little you cannot buy—pre- or post-customs—with goods ranging from designer fashion to coffee beans.

Airport managers are as much concerned with retail as with the business of moving passengers around. And with the proposed abolition of duty-free goods within the EU by June 30 1998, minds are sharply focused on the issue.

According to Mr Mario Monti, the EU's taxation and internal market commissioner, duty free "is completely at odds with the aim of establishing a single market." Not that fiscal unity is an outstanding characteristic of the 15 member states, with VAT ranging from 15 per cent in Germany and Luxembourg to 25 per cent in Denmark and Sweden.

But the ramifications are huge. Up to 100,000 jobs in the travel industry and related trades could be hit, and the projected loss of business could be as high as \$4.5bn of the \$5.9bn intra-EU duty and tax-free sales.

Not only do revenues from duty and tax-free sales contribute to investment by airports in new infrastructure and facilities, but they also keep down the cost of landing fees and therefore ticket

prices. For example, a £10 bottle of alcohol in an duty free shop comprises 25 cost price, £1 profit and 24 subsidy of travel costs.

In the face of this assault, around 500 leading companies connected with the industry and members of the International Duty Free Confederation (IDFC), have invested \$3m in setting up the European Travel Research Foundation (ETRF) to undertake research to back up the campaign against abolition.

But despite these considerable forces, airports are still having to create contingency plans for making up lost revenue. BAA stands to lose £77m—44 per cent of the company's revenue comes from retail—and in the event of abolition, the authority will be allowed by the Civil Aviation Authority to charge RPI plus 15 per cent on landing fees, spread over two years. This will bring in an extra £56m and will only set travellers back by 70p.

The authority's airports offer the sort of money-back guarantees you might expect in the high street, including refunds for customers unhappy with goods (you can return items by registered freepost in the UK and postage expenses will be refunded from outside the UK); assurance that prices pre-customs will be no higher than in the high street, and post-customs will be at least VAT-free; and the world's first airport loyalty scheme was launched at Heathrow in July this year.

In comparison, Frankfurt airport will not be so hard

hit because it stocks only traditional duty-free products such as liquor, scent and tobacco. "Because of our limited range of duty free goods, we will be in a better position to compensate for the loss," says Mr Dagmar Neumann, head of retailing at the airport.

But Frankfurt is still lobbying the EU alongside other airports. This is the view of Amsterdam airport Schiphol, where 17 per cent of revenue comes from duty free, making up F1130m. It expects to lose 40 per cent of that, but the airport has potential for broader sources of income.

One quarter of the European distribution centres of American and Japanese multinationals are based within 10km of Amsterdam airport. Add the recent opening of the World Trade Centre within the airport perimeter, and with its landslide shopping mall, Schiphol is in a strong position to set itself up as a service centre for the mini-business city surrounding it. "We have sources of revenue apart from duty free goods to keep airport charges down," says Ms Marianne de Bie, the spokeswoman.

Alders International has a turnover of nearly £500m from duty free in Europe.

Mr Ken Berridge, business development manager for Alders, says: "Abolishing duty free might look nice in terms of harmony but duty in Greece and Spain is one fifth of that in the UK. Duty free is almost the only common denominator." Alders employs 2,033 people in

Europe and would lose 70 per cent of its business. He is single-minded when asked about plans for recouping losses: "We are putting our energy into preventing duty free's abolition."

One body does, however, support the end of the concession: BEUC, the Brussels-based European consumer organisation.

According to spokeswoman Ms Valerie Thompson: "There is no justification for keeping it going within a single market. The most popular and most promoted products are cigarettes and booze, which is not what we want to see. And items such as cameras and electrical goods are often cheaper in the high street; consumers are misled into thinking they are getting a good deal."

The decision has been taken and persuading the EU to rescind such an edict is no easy task. But Mr David Zimmer, European affairs director of the IDFC says: "There is growing recognition by both the European Commission and member states that the abolition of duty and tax free business carries serious socio-economic impacts."

He adds: "We have been running the business successfully alongside the single market since 1992 and it is not disruptive. The revenue from such a vibrant business is at worst neutral and at best positive with healthy business paying considerable corporation tax. The business benefits easily outweigh the social cost of abolition with the number of jobs that would be lost."

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